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GROWTH OF THE ALBERTA PETROLEUM PRODUCING INDUSTRY

1947 - 1952

AN INCOME-EXPENDITURE ANALYSIS


by

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The undersigned hereby certify that they  
have read and recommend to the Board of  
Graduate Studies for acceptance, a thesis  
entitled "Growth of the Alabama Parrotfish  
Fishing Industry, 1947-1952" -- an  
independent experimental analysis conducted by  
George Davis Smith in partial fulfillment of  
the requirements for the degree of Master of  
Science.

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## ABSTRACT

### Growth of the Alberta Petroleum Producing Industry, 1947 - 1952, An Income-Expenditure Analysis

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This thesis is an analysis of the sources of funds and cash expenditures of the Alberta petroleum producing industry for the years 1947 to 1952. Expenditures and sources of funds have been allocated to geographical areas including Alberta, the rest of Canada, and foreign countries. Expenditures have also been analysed by technological function and sources of funds by type of investment.

The method employed in estimating expenditures involves application of unit cost estimates to available statistics of activity in physical terms. The geographic analysis of expenditures is based upon content of the unit cost estimates. An estimate of working capital requirements, based on expenditures, has been used to derive total funds required. Estimates were then made of the way in which these were supplied, on the basis of published financial statistics for publicly-owned companies and a variety of other sources.

The principal conclusions relate to geographic expenditure patterns and sources of funds. It is estimated that the proportion of expenditures remaining in Alberta rose from 48.5 percent in 1947 to 61.8 percent in 1952. Expenditures in other parts of Canada dropped from 19.5 percent in 1947 to 13.0 percent in 1952, and expenditures in foreign countries also dropped from 32.0 percent in 1947 to 25.2 percent in 1952.

With regard to sources of funds, these estimates indicate that Canadian sources supplied, in the first instance, over 50% of the required capital funds for the industry in every year studied except 1948. It is suggested, however, that majority ownership has passed outside Canada through secondary transactions.



## ABSTRACT (continued)

Additional conclusions relate to the level of producing costs in Alberta and elsewhere, and to the primary income effect generated within Alberta and within Canada by the growth of this industry. It is estimated that within Alberta, primary income generated by the petroleum producing industry rose from 1.7 percent of personal income in 1947 to 17.8 percent in 1952.





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1958  
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1947 - 1952

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by

George David Quirin

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Sole responsibility for all views expressed, and for any error, is that of the author.

(George David Quirin)

March, 1958.





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## ABBREVIATIONS USED

A.A.P.G.	American Association of Petroleum Geologists
A.P.I.	American Petroleum Institute
bbls.	Barrels (35 Imperial gallons)
C.I.M.M.	Canadian Institute of Mining and Metallurgy
C.P.A.	Canadian Petroleum Association
D.B.S.	Dominion Bureau of Statistics
Mcf.	Thousand(s) cubic feet
P.B.S.	Provincial Bureau of Statistics (Alberta)
G.N.E.	Gross National Expenditure
G.N.P.	Gross National Product

[illegible]

CHAPTER 1INTRODUCTION

An outstanding feature of the postwar Alberta economy has been the growth of the crude petroleum and natural gas producing industry. The full impact of this growth on the economy has yet to be analyzed. However, it raised the value of Alberta's mineral production threefold from 1946 to 1952, from \$60 million to \$197 million. While this growth has been spectacular, the basically agricultural character of the Alberta economy is indicated by a comparison of production statistics. Relative growth of the two industries is shown in Table 1.

TABLE 1

Gross Value of Production in Agriculture and the Oil and Gas Industry  
Alberta: 1946-52(1)  
 (thousands of dollars)

	<u>Agriculture</u>	<u>Oil and Gas</u>
1946	282, 187	21, 532
1948	452, 350	43, 452
1950	363, 458	85, 146
1952	506, 660	145, 774
Percentage Increase 1946-52	80%	578%

Value of production statistics do not give the entire picture, however, since the oil and gas producing industry is in a substantial cash deficit position at the present time, and, during the period under review, expenditures have exceeded the value of production in any given year.

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(1) Dominion Bureau of Statistics, Canada Year Book, various issues. A change in the method of valuing natural gas production in 1949 and subsequent years probably results in overstating the 1946 and 1948 figures by some \$6,000,000 per year.



## CHAPTER I

## INTRODUCTION

An outstanding feature of the postwar Alberta economy has been the growth of the crude petroleum and natural gas producing industry. The full impact of this growth on the economy has yet to be analysed. However, it raised the value of Alberta's mineral production threefold from 1946 to 1952, from \$50 million to \$167 million. While this growth has been spectacular, the basically agricultural character of the Alberta economy is indicated by a comparison of production statistics. Relative growth of the two industries is shown in Table I.

TABLE I

Gross Value of Production in Agriculture and the Oil and Gas Industry  
Alberta: 1946-52 (1)  
(Thousands of dollars)

Oil and Gas	Agriculture	
1946	582,187	21,532
1948	452,320	63,432
1950	362,458	82,142
1952	504,000	152,774
Percentage increase 1946-52	86%	270%

Value of production statistics do not give the entire picture, however, since the oil and gas producing industry is in a substantial cash deficit position at the present time, and, during the period under review, expenditures have exceeded the value of production in any given year.

(1) Dominion Bureau of Statistics, Canada Year Book, various issues. A change in the method of valuing natural gas production in 1949 and subsequent years probably results in overestimating the 1946 and 1949 figures by some \$2,000,000 per year.



Several estimates of expenditures by the industry have been published.

These are listed in Table 2.

TABLE 2

Published Estimates of Expenditures by the Alberta Petroleum Producing Industry: 1947-52  
(millions of dollars)

Authority	Item	1947	1948	1949	1950	1951	1952
Dingle, W.B.	Explor.	15	30	60	99	134	N.A.
(2)	Devel.	15	20	65	82	72	N.A.
	Total	30	50	125	181	206	
Provincial	Administration					25.6	44.6
Bureau of	Exploration					67.9	95.4
Statistics	Drilling					76.3	101.2
(3)	Operating Exp.					23.3	32.7
	Pipelines					22.3	36.4
	Other					3.2	4.6
	Total					218.7	314.9
Dominion							
Bureau of							
Statistics(4)	Total					200.0	300.0
Alberta Dept.							
of Mines &							
Minerals (5)	Total	25	50	100	150	200	250
Imperial Oil							
Limited(6)	Total		77		194	326	394

Estimates of this nature, of course, fail to account for the whole effect on the provincial economy, in that they do not show the extent of induced in-

(2) Dingle, W.B., Significant Developments in the Canadian Oil and Gas Industry, CIMM Bulletin, June 1952, p.340. Figures are for Western Canada but nearly all expenditures were in Alberta.

(3) Employment Statistics and Expenditures of Firms Engaged in the Development of Alberta Oil and Gas Resources, Edmonton, 1954.

(4) Hume, G.S., Canadian Crude Petroleum Situation, Canada Year Book, 1952-53, p.526; 1954, p.540.

(5) Alberta Oil Picture, 1947-54, Edmonton 1955.

(6) Facts and Figures about Canadian Oil, Toronto, 1955. Totals are for Western Canada.

Several estimates of expenditures by the industry have been published.

These are listed in Table 2.

TABLE 2

Published Estimates of Expenditures by the Alberta Petroleum Industry  
Industry, 1947-52  
(in millions of dollars)

Year	1947	1948	1949	1950	1951	1952
Oil	15	30	60	90	134	W.A.
Gas	15	30	60	90	134	W.A.
Total	30	60	120	180	268	
Administration					55.6	141.8
Research and Development					67.9	95.4
Marketing					16.3	101.3
Operating Expenses					23.3	22.7
Depreciation					23.3	23.4
Other					4.3	4.8
Total					246.7	299.4
Production					200.0	200.0
Refining					200.0	200.0
Marketing					200.0	200.0
Administration					200.0	200.0
Research and Development					200.0	200.0
Other					200.0	200.0
Total					200.0	200.0
Production					200.0	200.0
Refining					200.0	200.0
Marketing					200.0	200.0
Administration					200.0	200.0
Research and Development					200.0	200.0
Other					200.0	200.0
Total					200.0	200.0

Estimates of this nature, of course, fail to account for the whole effect

on the provincial economy, in that they do not show the extent of induced in-

(1) Dingle, W.B., Significant Developments in the Canadian Oil and Gas Industry, CIM Bulletin, June 1952, p. 340. Figures are for Western Canada; almost nearly all expenditures were in Alberta.

(2) Employment Statistics and Expenditures of Firms Engaged in the Development of Alberta Oil and Gas Resources, Edmonton, 1954.

(3) Hume, G.S., Canadian Crude Petroleum Allocation, Canada Year Book, 1952-53, p. 246, 1952, p. 247.

(4) Alberta Oil Picture, 1947-52, Edmonton 1952.

(5) Facts and Figures about Canadian Oil, Toronto, 1955. Totals are for Western Canada.

vestment in housing and in other industries which has been brought about by the expansion of the producing industry. Such an estimate would require an exhaustive examination of the province's "National Income" and its composition, much of the background for which is lacking.

One of the items needed as background data for such a study is a reliable series of estimates of the direct expenditures of the petroleum producing industry and the pattern of these expenditures. The estimates listed in Table 2 fall short of requirements in several respects, although they are more or less adequate as a measure of the collective effort of the industry.

The first defect of the estimates is that they are incomplete. From the author's personal acquaintance with the data that went into some of the estimates, breakdowns of some of the others as published, and comparisons with the remaining estimates, it appears that none of the estimates includes any provision for cash disbursements of the type referred to as "financial" in this study, including such items as Federal Income Taxes, interest and dividend payments, debt retirements, etc. The magnitude of this omission will be noted later.

Another major drawback in the use of the published estimates as a yardstick for determining the effect of the expansion of this particular industry on the provincial economy, is their failure to differentiate between payments made to owners of the factors of production residing in Alberta and those residing elsewhere. Obviously, only the dollars paid to residents of the province have added to its wealth.

Even as an index of the industry's efforts in finding and developing oil and gas, the estimates are not as useful as one might wish. Except for the Provincial Bureau of Statistics' estimates, component items lose their



vestments in housing and in other industries which has been brought about by the expansion of the production of goods. Such an estimate would require an exhaustive examination of the province's "business directory" and its changes, and of the conditions for which it is being.

One of the things needed as background data for such a study is a reliable series of estimates of the direct expenditures on the production of goods and services and the pattern of these expenditures. The estimates listed in table 1 are of the order of magnitude of several estimates, although they are not as reliable as a measure of the collective effort of the province.

The first item of the estimate is that the province is a large one. From the author's personal acquaintance with the data that were used some of the estimates, particularly of those of the other as published, had correspondence with the remaining estimates. It appears that none of the estimates includes the province for each department of the type referred to as "business" is not likely, including such items as tobacco, leather, timber, and other items, and the estimates of the province will be more likely.

Another major drawback to the use of the published estimates as a basis for determining the effect of the expansion of the province's industry on the province's economy is their failure to distinguish between payments made to owners of the factors of production (wages in the case of labor and interest on capital) and payments made to the government as a result of the expansion of the province's industry. These have been the case.

Even as an index of the province's economic growth and development, the published estimates are not likely to be as reliable as the data used in the study. The published estimates of the province's economic growth and development are not likely to be as reliable as the data used in the study.

significance by being buried in aggregates so all-inclusive as to be virtually meaningless. The provincial Bureau's figures cover too short a period, and for the early years at least, their precision is more apparent than real, for close examination of the figures reveals a number of inconsistencies which are probably due to the use of loose definitions in the questionnaire.

This study is an attempt to supply the required data in a form which makes it more useable for any of the above purposes. It covers all types of expenditures, including "financial" payments as mentioned above, and breaks these down functionally and geographically. The functional analysis provides a yardstick of the industry's efforts and affords some interesting comparisons with expenditure patterns in the United States. The geographical analysis is of more interest to the economist interested in Alberta's economic development. This breakdown divides expenditures into those paid to residents of Alberta, the rest of Canada, and foreign countries. Additional data presented cover the geographical sources of the funds spent by the industry.

It should be noted that the estimates presented in this study include only the petroleum and natural gas producing industry. For the sake of simplicity, "petroleum" will be used, in the rest of this study, to denote both crude oil and natural gas, while the terms "crude oil", "oil", "natural gas", and "gas" refer only to the specified substance. None of the above estimates includes expenditures made on pipelines or refineries. Industry practise, which is followed by most writers discussing the industry and in this study, is to consider the petroleum industry as being composed of four branches, as follows:

1. Producing includes that part of the flow of petroleum from its natural underground reservoirs into the consumer's gas tank or furnace which takes place prior to the sale of petroleum in the field to a





gathering system or pipeline. In other words, it deals with the finding of new supplies of petroleum and their removal from the ground.

2. Manufacturing involves the refining of crude petroleum into finished products.
3. Marketing includes those steps in the chain by which finished products are distributed to consumers.
4. Transportation involves the transmission of crude from the field to the refinery and products from the refinery to market outlets. The oil industry differs from most others in that it uses highly specialized transportation facilities which have no alternative uses, and it has become customary to treat these as part of the petroleum industry.

In this study, gas conservation plants and their related gathering systems are considered as part of the producing portion of the industry rather than as manufacturing operations. Under existing conservation regulations, oil cannot be produced without conservation of gas, if the Oil and Gas Conservation Board (7) deems it desirable and so orders. This being the case, such plants must be regarded as producing facilities. This treatment differs from that of the Provincial Bureau of Statistics, but is in accord with the reasoning of the Department of National Revenue.

The estimates presented here are based on available statistics on costs and physical activity. In some cases the data are rather sketchy and the estimates are quite conjectural. While it is believed that they are as accurate as most of the others which have been published, their justification

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(7) Prior to 1937, the Petroleum and Natural Gas Conservation Board.

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The Federal Bureau of Investigation, was in accord with the above  
and is regarded as a separate institution. Intelligence Division, New York  
and (7) Bureau of Investigation and (8) Bureau of the Army. This point the above was



lies in their completeness and in the analyses presented rather than in superior accuracy. Details of the calculation of estimates from statistics of industry activity are shown in the appendices. Some of the figures have been taken directly from published sources.

For purposes of this analysis, we have tried to estimate flows of cash between five sectors, as follows:

- I. Oil producing companies operating within Alberta
- II. "Service companies" operating within Alberta
- III. The rest of Alberta
- IV. The rest of Canada
- V. Foreign countries.

Oil producing companies operating within Alberta include many companies which also operate in other provinces and the producing departments of some vertically integrated companies which carry on refining and marketing operations in Alberta and the rest of Canada. None of these companies publishes accounts in sufficiently detailed form to segregate expenditures by area or function. One virtue of the estimating procedure used is that we are able to get behind the published figures and see approximately what expenditures were in Alberta alone. In cases of this kind, we have assumed, in effect, that Alberta producing operations were carried on by separate companies.

"Service companies" are those companies which supply contract services such as contract drilling, coring, drillstem testing, directional drilling assistance, geophysical surveying, electric logging, cementing, technical consulting and a host of others to the oil producing companies. Some producing companies supply these services to themselves through company-owned drilling rigs or seismic equipment. For convenience in exposition,

The purpose of this analysis was to determine if there were any significant differences between the two groups. The results showed that there were no significant differences between the two groups.



we have assumed that all drilling and geophysical work was done by separate companies. Such expenditures are included in the second Sector. Similarly, some service companies, particularly drilling contractors, have more or less extensive producing operations. These operations are included in the first Sector. Thus, some of the cash flows between oil companies and service companies really represent intra-company flows.

Cash inflows from the sale of crude also in many cases represent intra-company transactions. It is felt that this approach is essential to isolate the impact of the expansion of the producing portion of the industry.

Of the five Sectors listed, only the first two have any responsibility for expenditures within the province. The other sectors have acted as sources of funds, both as purchasers of crude and as investors. All expenditures made by the first two sectors eventually find their way into one of the last three. Only that portion finally coming to rest in the third Sector represents incremental income to Albertans.

Estimates of expenditures were first of all constructed for the first Sector (oil producing companies) on a functional basis. The six functional classifications used were as follows:

1. Exploration expenditures - those costs incurred in the acquisition of mineral rights and looking for petroleum.
2. Development expenditures - the cost of drilling development wells and equipping them and supplying the additional field facilities necessary to produce petroleum.
3. Operating costs - the cost of taking petroleum from wells and operating field facilities.
4. Administrative and overhead costs which cannot be allocated to

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either exploration or development.

5. Financial payments - includes income taxes, interest and dividend payments, debt retirement, and other non-operating items.
6. Royalties - these are not usually considered as an expenditure under conventional accounting definitions, since title to the oil or gas is not taken by the producer. In reality, however, they represent a deferred acquisition cost and constitute one of the chief sources of income from the industry accruing to Albertans.

Expenditures under these functional headings are traced as purchases of goods or services from the other Sectors. Purchases from the service companies' Sector are further traced to one of the three final Sectors giving a breakdown of expenditures by geographical area.

Cash receipts have been analyzed in similar fashion. Sale of crude and natural gas to other Sectors accounts for a large part of the cash receipts. The balance is made up of capital invested by individuals or corporations which are included in one of the other three Sectors.

either retained or distributed.

5. Financial statements - included income taxes, interest and dividend

payments, debt retirement, and other non-operating items.

6. Royalties - these are not usually considered as an extraordinary item.

Accounting treatment of royalties, since this is the only case in

not subject to the proceeds. In reality, however, they represent a

deferred consideration over and payable over the term of the contract.

of income from the royalty agreement is determined.

Expenditures under these financial statements are treated as follows:

Goods or services from the other company. Expenditures from the source

companies' assets are either treated as one of the three basic types of

a breakdown of expenditures by type of expenditure.

Cash receipts have been analyzed in similar fashion. Sale of goods and

material are to other parties accounts for a large part of the cash receipts.

The balance is made up of other sources of income and expenditures.

which are included in one or more of the other categories.



## CHAPTER 2.

### EXPENDITURE ESTIMATES - SECTOR I

As mentioned in Chapter One, expenditure estimates for this sector were prepared on a functional basis. At this point we will outline the composition of the functional estimates and the classifications used, while the details of calculation are described more fully in the appendix to this Chapter.

The functional classifications chosen agree partly with customary accounting practises in the industry, but have ignored the conventional distinctions in the accounting classification of some items between capital expenditures and current expense. While such classifications are useful in many cases, there is such a wide range of practise between different companies that it is impossible to define certain items as capital or expense. In addition, the peculiar problems of the industry, complicated by income tax regulations, have led to accounting treatment of certain classes of expenditures in a manner that makes comparison of the financial statements of oil producers (and of mining companies) to those of ordinary industrial concerns misleading. Accordingly, it was felt desirable to classify expenditures on the basis of their technical purpose or use only.

All expenditures include cash expenditures only and do not provide for depreciation, depletion, or amortization charges. This was done primarily to avoid any double counting, but there is such a wide variety of practises between companies that estimating book charges would be difficult if not impossible. Charges made for income tax purposes do not reflect the useful life of many assets, and are, to that extent, economically unrealistic.



CHAPTER II  
EXPERIMENTAL DESIGN - CONTINUED

As mentioned in Chapter I, experimental techniques for this section were prepared on a theoretical basis. As this section will describe the position of the functional analysis and the experimental work, while the details of classification are described more fully in the appendix to this Chapter.

The functional classification chosen agrees fairly well with commonly accepted accounting practices in the literature, but does ignore the distinction, discussed in the accounting classification of some terms between control, experimental and control groups. While such distinctions are useful in many cases, there is such a wide range of variation in the use of these terms that it is impossible to give a uniform application of the terms. In addition, the various problems of analysis, particularly income tax regulations, have led to the use of many different terms of classification in a number of cases. In the functional classification of off-balance sheet items, it is found that many of the items are not of the same nature, and it is therefore not possible to classify them under a single heading. Accordingly, it was felt desirable to classify expenditures on the basis of their functional purpose or use only.

All expenditures, whether they are expenditures for the purchase of capital equipment, depletion or amortization charges, or for other purposes, in order to avoid any double counting, but there is some risk of errors of analysis between companies that estimate that they are not only sufficient to pay the expenses, but also for income tax purposes, or for other purposes.

One of many sources of error in the functional classification of expenditures

All expenditure and revenue figures are expressed in current dollars. As far as can be ascertained, improvements in efficiency have kept real costs down throughout the period, very close to 1947 levels in terms of results. This applies particularly to drilling costs, and while geophysical unit costs have increased, the increase is insignificant if we allow for altered geographical factors as more and more work is done in wilderness areas, and for changed techniques which provide for more detailed interpretation.

Table 3 lists the estimates of functional expenditures for firms in Sector I. The following discussion should help to clarify the content of the individual items.

The first two classes, Exploration Expenditures and Development Expenditures, include the bulk of the cash outlay made during the period. Since most companies make a practise of expensing exploration costs, published figures on capital invested per employee (1), although they indicate the industry to be very capital-intensive, seriously underestimate the capital requirements of the industry.

Exploratory expenditures have been the largest single functional class in Western Canada in the period under review. They are defined here to include those expenditures incurred in looking for oil or gas and in acquiring the right to produce them.

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(1) Pogue, J.E. and Coqueron, F.G. "Financial Analysis of Thirty Oil Companies for 1947", cited in Uren, L.C., "Petroleum Production Engineering" v.3.p.235 (New York, 1950)

All expenditures and revenues of the Government are reported in current dollars. As far as can be ascertained, expenditures for the Government have been reported in constant dollars throughout the period, with the exception of 1947 levels in terms of dollars. This applies particularly to drilling costs, and while geological and geophysical data have increased, the increase is substantial if we allow for some geological factors as more and more work is done in wilderness areas, and for changes in techniques which provide for more detailed interpretation.

Table 2 lists the estimates of functional expenditures for 1947 in Sector I. The following discussion should help to clarify the content of the functional section.

The first two columns, Exploration Expenditures and Development Expenditures, include the bulk of the cash outlay made during the period. Since most companies make a practice of expensing exploration costs, and listed figures on capital invested per employee (1), although they indicate the investment in the early capital-intensive, extremely labor-intensive capital requirements of the industry.

Exploratory expenditures have been the largest single functional class in Western Canada in the period under review. They are defined here to include those expenditures incurred in looking for oil or gas and in acquiring the right to produce them.

(1) *Energy, J. E. and (London, N. C., "Exploration Expenditures of the Oil Industry in the United States, 1947-1954", cited in (1954), "Exploration Expenditures of the Oil Industry in the United States, 1947-1954", (New York, 1954).*



FUNCTIONAL EXPENDITURE ESTIMATES - SECTOR I

(thousands of dollars)

EXPLORATION

	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Land Acquisition						
& Retention	1,680	12,271	30,771	39,156	28,931	41,015
Surveys & Supervision	3,365	9,450	21,005	27,955	41,140	46,440
Exploratory Drilling	4,880	8,890	15,710	16,200	24,600	34,400
Total Exploration	9,925	30,611	67,486	83,311	94,701	121,855

DEVELOPMENT

Development Drilling	7,940	14,140	31,000	46,700	56,200	62,050
Pumping & Lease Equip.	1,352	3,040	7,602	11,347	12,521	15,745
Gas Plants & Equip.	-	-	2,000	2,500	2,000	2,750
Other	715	1,195	2,300	2,379	2,460	2,750
Total Development	10,007	18,375	42,902	62,926	73,181	83,295

OPERATING

Lease & Well Operating Gas Plant	2,112	3,477	6,544	8,986	15,198	19,501
Operating	838	843	847	961	1,148	1,238
Total Operating	2,950	4,320	7,391	9,947	16,346	20,739

ADMINISTRATION

& OVERHEAD	2,288	5,331	11,778	15,618	18,423	22,589
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ROYALTIES

	1,663	3,558	6,204	7,358	14,193	18,113
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FINANCIAL

Interest & Dividends	2,271	3,109	3,680	5,567	6,202	7,124
Income Tax	1,349	1,600	1,064	1,437	2,052	3,717
Total Financial	3,620	4,709	4,744	7,004	8,254	10,841
Total Cash Expenditures	30,453	66,904	140,505	186,164	225,098	277,432

Sources: See appendix to Chapter 2.



1. MOTIVE - 837100028 2. DATE - 1 JAN 1970

Land acquisition and retention costs, the first item listed under exploration costs, include the cost of acquiring and retaining the right to drill for and produce petroleum from underground reservoirs. This is usually granted by a form of Petroleum and Natural Gas lease. Provincial Petroleum and Natural Gas Reservations are a form of incomplete lease giving the holder the right to drill but not to produce, together with an option to lease a portion of the block. Large sums paid for leases on proven acreage are included here, and while these may not be exploration costs in the strictest sense, they do not fit as readily into any other category. Furthermore, from the point of view of an individual company, this method of acquiring reserves is an alternative to finding one's own, through exploration, offering fewer risks if a somewhat lower return. Payments for leases and reservations may include:

- 1) A bonus paid to the mineral owner for granting the lease, which may range from a few cents per acre in areas of unknown prospectiveness to several thousand dollars an acre for acreage likely to be highly productive.
- 2) Annual rentals, sometimes called "delay rentals", paid by the oil company or "operator" to the mineral owner until production commences.
- 3) A royalty payment contingent on production. Royalties may be considered as a deferred acquisition cost. (Income tax authorities in the United States have taken the opposite view, namely, that a bonus payment is a prepayment of royalty). Due to their contingent nature and the fact that payment doesn't begin until development has been completed, they have been treated as a separate item below.





Land costs have been considered to include bonus payments and rentals, as well as certain minor additional fees charged by the Provincial government on Crown acreage. Most mineral rights in Alberta are owned by the Crown, the bulk of the remainder being owned by the railways and the Hudson's Bay Company. Details of ownership are shown in Table 4.

TABLE 4.

Ownership of Mineral Rights in the Province of Alberta (2)

<u>Owner</u>	<u>Millions of Acres</u>	<u>Percent</u>
Crown (Provincial)	132.6	81.1
Crown (Federal)		
a. National Parks	13.4	8.2
b. Indian Reserves	1.3	0.8
Railways	13.1	8.0
Hudson's Bay Company	2.4	1.5
Other Freeholders	<u>0.6</u>	<u>0.4</u>
	<u>163.4</u>	<u>100.0</u>

The Provincial government has received a larger share of the monies spent for this purpose than its share of the acreage would indicate, since it has been more successful than the other mineral owners in obtaining the maximum prices for its properties. In the early years of our study, a larger portion went to private mineral owners who happened to have concentrated holdings where the first fields were found. A detailed breakdown of the land acquisition and retention costs shown in Table 3 will be found in Table A2-6 of the Appendix to this Chapter.

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(2) Somerville, H.H., Alberta's Mineral Resources, Oil in Canada, vol.V no.17 (March 2, 1958) p.22.



Land coals have been considered as suitable for power generation and residential use as well as certain industrial uses. The Provincial Government has Crown land rights in Alberta and coals are owned by the Crown, the bulk of the production being owned by the railways and the Hydro-Electricity Commission. Details of ownership are shown in Table 1.

TABLE 1

Ownership of Alberta Coals in the Province of Alberta (1)

Owner	Million tons	Percentage
Crown (Provincial)	102.5	60.1
Crown (Federal)		
4. National Parks	12.4	7.5
11. Indian Reserves	1.2	0.7
12. Railway	12.1	7.3
Hydro-Electricity Commission	2.4	1.4
Other Private	0.5	0.3
	<u>169.1</u>	<u>100.0</u>

The Provincial Government has received a larger share of the coal used in this province than the share of the average would indicate, since it has been more successful than the other Alberta owners in obtaining the best quality coals for its properties. In the early years of our study, a large portion went to private industrial users who happened to have contracts for the best quality coals. The first quality coals were found in the first section of the province and were the coals shown in Table 1. The first section of the province is the section which is shown in Table 1.

The second item listed under "Exploratory Expenditures" is the cost of geological and geophysical surveys. Besides the cost of operating the familiar reflection seismographs seen throughout the province, it includes the cost of using other geophysical tools such as the refraction seismograph used in the foothills area for mapping deep and complex structures, gravity meters and magnetometers used chiefly for reconnaissance, together with a wide variety of geological surveys and research studies.

Most geophysical operations are conducted by contractors who supply field equipment and personnel and who do the work and turn over the records and usually an interpretation of the results to the operator. The latter may, particularly if it is a large company, have its own staff of geophysicists examine and rework the results. Cost of the reinterpretation and supervision by operating companies of contract crews working for them has been included in this category. While some companies operate their own crews, it has been assumed here that all geophysical work is done by contractors. In other words, the direct cost of having field work done, whether by a contractor or by the company's own geophysical department, is shown here as a payment for services made to the service companies in Sector II, though some "service companies" may be, in reality, the geophysical departments of operating companies. The cost of reworking and reinterpretation done by the companies' own staffs is, of course, shown as a direct factor payment from Sector I to Sectors III, IV and V.

Some surface geological surveys are also carried out by consulting firms, but the proportion is much smaller and such firms have been ignored in an attempt to allocate the payments directly to the factors involved.

The other principal form of geological survey which is considered as a

The second item listed under "Geophysical Researches" is the cost of geological and geophysical surveys. Besides the cost of operating the various reflection seismograph units throughout the province, it includes the cost of making other geophysical tools such as the reflection seismograph units in the foothills area for mapping deep and complex structures, gravity stations and magnetometers used chiefly for reconnaissance, together with a wide variety of geological surveys and related studies.

Most geophysical operations are conducted by contractors and largely field equipment and personnel and who do the work and turn over the report and usually an interpretation of the results to the operator. The latter may, particularly if it is a large company, have the services of geophysicists examine and review the results. Cost of the interpretation and supervision by operating companies of contract crews working the field has been included in this category. While some companies operate their own crews, it has been assumed here that all geophysical work is done by contractors. In other words, the direct cost of having field work done, whether by a contractor or by the company's own geophysical department, is shown here as a payment for services made to the service companies in Section II, Item 10. Some "service companies" may be, in reality, the geophysical departments of operating companies. The cost of research and development done by the companies' own staffs is, of course, shown as a direct factor payment from Section I to Section II, IV and V.

Some further geological surveys are also carried out by contracting firms, but the proportion is much smaller and such firms have been ignored in an attempt to allocate the work more directly to the service companies. The other principal items of geophysical work which are considered as



separate item here is structure test drilling, often referred to as core drilling, although no cores are taken in most cases. Exploration of this type, which is valuable in establishing subsurface correlations in many areas, is usually carried on by contractors, and payments for structure test drilling have been treated in the same manner as direct geophysical expenditures, i.e., as payments from Sector I to Sector II.

A breakdown of the estimated cost of surveys as shown in Table 3, is to be found in Table A2-10 of the Appendix to this chapter.

While geology and geophysics are quite effective in locating structures which might be oil reservoirs, no method has yet been devised which enables the location of oil or gas in the ground until a well has been drilled. Consequently, a large part of the cost of exploration for oil and gas still consists of the cost of drilling exploratory or "wildcat" wells, most of which prove on completion to be non-productive or "dry". Table 5 gives some idea of the relative proportion of successes or failures. While the success ratio in Canada seems to be slightly better than in the U.S. in the years for which data have been published, the difference is not great. Another factor of importance is the size of pool found by the successful wildcat. From what data are available on this question, it is probably safe to say that Canada has so far been better off in this regard(3).

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(3) Canadian data appear in The Financial Post, December 4, 1954. Comparable U.S. data appear in Lahee, F.H., Exploratory Drilling in 1952, A.A.P.G. Bulletin, vol.37, no.6, June 1953 and annual June issues.



separate items here is necessary, but drilling, other operations as well as  
drilling, although no comparison is made in most cases. Exploration of this  
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areas, is usually carried on by contractors, and payments for structures  
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consists of the cost of drilling exploratory or "wildcat" wells, most of  
which prove on completion to be non-productive or "dry". Table 4-11 gives  
some idea of the relative proportion of success or failure. While the  
success ratio in Canada seems to be slightly better than in the U.S.,  
the years for which data have been published, the difference is not great.  
Another factor of importance is the size of pool found by the successful  
wildcat. From what data are available on this question, it is probably  
safe to say that Canada has no far better record in this respect.

(3) Canadian data appear in The Financial Post, December 1, 1954.  
Comparable U.S. data appear in Energy, E. H. McLaughlin, Editor,  
in 1952, A. A. I. O. Bulletin Vol. 57, No. 3, Jan. 1953 and annual  
June issues.

TABLE 5

Exploratory Drilling Results in Alberta and the U.S.

Year	U.S.A. (4)				Alberta (4)			
	Oil	Gas	Dry	% Dry	Oil	Gas	Dry	% Dry
1947	981	397	5,397	79.7	Not Available			
1948	1,098	365	6,550	81.7	21	12	116	77.9
1949	1,406	424	7,228	79.8	27	21	186	79.5
1950	1,583	431	8,292	80.3	44	19	178	72.9
1951	1,763	454	9,539	81.1	52	73	285	69.5
1952	1,776	559	10,090	81.1	96	73	382	69.3

Drilling a "wildcat" is more costly than drilling a development well in an area of proven production, in that drilling must proceed more cautiously where not too much is known about subsurface conditions, both for safety and to ensure the adequate testing of all prospective geological horizons. The additional coring, testing, logging and supervision necessary raises costs for these items and transportation costs into remote areas are always greater for the first well than for its successors. Wildcat drilling is so expensive that any geological or geophysical technique that tips the odds sufficiently in favour of the operator is a worthwhile investment.

As with geophysical operations, most drilling of wells, whether wildcats or development, is done by contractors and a small portion by rigs owned by the operating companies. The treatment used here for company-owned drilling rigs parallels that used for company-operated geophysical crews, in that departments performing both services are treated as separate service companies. That portion of the cost of drilling which would accrue to a con-

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(4) F. H. Lahee - A.A.P.G. Bulletin, June 1949, 1950, 1951, 1952 and 1953.





tractor is shown as a payment to Sector II, while factor payments for the operation of rigs are shown as expenditures by Sector II.

It is common accounting practise in the industry to include a portion of overhead costs in exploration costs. As any method of allocation must be to some extent arbitrary, it was felt that no useful purpose would be served by attempting such an allocation here and administrative cost has been considered separately.

Once an oilfield has been discovered, substantial further expenditures are necessary before production begins on a commercial scale. Development wells must be drilled, flowlines, treaters, separators and storage tanks installed, and office space provided for operating personnel. After a field has been nearly developed, and if substantial volumes of gas are produced along with the oil, and if the field is large enough to justify the investment, a gas conservation plant may be needed to treat wet gas, removing liquid products such as propane, butane and natural gasoline from the gas before it is delivered to a pipeline. In the case of a field producing wet gas only, such a plant must be erected before any production occurs.

The largest single item of development cost is incurred in the drilling of development wells. One of the chief economic problems of the industry in the United States has been overdevelopment resulting from the drilling of more wells in a pool than required to insure drainage, and in some cases more wells than will ever return the operator's investment. This problem has a number of causes which need not be discussed here, but it is desirable to mention at this point that while the problem is not wholly absent in Alberta, well spacing regulations of the Oil and Gas Conservation Board have reduced its seriousness. Besides drilling a well, certain equipment must be provided





before it can be produced. A string of tubing is necessary in each well to bring the oil to the surface, where a wellhead controls its flow. In many cases a pump is needed as the well will not flow of its own accord. Once the oil is above ground, it flows to a battery through a flowline. Here it may be processed in a separator to remove dissolved gas, a treater to break up salt water emulsions, and is stored awaiting delivery to the purchaser. The cost of these producing facilities is shown as Pumping and Lease equipment in Table 3. Details of the cost of such equipment will be found in Table A2-19 of the Appendix to Chapter 2.

As a result of the increasing emphasis placed on the conservation of oil and gas resources, both by the government and by responsible industry leaders, gasoline plants are being built in every field where they are economically justified. There will be no repetition of the old Turner Valley practise of stripping the liquid fractions from wet gas, then burning the gas in flares. This practise was not only wasteful of gas but will result in millions of barrels of oil being left in the ground in that field, due to the premature dissipation of reservoir energy. Present regulations will not allow gas to be produced except for sale or if it is in solution with oil, and if the latter is the case, all possible care must be taken to save the gas either to sell or to re-inject to maintain reservoir pressures. As a result, several plants have been installed to conserve this gas. Only two such plants were completed in Alberta in the period under review. The Imperial Oil Limited plant at Devon handles gas from the Leduc-Woodbend field. It went into operation in July, 1950, and had an original capacity of 18,000 Mcf per day(5) and cost some \$4 million (6). By the end of 1952, capacity was increased to

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(5) Imperial Oil Limited, Annual Report, 1950

(6) Canadian Oil and Gas Industries, October, 1952, p.31.

before it can be produced. A string of tubing is inserted in each well to bring the oil to the surface, where a wellhead controls the flow. In heavy oil a pump is needed as the well will not flow of its own accord. Once the oil is above ground, it flows to a battery through a pipeline. Here it may be processed in a separator to remove dissolved gas, a heater to break up salt water emulsions, and is stored awaiting delivery to the purchaser. The cost of these producing facilities is shown as ranging from \$100 to \$150 per barrel. Details of the cost of such equipment will be found in Table 4-11 of the Appendix to Chapter 2.

As a result of the foregoing emphasis placed on the conservation of oil and gas resources, both by the government and by responsible industry leaders, gasoline plants are being built in every field where they are economically justified. There will be no restriction of the oil from the West in shipping the liquid petroleum gas, and gas from Canada will be shipped in liquid. This practice was not only wasteful of the fuel itself but also of barrels of oil being lost in the ground in tank cars. Due to the increasing demand for petroleum energy, it is not unlikely that the production of gas will be increased except for oil. It is not too far off, and it is rather in the case, all possible means must be taken to save the gas which will be required to maintain reservoir pressures, and finally, recovery plants have been installed to conserve this gas. Only two such plants were completed in Alberta in the period under review. The Imperial Oil Limited plant at Linton handles gas from the Leduc-Woodward field. It was built in 1950, and had an original capacity of 12,000 bbl per day (see Table 4-11 of the Appendix to Chapter 2). By the end of 1952, capacity was increased to 20,000 bbl per day. The Imperial Oil Limited plant at Linton handles gas from the Leduc-Woodward field. It was built in 1950, and had an original capacity of 12,000 bbl per day (see Table 4-11 of the Appendix to Chapter 2). By the end of 1952, capacity was increased to 20,000 bbl per day.



24,000 Mcf per day at an additional cost of some \$3 million (7).

The second plant was built at Jumping Pound by the Shell Oil Company in 1951. Its original capacity was 25,000 Mcf per day and it originally cost \$1.5 million (8). Expansion and addition of a sulphur recovery unit cost another \$400,000 in 1952 (9). In addition to the above new plants, an addition was made by Royalite Oil Company Limited to its Turner Valley plant in the form of a sulphur recovery unit installed in 1952 at a cost of \$350,000 (10). Table 6 summarizes gas plant costs.

TABLE 6

Cost of Gas Plants, Gathering Systems and Related Facilities  
Alberta 1947 - 1952  
(thousands of dollars)

	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Imperial (Devon)	-	-	2,000	2,000	1,000	2,000
Shell (Jumping Pound)	-	-	-	500	1,000	400
Royalite (Turner Valley)	-	-	-	-	-	350
	-	-	2,000	2,500	2,000	2,750

Besides the above installations which are peculiar to the petroleum industry, field offices, warehouses, firefighting equipment and other facilities common to all large industrial undertakings must be provided. These items are included in the category "Other Development Costs".

Operating expenses directly related to the operation of wells (excluding depreciation) form a small part of the cost of producing oil and gas. This combination of low out-of-pocket expense and high investment in specialized

(7) Daily Oil Bulletin, June 15, 1956.

(8) Canadian Oil and Gas Industries, October, 1952, p.31

(9) Shell Oil Company of Canada Limited, The Canadian Petrochemical Industry, Toronto, 1956, p.81

(10) World Petroleum, May, 1952, p.75



34,000 feet per day at an additional cost of some \$3 million (7).

The second plant was built at Jumping Town by the Shell Oil Company in 1961. Its original capacity was 34,000 feet per day and it originally cost \$1.5 million (8). Expansion and addition of a higher pressure unit cost another \$100,000 in 1962 (9). In addition to the above new plants, an addition was made by Shell Oil Company limited to its former plant in the town of a sulphur recovery unit installed in 1962 at a cost of \$380,000 (10). Table 2 summarizes gas plant costs.

TABLE 2

Cost of Gas Plants, Refining Systems and Related Facilities Alberta 1961 - 1962 (Thousands of dollars)					
1962	1961	1960	1959	1958	1957
Imperial (Trevor)	-	-	2,000	2,000	-
Shell (Jumping Town)	400	1,400	500	-	-
Shell (Trevor Valley)	328	-	-	-	-
	2,128	2,900	2,500	4,000	-

Besides the above installations which are peculiar to the petroleum industry, gas offices, warehouses, electricity equipment and other facilities common to all large industrial enterprises must be provided. These latter are included in the category "Other Development Costs".

Operating expenses directly related to the operation of wells (including depreciation) form a small part of the cost of producing oil and gas. The contribution of low cost-operated agencies and high investment in specialized

- (7) Calgary Oil Refinery, June 1, 1962.  
(8) Canadian Oil and Gas Industry Council, 1962, p. 81.  
(9) Shell Oil Company of Canada Limited, The Canadian Petroleum Industry, Toronto, 1962, p. 81.  
(10) World Petroleum, May, 1962, p. 77.

facilities gave the petroleum industry many of the attributes of a "sick industry" in the United States until stabilized by government controls in the mid-1930's. The pattern of the industry prior to that time was one of recurrent feast and famine as high prices encouraged drilling which was aggravated by competitive ownership of pools until an oversupply of crude cut prices to, or even (for short periods) below out-of-pocket costs. This, in turn, encouraged excessive producing rates in an effort to meet operating expenses, causing rapid depletion of existing pools, and prices rose until a new bout of drilling started. This has never been much of a problem in western Canada as demand consistently exceeded supply prior to 1950, by which time the legal apparatus for the prorationing of production to market demand was set up.

Operating expenses shown here include lease and well operating expense and gas plant operating expense. The first of these classes includes the cost of pumping and measuring crude, metering gas, salt water removal and disposal, repairs to wells and equipment, the maintenance of lease roads, Municipal Property taxes, etc.

There is one remaining category of expenditures which relates to operations, but cannot be tied directly to exploration, development or operating expense. This includes the cost of administering the huge expansion program and is made up of a wide variety of overhead costs. Some capital items such as office buildings have been treated in the same manner as drilling rigs, and it has been assumed that they are all rented from "service companies" in Sector II. Rental charges have been shown as a payment from Sector I to Sector II, while building costs are shown as a payment by Sector II to Sectors III, IV and V.

Royalties paid to mineral owners are shown as a separate class of ex-

facilities gave the petroleum industry many of the advantages of a "free" in the United States until stipulated by Government contract in 1937-1938. The pattern of the industry prior to that time was one of government least and failure as high prices encouraged drilling which was supported by competitive ownership of pools with an ownership of rights but not a lease, or even (for short periods) below out-of-pocket costs. This, in turn, encouraged excessive producing rates in an effort to meet operating expenses, causing rapid depletion of existing pools, and private pools with a new kind of drilling started. This has never been more of a problem in western Canada. Demand consistently exceeded supply prior to 1930, by which time the lease apparatus for the production of production to current demands was set up. Operating expenses shown were below lease and well operating expenses and gas plant operating expenses. The cost of these classes includes the cost of pumping and measuring tanks, water and gas, and water removal and disposal, repairs to wells and equipment, the replacement of lease tools, miscellaneous property taxes, etc.

There is one remaining category of expenditures which relates to operations, but cannot be tied directly to production, development or operating expenses. This includes the cost of maintaining the large expansion program and is made up of a wide variety of overhead costs. Some capital items such as office buildings have been treated in the same manner as drilling rigs, and it has been assumed that they are all treated from "asset depreciation".

Sector II. Rental charges have been shown as a separate item Sector I to Sector II, while building costs are shown as a separate item Sector II to Sector III, IV and V.

Royalties paid to mineral owners are shown as a separate class of ex-



penditures, as mentioned above. This treatment is in accord with customary accounting practise which treats royalties paid not as an operating expense, but as oil belonging to the mineral owner and sold for him by the operator. Some leases provide the mineral owner with the option of taking royalty oil in kind. Royalty payments are one of the principal forms of direct benefit to Albertans resulting from the growth of the oil producing industry in the province, and will become more important as the amount of settled production in relation to new development increases.

The final classification of expenditures is "financial payments", so called because they do not relate in amount directly to operations. The first class of these includes payments made by oil producers for the use of capital, namely, dividend and interest payments. Income taxes form the second class. These two types of payments have not been considered in other analyses of spending, but are of significance, and their inclusion is <sup>desirable</sup> ~~valuable~~ in the overall picture. During the period under review they are not large in amount, but they should increase materially in the next decade as more companies reach a profitable stage in their operations. Their inclusion will be imperative in future studies.

The estimates presented in this Chapter give a picture of the scale and purpose of the expenditures made by the industry during the period in which it grew from insignificant beginnings to become a major factor in Alberta's growing industrial complex. Subsequent chapters will trace the geographic pattern of flow of funds into and out of the province, for the industry itself and for the several satellite industries which have grown up around it.





### CHAPTER 3

#### ALLOCATION OF SECTOR I EXPENDITURES

In this Chapter, the functional expenditure estimates of Chapter 2 are traced to Sectors II, III, IV and V. Payments to Sector II are those made to intermediate or "service companies" such as drilling contractors, cementing companies, geophysical contractors, general contractors building plant facilities, owners of office buildings leased to oil companies, etc., or to the equivalent departments of integrated companies. In a sense these firms are part of the oil industry. Payments to Sectors III, IV and V represent payments directly to residents of Alberta, other parts of Canada, or foreign countries, respectively. In Chapter 5, payments to Sector II are also allocated to Sectors III, IV and V.

This distinction is made because Sector I expenditures represent cash expenditures from the point of view of the operating companies, while from the point of view of the rest of the economy, these expenditures must be consolidated with those of the Sector II companies to give a complete picture of the industry's expenditures. This aggregation is necessary if we are to judge the economic impact of the growth of the industry. They are kept separate at this stage in order to enable certain cost comparisons, etc., which are more accurately made on the basis of operators' expenditures.

Table 7 summarizes the resulting allocation of expenditures by operating companies, while Tables 8 to 13 give a more detailed breakdown, item by item, and year by year. In general, the method used was to determine the percentage breakdown of each class of functional payments. These percentages were then applied to the estimates of the latter to determine their al-

ALLOCATION OF SECTOR EXPENDITURES

In this Chapter, the functional expenditure estimates of Chapter 1 are traced to Sectors II, III, IV and V. Payments to Sectors II are those made to intermediaries or "service companies" such as drilling contractors, cementing companies, geological contractors, general contractors and their plant facilities, owners of office buildings leased to oil companies, etc., or to the equivalent departments of integrated companies. In a sense these items are part of the oil industry. Payments to Sectors III, IV and V represent payments directly to residents of Alberta, other parts of Canada, or foreign countries, respectively. In Chapter 3, payments to Sector II are also allocated to Sectors III, IV and V.

This distinction is made because Sector I expenditures are cash expenditures from the point of view of the oil companies, while payments from the point of view of the rest of the economy are expenditures to the rest of the economy. This distinction is made to separate the oil industry's expenditures from the rest of the economy's expenditures. The industry's expenditures, this segregation is necessary if we are to judge the economic impact of the growth of the industry. They are not separate at this stage in order to enable certain cost comparisons, etc., which are more accurately made on the basis of operating expenditures.

Table V summarizes the resulting allocated expenditures by operating companies, while Tables 8 to 13 give a more detailed breakdown, item by item, and year by year. In general, the methodology was to determine the percentage breakdown of each class of expenditure payments. These percentages were then applied to the estimates of the industry's expenditures.



location between Sectors. Further details concerning the allocation will be found in the Appendix to this Chapter.

TABLE 7.

Allocation of Sector I Expenditures - Alberta 1947-1952  
(thousands of dollars)

	Total Expenditures	Payments to			
		Sector II (Service Cos.)	Sector III (Alberta)	Sector IV (Rest of Canada)	Sector V (Rest of World)
1947	30,453	14,111	7,677	4,124	4,541
1948	66,904	28,293	23,180	6,115	9,316
1949	140,505	60,706	52,473	7,727	19,599
1950	136,164	80,627	63,167	10,352	27,018
1951	225,098	107,328	72,437	12,661	32,672
1952	277,432	126,224	93,317	17,152	40,739





TABLE 8

Allocation of Functional Expenditure Estimates  
Alberta - 1947  
(thousands of dollars)

	Receipts				
	Expenditures Sector I (Operators)	Sector II (Service Cos.)	Sector III (Alberta)	Sector IV (Rest of Canada)	Sector V (Rest of World)
<u>Exploration</u>					
Land Acquisition & Retention	1,680	-	900	700	80
Surveys and Supervision	3,365	2,844	468	26	27
Exploratory Drilling	4,880	3,704	390	-	786
Total Exploration	9,925	6,548	1,758	726	893
<u>Development</u>					
Development Drilling	7,940	6,026	636	-	1,278
Pumping and Lease Equip.	1,352	-	118	59	1,175
Gas Plants & Equipment	-	-	-	-	-
Other	715	715	-	-	-
Total Development	10,007	6,741	754	59	2,453
<u>Operating</u>					
Lease & Well Operating	2,112	422	1,352	148	190
Gas Plant Operating	838	-	754	84	-
Total Operating	2,950	422	2,106	232	190
<u>Administration &amp; Overhead</u>	2,288	400	1,185	140	563
<u>Royalties</u>	1,663	-	1,079	357	227
<u>Financial</u>					
Interest & Dividends	2,271	-	789	1,267	215
Income Tax	1,348	-	6	1,343	-
Total Financial	3,620	-	795	2,610	215
Total Cash Expenditures	30,453	14,411	7,677	4,124	4,541

**Statement of Financial Position**  
**Alberta - 1987**  
**(Continued)**

Expenditures	Section I (Operations)	Section II (Gas Production)	Section III (Leasehold Intangibles)	Section IV (Other Assets)	Section V (Total)
Exploration					
Land Acquisition	1,880	800	100	80	
Drilling	3,388	2,144	100	32	
Supervision	4,380	2,144	100	32	
Geophysical	2,828	1,728	100	32	
Total Exploration	12,476	6,772	300	144	
Development					
Drilling	7,840	8,032	100	1,072	
Pumping and Lease Equip.	1,312	110	50	1,178	
Gas Plants & Equipment	712	1,178	100	1,072	
Other	10,007	1,744	784	80	
Total Development	20,871	10,066	1,084	2,332	
Operating					
Lease & Well	2,112	422	1,382	148	
Operating Gas Plant	224	734	14	14	
Operating	2,880	832	2,102	242	
Total Operating	5,216	1,258	3,508	364	
Amortization & Depreciation	2,382	1,180	100	100	
Reserves	1,082	1,078	100	100	
Financial					
Intangible	2,271	780	1,907	212	
Dividends	1,242	100	1,042	100	
Income Taxes	8,430	100	1,042	212	
Total Financial	11,943	880	3,991	524	
Total Cash	30,453	21,046	15,373	3,480	

TABLE 9

Allocation of Functional Expenditure Estimates  
 Alberta - 1948  
 (thousands of dollars)

Item	Expenditures		Receipts			
	Sector I (Operators)	Sector II (Service Cos.)	Sector III (Alberta)	Sector IV (Rest of Canada)	Sector V (Rest of World)	
<u>Exploration</u>						
Land Acquisition & Retention	12, 271	-	11, 171	925	175	
Surveys and Supervision	9, 450	8, 322	1, 014	57	57	
Exploratory Drilling	8, 890	6, 749	710	-	1, 431	
Total Exploration	30, 611	15, 071	12, 895	982	1, 663	
<u>Development</u>						
Development Drilling	14, 140	10, 732	1, 131	-	2, 277	
Pumping & Lease Equip.	3, 040	-	264	134	2, 642	
Gas Plants & Equipment	-	-	-	-	-	
Other	1, 195	1, 195	-	-	-	
Total Development	18, 375	11, 927	1, 395	134	4, 919	
<u>Operating</u>						
Lease & Well Operating	3, 477	695	2, 226	243	313	
Gas Plant Operating	843	-	759	84	-	
Total Operating	4, 320	695	2, 985	327	313	
<u>Administration &amp; Overhead</u>						
	5, 331	600	2, 690	408	1, 633	
<u>Royalties</u>	3, 558	-	2, 338	760	460	
<u>Financial</u>						
Interest & Dividends	3, 109	-	862	1, 919	328	
Income Tax	1, 600	-	15	1, 585	-	
Total Financial	4, 709	-	877	3, 504	328	
<u>Total Cash Expenditures</u>						
	66, 904	28, 293	23, 130	6, 115	2, 316	



TABLE 2  
Allocation of Regional Expenditure Estimates  
1964-65

Region	Development	Operating	Capital	Transfer to	Transfer from	Transfer to	Transfer from
Alberta	12,971	8,402	1,110	1,110	1,110	1,110	1,110
British Columbia	12,971	8,402	1,110	1,110	1,110	1,110	1,110
Manitoba	12,971	8,402	1,110	1,110	1,110	1,110	1,110
Ontario	12,971	8,402	1,110	1,110	1,110	1,110	1,110
Quebec	12,971	8,402	1,110	1,110	1,110	1,110	1,110
Saskatchewan	12,971	8,402	1,110	1,110	1,110	1,110	1,110
Atlantic	12,971	8,402	1,110	1,110	1,110	1,110	1,110
Total	12,971	8,402	1,110	1,110	1,110	1,110	1,110
Development	12,971	8,402	1,110	1,110	1,110	1,110	1,110
Operating	8,402	1,110	1,110	1,110	1,110	1,110	1,110
Capital	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Transfer to	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Transfer from	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Transfer to	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Transfer from	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Total	12,971	8,402	1,110	1,110	1,110	1,110	1,110
Development	12,971	8,402	1,110	1,110	1,110	1,110	1,110
Operating	8,402	1,110	1,110	1,110	1,110	1,110	1,110
Capital	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Transfer to	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Transfer from	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Transfer to	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Transfer from	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Total	12,971	8,402	1,110	1,110	1,110	1,110	1,110
Development	12,971	8,402	1,110	1,110	1,110	1,110	1,110
Operating	8,402	1,110	1,110	1,110	1,110	1,110	1,110
Capital	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Transfer to	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Transfer from	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Transfer to	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Transfer from	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Total	12,971	8,402	1,110	1,110	1,110	1,110	1,110
Development	12,971	8,402	1,110	1,110	1,110	1,110	1,110
Operating	8,402	1,110	1,110	1,110	1,110	1,110	1,110
Capital	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Transfer to	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Transfer from	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Transfer to	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Transfer from	1,110	1,110	1,110	1,110	1,110	1,110	1,110
Total	12,971	8,402	1,110	1,110	1,110	1,110	1,110

TABLE 10

Allocation of Functional Expenditure Estimates -  
Alberta - 1949  
(thousands of dollars)

Item	Expenditures		Receipts		
	Sector I (Operators)	Sector II (Service Cos.)	Sector III (Alberta)	Sector IV (Rest of Canada)	Sector V (Rest of World)
<u>Exploration</u>					
Land Acquisition & Retention	30,771	-	29,341	1,150	280
Surveys and Supervision	21,005	18,747	2,032	113	113
Exploratory Drilling	15,710	11,921	1,257	-	2,532
Total Exploration	67,486	30,668	32,630	1,263	2,925
<u>Development</u>					
Development Drilling	31,000	23,529	2,480	-	4,991
Pumping & Lease Equip.	7,602	-	662	334	6,606
Gas Plants & Equipment	2,000	2,000	-	-	-
Other	2,300	2,300	-	-	-
Total Development	42,902	27,829	3,142	334	11,597
<u>Operating</u>					
Lease & Well Operating	6,544	1,309	4,188	458	589
Gas Plant Operating	847	-	762	85	-
Total Operating	7,391	1,309	4,950	543	589
<u>Administration &amp; Overhead</u>					
	11,778	900	6,600	855	3,423
<u>Royalties</u>					
	6,204	-	4,402	1,116	686
<u>Financial</u>					
Interest & Dividends	3,680	-	738	2,563	379
Income Tax	1,064	-	11	1,053	-
Total Financial	4,744	-	749	3,616	379
<u>Total Cash Expenditures</u>					
	140,505	50,706	52,473	7,727	19,599



TABLE 11

Allocation of Functional Expenditure Estimates  
Alberta - 1950

(thousands of dollars)

Item	Expenditures Sector I (Operators)	Receipts			
		Sector II (Service Cos.)	Sector III (Alberta)	Sector IV (Rest of Canada)	Sector V (Rest of World)
<u>Exploration</u>					
Land Acquisition & Retention	39,156	-	37,556	1,300	300
Surveys & Supervision	27,955	25,012	2,649	147	147
Exploratory Drilling	13,200	12,294	1,297	-	2,609
Total Exploration	80,311	37,306	41,502	1,447	3,056
<u>Development</u>					
Development Drilling	46,700	35,445	3,736	-	7,519
Pumping & Lease Equip.	11,347	-	987	499	9,861
Gas Plants & Equipment	2,500	2,500	-	-	-
Other	2,379	2,379	-	-	-
Total Development	62,926	40,324	4,723	499	17,380
<u>Operating</u>					
Lease & Well Operating	8,986	1,797	5,751	629	809
Gas Plant Operating	961	-	865	96	-
Total Operating	9,947	1,797	6,616	725	809
<u>Administration &amp; Overhead</u>	15,610	1,200	9,920	1,099	4,399
<u>Royalties</u>	7,358	-	5,550	1,194	614
<u>Financial</u>					
Interest & Dividends	5,567	-	845	3,962	760
Income Tax	1,437	-	11	1,426	-
Total Financial	7,004	-	856	5,388	760
Total Cash Expenditures	166,164	80,627	68,137	10,352	27,018



1. The first step in the process is to identify the problem or issue that needs to be addressed. This involves gathering information and understanding the context of the problem.

10-11-1964

TABLE 12

Allocation of Functional Expenditure Estimates  
Alberta - 1951  
(thousands of dollars)

Item	Expenditures		Receipts			
	Sector I (Operators)	Sector II (Service Cos.)	Sector III (Alberta)	Sector IV (Rest of Canada)	Sector V (Rest of World)	
<u>Exploration</u>						
Land Acquisition & Retention	28,961	-	27,185	1,431	345	
Survey & Supervision	41,140	36,899	3,817	212	212	
Exploratory Drilling	24,600	18,673	1,967	-	3,960	
Total Exploration	94,701	55,572	32,969	1,643	4,517	
<u>Development</u>						
Development Drilling	56,200	12,656	4,496	-	9,048	
Pumping & Lease Equip.	12,521	-	1,089	551	10,881	
Gas Plants & Equipment	2,000	2,000	-	-	-	
Other	2,460	2,460	-	-	-	
Total Development	73,181	47,116	5,585	551	19,929	
<u>Operating</u>						
Lease & Well Operating	15,198	3,040	9,726	1,064	1,368	
Gas Plant Operating	1,148	-	1,033	115	-	
Total Operating	16,346	3,040	10,759	1,179	1,368	
<u>Administration &amp; Overhead</u>						
	18,423	1,600	10,910	1,182	4,731	
<u>Royalties</u>						
	14,193	-	11,369	1,883	941	
<u>Financial</u>						
Interest & Dividends	6,202	-	831	4,185	1,186	
Income Tax	2,052	-	14	2,038	-	
Total Financial	8,254	-	845	6,223	1,186	
<u>Total Cash Expenditures</u>						
	225,098	107,328	72,437	12,661	32,672	

1992

1961

Item	1960-61	1961-62	1962-63	1963-64	1964-65	1965-66	1966-67	1967-68	1968-69	1969-70	1970-71	1971-72	1972-73	1973-74	1974-75	1975-76	1976-77	1977-78	1978-79	1979-80	1980-81	1981-82	1982-83	1983-84	1984-85	1985-86	1986-87	1987-88	1988-89	1989-90	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	2035-36	2036-37	2037-38	2038-39	2039-40	2040-41	2041-42	2042-43	2043-44	2044-45	2045-46	2046-47	2047-48	2048-49	2049-50	2050-51	2051-52	2052-53	2053-54	2054-55	2055-56	2056-57	2057-58	2058-59	2059-60	2060-61	2061-62	2062-63	2063-64	2064-65	2065-66	2066-67	2067-68	2068-69	2069-70	2070-71	2071-72	2072-73	2073-74	2074-75	2075-76	2076-77	2077-78	2078-79	2079-80	2080-81	2081-82	2082-83	2083-84	2084-85	2085-86	2086-87	2087-88	2088-89	2089-90	2090-91	2091-92	2092-93	2093-94	2094-95	2095-96	2096-97	2097-98	2098-99	2099-00	2100-01	2101-02	2102-03	2103-04	2104-05	2105-06	2106-07	2107-08	2108-09	2109-10	2110-11	2111-12	2112-13	2113-14	2114-15	2115-16	2116-17	2117-18	2118-19	2119-20	2120-21	2121-22	2122-23	2123-24	2124-25	2125-26	2126-27	2127-28	2128-29	2129-30	2130-31	2131-32	2132-33	2133-34	2134-35	2135-36	2136-37	2137-38	2138-39	2139-40	2140-41	2141-42	2142-43	2143-44	2144-45	2145-46	2146-47	2147-48	2148-49	2149-50	2150-51	2151-52	2152-53	2153-54	2154-55	2155-56	2156-57	2157-58	2158-59	2159-60	2160-61	2161-62	2162-63	2163-64	2164-65	2165-66	2166-67	2167-68	2168-69	2169-70	2170-71	2171-72	2172-73	2173-74	2174-75	2175-76	2176-77	2177-78	2178-79	2179-80	2180-81	2181-82	2182-83	2183-84	2184-85	2185-86	2186-87	2187-88	2188-89	2189-90	2190-91	2191-92	2192-93	2193-94	2194-95	2195-96	2196-97	2197-98	2198-99	2199-00	2200-01	2201-02	2202-03	2203-04	2204-05	2205-06	2206-07	2207-08	2208-09	2209-10	2210-11	2211-12	2212-13	2213-14	2214-15	2215-16	2216-17	2217-18	2218-19	2219-20	2220-21	2221-22	2222-23	2223-24	2224-25	2225-26	2226-27	2227-28	2228-29	2229-30	2230-31	2231-32	2232-33	2233-34	2234-35	2235-36	2236-37	2237-38	2238-39	2239-40	2240-41	2241-42	2242-43	2243-44	2244-45	2245-46	2246-47	2247-48	2248-49	2249-50	2250-51	2251-52	2252-53	2253-54	2254-55	2255-56	2256-57	2257-58	2258-59	2259-60	2260-61	2261-62	2262-63	2263-64	2264-65	2265-66	2266-67	2267-68	2268-69	2269-70	2270-71	2271-72	2272-73	2273-74	2274-75	2275-76	2276-77	2277-78	2278-79	2279-80	2280-81	2281-82	2282-83	2283-84	2284-85	2285-86	2286-87	2287-88	2288-89	2289-90	2290-91	2291-92	2292-93	2293-94	2294-95	2295-96	2296-97	2297-98	2298-99	2299-00	2300-01	2301-02	2302-03	2303-04	2304-05	2305-06	2306-07	2307-08	2308-09	2309-10	2310-11	2311-12	2312-13	2313-14	2314-15	2315-16	2316-17	2317-18	2318-19	2319-20	2320-21	2321-22	2322-23	2323-24	2324-25	2325-26	2326-27	2327-28	2328-29	2329-30	2330-31	2331-32	2332-33	2333-34	2334-35	2335-36	2336-37	2337-38	2338-39	2339-40	2340-41	2341-42	2342-43	2343-44	2344-45	2345-46	2346-47	2347-48	2348-49	2349-50	2350-51	2351-52	2352-53	2353-54	2354-55	2355-56	2356-57	2357-58	2358-59	2359-60	2360-61	2361-62	2362-63	2363-64	2364-65	2365-66	2366-67	2367-68	2368-69	2369-70	2370-71	2371-72	2372-73	2373-74	2374-75	2375-76	2376-77	2377-78	2378-79	2379-80	2380-81	2381-82	2382-83	2383-84	2384-85	2385-86	2386-87	2387-88	2388-89	2389-90	2390-91	2391-92	2392-93	2393-94	2394-95	2395-96	2396-97	2397-98	2398-99	2399-00	2400-01	2401-02	2402-03	2403-04	2404-05	2405-06	2406-07	2407-08	2408-09	2409-10	2410-11	2411-12	2412-13	2413-14	2414-15	2415-16	2416-17	2417-18	2418-19	2419-20	2420-21	2421-22	2422-23	2423-24	2424-25	2425-26	2426-27	2427-28	2428-29	2429-30	2430-31	2431-32	2432-33	2433-34	2434-35	2435-36	2436-37	2437-38	2438-39	2439-40	2440-41	2441-42	2442-43	2443-44	2444-45	2445-46	2446-47	2447-48	2448-49	2449-50	2450-51	2451-52	2452-53	2453-54	2454-55	2455-56	2456-57	2457-58	2458-59	2459-60	2460-61	2461-62	2462-63	2463-64	2464-65	2465-66	2466-67	2467-68	2468-69	2469-70	2470-71	2471-72	2472-73	2473-74	2474-75	2475-76	2476-77	2477-78	2478-79	2479-80	2480-81	2481-82	2482-83	2483-84	2484-85	2485-86	2486-87	2487-88	2488-89	2489-90	2490-91	2491-92	2492-93	2493-94	2494-95	2495-96	2496-97	2497-98	2498-99	2499-00	2500-01	2501-02	2502-03	2503-04	2504-05	2505-06	2506-07	2507-08	2508-09	2509-10	2510-11	2511-12	2512-13	2513-14	2514-15	2515-16	2516-17	2517-18	2518-19	2519-20	2520-21	2521-22	2522-23	2523-24	2524-25	2525-26	2526-27	2527-28	2528-29	2529-30	2530-31	2531-32	2532-33	2533-34	2534-35	2535-36	2536-37	2537-38	2538-39	2539-40	2540-41	2541-42	2542-43	2543-44	2544-45	2545-46	2546-47	2547-48	2548-49	2549-50	2550-51	2551-52	2552-53	2553-54	2554-55	2555-56	2556-57	2557-58	2558-59	2559-60	2560-61	2561-62	2562-63	2563-64	2564-65	2565-66	2566-67	2567-68	2568-69	2569-70	2570-71	2571-72	2572-73	2573-74	2574-75	2575-76	2576-77	2577-78	2578-79	2579-80	2580-81	2581-82	2582-83	2583-84	2584-85	2585-86	2586-87	2587-88	2588-89	2589-90	2590-91	2591-92	2592-93	2593-94	2594-95	2595-96	2596-97	2597-98	2598-99	2599-00	2600-01	2601-02	2602-03	2603-04	2604-05	2605-06	2606-07	2607-08	2608-09	2609-10	2610-11	2611-12	2612-13	2613-14	2614-15	2615-16	2616-17	2617-18	2618-19	2619-20	2620-21	2621-22	2622-23	2623-24	2624-25	2625-26	2626-27	2627-28	2628-29	2629-30	2630-31	2631-32	2632-33	2633-34	2634-35	2635-36	2636-37	2637-38	2638-39	2639-40	2640-41	2641-42	2642-43	2643-44	2644-45	2645-46	2646-47	2647-48	2648-49	2649-50	2650-51	2651-52	2652-53	2653-54	2654-55	2655-56	2656-57	2657-58	2658-59	2659-60	2660-61	2661-62	2662-63	2663-64	2664-65	2665-66	2666-67	2667-68	2668-69	2669-70	2670-71	2671-72	2672-73	2673-74	2674-75	2675-76	2676-77	2677-78	2678-79	2679-80	2680-81	2681-82	2682-83	2683-84	2684-85	2685-86	2686-87	2687-88	2688-89	2689-90	2690-91	2691-92	2692-93	2693-94	2694-95	2695-96	2696-97	2697-98	2698-99	2699-00	2700-01	2701-02	2702-03	2703-04	2704-05	2705-06	2706-07	2707-08	2708-09	2709-10	2710-11	2711-12	2712-13	2713-14	2714-15	2715-16	2716-17	2717-18	2718-19	2719-20	2720-21	2721-22	2722-23	2723-24	2724-25	2725-26	2726-27	2727-28	2728-29	2729-30	2730-31	2731-32	2732-33	2733-34	2734-35	2735-36	2736-37	2737-38	2738-39	2739-40	2740-41	2741-42	2742-43	2743-44	2744-45	2745-46	2746-47	2747-48	2748-49	2749-50	2750-51	2751-52	2752-53	2753-54	2754-55	2755-56	2756-57	2757-58	2758-59	2759-60	2760-61	2761-62	2762-63	2763-64	2764-65	2765-66	2766-67	2767-68	2768-69	2769-70	2770-71	2771-72	2772-73	2773-74	2774-75	2775-76	2776-77	2777-78	2778-79	2779-80	2780-81	2781-82	2782-83	2783-84	2784-85	2785-86	2786-87	2787-88	2788-89	2789-90	2790-91	2791-92	2792-93	2793-94	2794-95	2795-96	2796-97	2797-98	2798-99	2799-00	2800-01	2801-02	2802-03	2803-04	2804-05	2805-06	2806-07	2807-08	2808-09	2809-10	2810-11	2811-12	2812-13	2813-14	2814-15	2815-16	2816-17	2817-18	2818-19	2819-20	2820-21	2821-22	2822-23	2823-24	2824-25	2825-26	2826-27	2827-28	2828-29	2829-30	2830-31	2831-32	2832-33	2833-34	2834-35	2835-36	2836-37	2837-38	2838-39	2839-40	2840-41	2841-42	2842-43	2843-44	2844-45	2845-46	2846-47	2847-48	2848-49	2849-50	2850-51	2851-52	2852-53	2853-54	2854-55	2855-56	2856-57	2857-58	2858-59	2859-60	2860-61	2861-62	2862-63	2863-64	2864-65	2865-66	2866-67	2867-68	2868-69	2869-70	2870-71	2871-72	2872-73	2873-74	2874-75	2875-76	2876-77	2877-78	2878-79	2879-80	2880-81	2881-82	2882-83	2883-84	2884-85	2885-86	2886-87	2887-88	2888-89	2889-90	2890-91	2891-92	2892-93	2893-94	2894-95	2895-96	2896-97	2897-98	2898-99	2899-00	2900-01	2901-02	2902-03	2903-04	2904-05	2905-06	2906-07	2907-08	2908-09	2909-10	2910-11	2911-12	2912-13	2913-14	2914-15	2915-16	2916-17	2917-18	2918-19	2919-20	2920-21	2921-22	2922-23	2923-24	2924-25	2925-26	2926-27	2927-28	2928-29	2929-30	2930-31	2931-32	2932-33	2933-34	2934-35	2935-36	2936-37	2937-38	2938-39	2939-40	2940-41	2941-42	2942-43	2943-44	2944-45	2945-46	2946-47	2947-48	2948-49	2949-50	2950-51	2951-52	2952-53	2953-54	2954-55	2955-56	2956-57	2957-58	2958-59	2959-60	2960-61	2961-62	2962-63	2963-64	2964-65	2965-66	2966-67	2967-68	2968-69	2969-70	2970-71	2971-72	2972-73	2973-74	2974-75	2975-76	2976-77	2977-78	2978-79	2979-80	2980-81	2981-82	2982-83	2983-84	2984-85	2985-86	2986-87	2987-88	2988-89	2989-90	2990-91	2991-92	
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TABLE 13

Allocation of Functional Expenditure Estimates  
Alberta - 1952  
(thousands of dollars)

Item	Expenditures Sector I (Operators)	Receipts			
		Sector II (Service Cos.)	Sector III (Alberta)	Sector IV (Rest of Canada)	Sector V (Rest of World)
Exploration					
Land Acquisition & Retention	41,015	-	38,510	2,105	400
Surveys & Supervision	46,440	41,620	4,338	241	241
Exploratory Drilling	34,400	26,108	2,752	-	5,540
Total Exploration	121,855	67,728	45,600	2,346	6,181
Development					
Development Drilling	62,050	17,096	4,964	-	9,990
Pumping & Lease Equip.	15,745	-	1,370	693	13,682
Gas Plants & Equipment	2,750	2,750	-	-	-
Other	2,750	2,750	-	-	-
Total Development	83,295	52,596	6,334	693	23,672
Operating					
Lease & Well Operating	19,501	3,900	12,481	1,365	1,755
Gas Plant Operating	1,238	-	1,114	124	-
Total Operating	20,739	3,900	13,595	1,489	1,755
Administration & Overhead	22,589	2,000	12,900	1,538	6,151
Royalties	18,113	-	14,008	2,873	1,232
Financial					
Interest & Dividends	7,124	-	836	4,540	1,748
Income Tax	3,717	-	44	3,673	-
Total Financial	10,841	-	880	8,213	1,748
Total Cash Expenditures	227,432	126,224	93,317	17,152	40,739



11  
 (Approved by Board)  
 February - 1964  
 Association of Banks & Savings

SOURCES OF FUNDS - SECTOR I

The enormous expenditures outlined in Chapter 2 necessitated large capital imports into the Province. It is the purpose of this Chapter to examine the sources of the funds expended by the industry, in order to determine what portion was financed from earnings, how the balance was financed, and from where the funds came.

In addition to the actual expenditures made by the industry, funds were needed to provide the working capital standing behind the expenditures. The relationship between expenditures and cash requirements can be stated briefly as follows:

$$\begin{aligned} &\underline{\text{Cash Expenditures PLUS Additions to Working Capital}} \\ &= \underline{\text{Cash Requirements}} \end{aligned}$$

Unfortunately, little information on working capital needs is available, except for the balance sheets of a few companies, which show so much variability from year to year that they do not yield any worthwhile generalizations. Any estimate should also take cognizance of the working balances held by parent companies outside the province to support Alberta operations. These do not, however, represent a cash inflow in the Province until actually spent here. Because of the lack of information in this matter, it was necessary to estimate, arbitrarily, that at each year end the industry as a whole held sufficient balances to finance one-half of the next year's expenditures. While this estimate seems large at first glance in relation to the "six weeks' expenditures" rule-of-thumb applying to public utilities and the slightly larger requirement of manufacturing

SOURCES OF FUNDS - CONTINUED

The enormous expenditure involved in the development of the Province is a fact which is well known to all. It is the purpose of this Chapter to examine the sources of the funds required for the industry, in order to determine what portion was obtained from savings, how the balance was obtained, and from where the funds came. In addition to the actual expenditures made by the industry, funds were needed to provide the working capital required during the expansion. The relationship between expenditures and cash requirements can be stated briefly as follows:

Cash Requirements Plus Additions to Working Capital

2. Cash Requirements

Unfortunately, little information on working capital needs is available, except for the balance sheets of a few companies, which show so much variability from year to year that they do not yield any definite generalizations. Any estimate of the cash requirements of the various industries held by later, financial statistics the province to support various operations. These do not, however, represent a cash inflow in the Province until they are spent. Because of the lack of information in this matter, it was necessary to estimate, arbitrarily, 20% of each year and the industry as a whole. The estimated balance in the year one-half of the next year's expenditures. While this estimate seems large at first glance in relation to the "cash requirements" previously mentioned, it is not so, for the public utilities and the highly capital-intensive manufacturing



companies, it must be remembered that during this period a great many of the oil companies in Alberta were active only as explorers and had no source of funds other than the capital markets. Such firms would generally not, because of the expense and inconvenience attached to small, frequent security issues have recourse to the market more than once or twice a year at most.

Viewed in this light the assumption appears more reasonable, and, while it must be emphasized that the estimate is purely arbitrary, it is felt that the inclusion of such an estimate, which appears to fit in quite well with the apparent pattern of financing, gives a more realistic picture than could be obtained by ignoring the working capital factor entirely. There is only one year, 1950, for which the results suggest that the assumption may be out of line, and in this case it appears that the six months' allowance is inadequate.

The principal sources of funds available to the Alberta petroleum industry during this period were :

1. Income from the sale of crude oil, natural gas, and other products.
2. Bank Loans.
3. Money borrowed through the issue of bonds, debentures and other debt instruments.
4. Sale of foreign assets held by the companies.
5. Equity funds advanced by shareholders either by subscription to new share issues or through direct investment by parent companies. Several minor mis-



considered, it must be remembered that during this period a great many of the oil companies in Alaska have active only as explorers and had no assets. Funds other than the cashing companies' funds would be required, and, because of the expense and physical losses attached to small, unproved reserves, it is probable that the market value of these assets is less than a year or more ago. Viewed in this light, the unproved reserves must be regarded as a liability, and, while it must be recognized that the value of the assets is arbitrary, it is felt that the inclusion of such a liability, which appears to be in line with the apparent pattern of the industry, gives a more realistic picture than would be obtained by ignoring the working capital factor entirely. There is only one year, 1934, for which the results showed that the assets were not included, and in this case it appears that the net working capital is insignificant.

The principal sources of funds available to the Alaska

petroleum industry during this period were:

1. Income from the sale of crude oil, natural gas, and other products.
  2. Bank loans.
  3. Money borrowed through the issue of bonds, debentures, and other debt instruments.
  4. Sale of foreign exchange held by the companies.
  5. Profits earned by subsidiaries of the companies.
- Subscription to new share issues of the companies, investment in parent companies, and other means.

cellaneous sources of funds are also included in this group.

In estimating the amount obtained from each source, equity investment has been treated as a residual, that is, amounts obtained from the first four sources above have been estimated separately and deducted from total capital requirements to determine the amount of equity investment.

Table 14 illustrates the calculation of total funds required.

Table 14

Funds required by the Alberta Petroleum Producing Industry

	<u>1947 - 52</u>							
	( thousands of dollars)							
	<u>1946</u>	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>	<u>1953</u>
Estimated Cash Expend- itures		30,453	66,904	140,505	186,164	225,098	277,432	310,000
Working Capital Required, Dec. 31 = 1/2 sub- sequent year's expenditures	15,226	33,452	70,253	93,082	112,549	138,716	155,000	---
Additions to  working Capital		18,226	36,801	22,829	19,467	26,167	16,284	7,4
Plus Annual expen- ditures		30,453	66,904	140,505	186,164	225,098	277,432	
Total funds required		48,679	103,705	163,334	205,631	251,265	293,716	

A substantial portion of the required funds came from

the sale of crude and other products. Details of such sales appear in Table

• 1990 - 1991 - 1992 - 1993 - 1994 - 1995 - 1996 - 1997 - 1998 - 1999 - 2000 - 2001 - 2002 - 2003 - 2004 - 2005 - 2006 - 2007 - 2008 - 2009 - 2010 - 2011 - 2012 - 2013 - 2014 - 2015 - 2016 - 2017 - 2018 - 2019 - 2020 - 2021 - 2022 - 2023 - 2024 - 2025 - 2026 - 2027 - 2028 - 2029 - 2030 - 2031 - 2032 - 2033 - 2034 - 2035 - 2036 - 2037 - 2038 - 2039 - 2040 - 2041 - 2042 - 2043 - 2044 - 2045 - 2046 - 2047 - 2048 - 2049 - 2050 - 2051 - 2052 - 2053 - 2054 - 2055 - 2056 - 2057 - 2058 - 2059 - 2060 - 2061 - 2062 - 2063 - 2064 - 2065 - 2066 - 2067 - 2068 - 2069 - 2070 - 2071 - 2072 - 2073 - 2074 - 2075 - 2076 - 2077 - 2078 - 2079 - 2080 - 2081 - 2082 - 2083 - 2084 - 2085 - 2086 - 2087 - 2088 - 2089 - 2090 - 2091 - 2092 - 2093 - 2094 - 2095 - 2096 - 2097 - 2098 - 2099 - 2100 - 2101 - 2102 - 2103 - 2104 - 2105 - 2106 - 2107 - 2108 - 2109 - 2110 - 2111 - 2112 - 2113 - 2114 - 2115 - 2116 - 2117 - 2118 - 2119 - 2120 - 2121 - 2122 - 2123 - 2124 - 2125 - 2126 - 2127 - 2128 - 2129 - 2130 - 2131 - 2132 - 2133 - 2134 - 2135 - 2136 - 2137 - 2138 - 2139 - 2140 - 2141 - 2142 - 2143 - 2144 - 2145 - 2146 - 2147 - 2148 - 2149 - 2150 - 2151 - 2152 - 2153 - 2154 - 2155 - 2156 - 2157 - 2158 - 2159 - 2160 - 2161 - 2162 - 2163 - 2164 - 2165 - 2166 - 2167 - 2168 - 2169 - 2170 - 2171 - 2172 - 2173 - 2174 - 2175 - 2176 - 2177 - 2178 - 2179 - 2180 - 2181 - 2182 - 2183 - 2184 - 2185 - 2186 - 2187 - 2188 - 2189 - 2190 - 2191 - 2192 - 2193 - 2194 - 2195 - 2196 - 2197 - 2198 - 2199 - 2200 - 2201 - 2202 - 2203 - 2204 - 2205 - 2206 - 2207 - 2208 - 2209 - 2210 - 2211 - 2212 - 2213 - 2214 - 2215 - 2216 - 2217 - 2218 - 2219 - 2220 - 2221 - 2222 - 2223 - 2224 - 2225 - 2226 - 2227 - 2228 - 2229 - 2230 - 2231 - 2232 - 2233 - 2234 - 2235 - 2236 - 2237 - 2238 - 2239 - 2240 - 2241 - 2242 - 2243 - 2244 - 2245 - 2246 - 2247 - 2248 - 2249 - 2250 - 2251 - 2252 - 2253 - 2254 - 2255 - 2256 - 2257 - 2258 - 2259 - 2260 - 2261 - 2262 - 2263 - 2264 - 2265 - 2266 - 2267 - 2268 - 2269 - 2270 - 2271 - 2272 - 2273 - 2274 - 2275 - 2276 - 2277 - 2278 - 2279 - 2280 - 2281 - 2282 - 2283 - 2284 - 2285 - 2286 - 2287 - 2288 - 2289 - 2290 - 2291 - 2292 - 2293 - 2294 - 2295 - 2296 - 2297 - 2298 - 2299 - 2300 - 2301 - 2302 - 2303 - 2304 - 2305 - 2306 - 2307 - 2308 - 2309 - 2310 - 2311 - 2312 - 2313 - 2314 - 2315 - 2316 - 2317 - 2318 - 2319 - 2320 - 2321 - 2322 - 2323 - 2324 - 2325 - 2326 - 2327 - 2328 - 2329 - 2330 - 2331 - 2332 - 2333 - 2334 - 2335 - 2336 - 2337 - 2338 - 2339 - 2340 - 2341 - 2342 - 2343 - 2344 - 2345 - 2346 - 2347 - 2348 - 2349 - 2350 - 2351 - 2352 - 2353 - 2354 - 2355 - 2356 - 2357 - 2358 - 2359 - 2360 - 2361 - <

[illegible]

Information has been furnished to the following:

700, 710, 720, 730, 740, 750, 760, 770, 780, 790, 800, 810, 820, 830, 840, 850, 860, 870, 880, 890, 900, 910, 920, 930, 940, 950, 960, 970, 980, 990

1941

... ..

11 100-1007

1940

of 1950-1951

Table 5. Continued

1991

[illegible]

67000

1900

$$\begin{aligned} \frac{1}{2} \log \frac{1}{2} &= -\frac{1}{2} \log 2 = -\frac{1}{2} \log 2^1 = -\frac{1}{2} \log 2^{\frac{1}{2} + \frac{1}{2}} \\ &= -\frac{1}{2} \left( \log 2^{\frac{1}{2}} + \log 2^{\frac{1}{2}} \right) = -\frac{1}{2} \log 2 - \frac{1}{2} \log 2 \end{aligned}$$

1944

[illegible]



Table 15

Value of Products Sold by the Alberta Petroleum Producing Industry.1947 - 52

(Thousands of Dollars)

<u>Year</u>	<u>Crude Oil</u>	<u>Natural Gas</u>	<u>Natural Gasoline</u>	<u>L. P. G.</u>	<u>Sulphur</u>	<u>Total</u>
1947	18,079	2,205	-	-	-	20,284
1948	35,128	2,448	-	21	-	37,597
1949	59,000	2,559	-	133	-	61,692
1950	82,216	2,930	-	393	-	85,539
1951	113,567	2,995	1,664	727	-	118,953
1952	136,448	2,336	1,663	1,023	268	141,738

Sources

Crude Oil - D.B.S. Crude Petroleum Industry, 1947, 1948, Table 2, Selling Value of Products (gross), Crude Petroleum and Natural Gas Industry 1949, 1950, 1951, 1952. Table 2, Gross Selling Value of Products. Includes Natural Gasoline until 1950.

Natural Gas D.B.S. Crude Petroleum and Natural Gas Industry 1951, 1952, Table 18, 1950 Table 21. 1947 and 1948 production from 1949 ed valued at \$.05 per mcf as used for 1949 production by D.B.S.

Natural Gasoline D.B.S. Crude Petroleum and Natural Gas Industry 1951, 1952, Table 10. Prior years included in Crude Oil.

L. P. G. Production figures from P & N.G. Conservation Board "Alberta Oil and Gas Industry, 1952". valued at 4¢ per gal. for butane and 7¢ for propane, which are estimates of prevailing prices.

Sulphur - Production figures from P & N G Conservation Board, idem. valued at \$30 per ton.

Bank loans to oil producers were not a very large source of funds, particularly in these early years of development. Part of the reason for this is the early unfamiliarity of bankers with oil financing problems, and their hesitancy to assume the risks of an inherently speculative business.



Table 18

Value of Petroleum Gases in the Atlantic Provinces and Territories

1947 - 52

(Thousands of Dollars)

Year	Crude Oil	Refined Gas	Refined Gasoline	Other
1947	18,070	2,802	-	60,286
1948	22,138	2,862	-	27,281
1949	22,000	2,224	-	21,498
1950	22,218	2,030	-	22,221
1951	11,427	2,862	1,244	11,007
1952	12,246	2,202	1,202	141,722

Source

Crude Oil - D.P.C. Crude Petroleum Industry, 1947, 1948, Table 2.  
Selling Value of Petroleum (Crude), Crude Petroleum and Refined Gas  
Industry, 1947, 1948, 1949, Table 2. Selling Value of  
Petroleum, Refined Natural Gasoline and 1949.  
Refined Gas - D.P.C. Crude Petroleum and Refined Gas Industry, 1947,  
Table 10, 1949 Table 11, 1951 and 1952 production from 1949 to  
valued at \$1.00 per barrel in 1949 production by D.P.C.  
Refined Gasoline - D.P.C. Crude Petroleum and Refined Gas Industry,  
1947, 1949, Table 10, Table 11, Table 12, Table 13, Table 14, Table 15,  
Table 16, Production figures from D.P.C. Crude Petroleum, Refined Gasoline,  
Crude and Refined Gas, valued at 40 per cent for crude and 100  
percent, which are estimates of prevailing prices.  
Refined Gas - Production figures from D.P.C. Crude Petroleum, Refined Gas,  
valued at \$1.00 per barrel.

However, the banks eagerly sought production loan business in the later years covered by this study, and the relatively small amount of net borrowing seems to indicate that bank financing was regarded by most managements as a temporary source of funds to be used until requirements could be determined more accurately and a bond issue floated. Many of the oil company bond issues, incidentally, were bought by the bank who preferred to get into the field of medium term loans in this way. Total net bank borrowings as estimated from published financial data, are shown in Table 16.

Table 16

Bank Borrowings of Alberta Oil Companies 1947-1952 (1)

(excluding bond issues held by banks )

(Thousands of Dollars)

<u>Year</u>	<u>, Net Increase in Debt,</u>
1947	300
1948	2,600
1949	3,400
1950	3,600
1951	(600 )
1952	(4,200 )

( ) indicates net repayment.

The use of bonds, notes and debentures to raise funds was more substantial, particularly in 1950-51 when development of proven reserves in the Redwater field was proceeding rapidly. Many of these issues carried stock bonuses or conversion privileges to "sweeten" them for investors. In a number of companies floated during this period, the par value of bonds represented the total capitalization. Our statistics on borrowing apply to the smaller, non-integrated "independent" companies. Borrowings by foreign major companies were

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(1) Financial Statements of publicly held companies as shown in The Financial Post Survey of Oils, various issues, adjusted.

However, the latter category, which includes the business in the later years covered by this study, had the relatively small amount of net borrowing seems to indicate that their financing was regarded by most management as a temporary source of funds to be used until requirements could be satisfied more adequately and a bond issue floated. Many of the oil company bond issues, incidentally, were bought by the bank who preferred to get into the field of medium term loans in this way. Total net bank borrowings as indicated from published financial data, are

shown in Table 10.

Table 10

Bank Borrowings of Alberta Oil Companies 1947-1952 (1)

Year	Net Increase in Debt	(Thousands of Dollars)	(excluding bond issues paid by banks)
1947	2,000		
1948	2,000		
1949	2,000		
1950	2,000		
1951	(200)		
1952	(2,000)		

(1) Includes net repayment.

The use of bonds, notes and debentures to raise funds was more substantial, particularly in 1949-51 when development of proven reserves in the Redwater field was proceeding rapidly. Many of these issues carried stock purchase or conversion privileges to "investor" than for investors. In a number of companies listed during this period, the par value of bonds represented the total capitalization. Our statistics on borrowing apply to the smaller, non-integrated "independent" companies. Borrowings by larger companies were

(1) Financial statements of publicly held companies as shown in The Financial Year Directory of the various issues, published.







for a variety of purposes, including the treatment of water, the  
 construction of highways, the development of hydroelectric power,  
 and the reclamation of land. It is not to be regarded as a factor in the  
 category of "direct investment in Canada" or "investment in  
 the country." The only Canadian major investing heavily in America during the  
 period 1914-1918 was the Bank of Montreal, but also raised capital  
 via a common stock issue, and also some government securities during  
 the period. It has been assumed that this source provided the funds  
 for much of the company's development program, while the balance was  
 raised as direct investment by an American Canadian company in America  
 development.

Table 17 shows the estimated investment program for

the industry during the period 1914-1918. Included as funded debt are  
 small amounts for mortgages on office buildings and university-endowed  
 funds. It should be noted that the amount raised in  
 this manner, the amount of debt raised by conversion into equity,  
 investment through the purchase of corporation privileges is also noted.

TABLE 17

Estimated Investment Program, 1914-1918

Description of Investment	(Thousands of Dollars)				
	1914	1915	1916	1917	1918
Notes	-	-	1,500	1,500	1,500
Bonds	400	400	400	400	400
Preferred	1,100	1,100	1,100	1,100	1,100
Mortgages	-	-	-	-	-
Other loans	-	-	20	20	20
Total	1,500	1,500	3,020	3,020	3,020
Net financial	1,500	1,500	3,020	3,020	3,020
Annual conversion	-	-	-	-	-
to equity	-	-	-	-	-
Total raised by	1,500	1,500	3,020	3,020	3,020
debt issues	1,500	1,500	3,020	3,020	3,020

As mentioned above, one Canadian major, Imperial Oil Limited, did a considerable portion of its financing by selling assets, particularly two subsidiaries, one foreign and one domestic. These two sales brought new capital into the industry and will be treated as such. Imperial sold other subsidiaries and certain fixed assets to two other operating companies. These sales did not affect industry totals, hence can be ignored in our analysis. Table 18 shows funds received through the sale of assets.

Table 18

Funds Received from Sale of Assets(2)

(Thousands of Dollars)

<u>Details of Sale</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>
Imperial Oil Ltd.- sale of				
International Petroleum Co. Ltd.				
to its shareholders	38,390	14,024	15,336	14,804
Imperial Oil Limited - Sale of				
Royalite Oil Company Ltd				
to Toronto underwriting group	-	14,784	-	-
	38,390	28,808	15,336	14,804

Other forms of equity investment supplied the balance of the required funds. Table 19 shows the apparent extent of equity investment behind the expansion. The figures in this table were obtained by deducting estimates of funds from other sources (Tables 15-18) from estimated requirements (Table 14)

(2) Imperial Oil Limited, Annual Reports, 1948, 1949, 1950, Prospectus (S.E.C.) re share issue dated November, 16, 1951. 1951 figures are estimated as the company published no statement of source and disposition of funds in 1951.

As mentioned above, the following is a summary of the

limited, this is a summary of the results of the following

particularly two subsidiaries, one of which is the

two sales brought into the company and will be treated

as such, (important note: these subsidiaries are not treated as

two other operating companies. These are all at the same

units, hence can be treated as one unit. This is shown below

resulted through the sale of assets

### UNIT 10

Units owned by the company

(Statement of Assets)

Details of the

Reported On 1st, 1964

International Petroleum Co. Ltd.

in its shareholders

Imperial Oil Ltd. (Canada)

Royal Canadian Mounted Police

to Toronto (Canadian) Group

Other forms of equity investment included the balance

of the reported assets. Table 10 shows the equity investment

investment behind the company. The figure is in the same column

by deducting amounts of cash from the balance (Table 10-10)

from estimated requirements (Table 10)

(a) Imperial Oil Limited, Canada, 1964, 1965, 1966, 1967, 1968, 1969, 1970, 1971, 1972, 1973, 1974, 1975, 1976, 1977, 1978, 1979, 1980, 1981, 1982, 1983, 1984, 1985, 1986, 1987, 1988, 1989, 1990, 1991, 1992, 1993, 1994, 1995, 1996, 1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 2679, 2680, 2681, 2682, 2683, 2684, 2685, 2686, 2687, 2688, 2689, 2690, 2691, 2692, 2693, 2694, 2695, 2696, 2697, 2698, 2699, 2700, 2701, 2702, 2703, 2704, 2705, 2706, 2707, 2708, 2709, 2710, 2711, 2712, 2713, 2714, 2715, 2716, 2717, 2718, 2719, 2720, 2721, 2722, 2723, 2724, 2725, 2726, 2727, 2728, 2729, 2730, 2731, 2732, 2733, 2734, 2735, 2736, 2737, 2738, 2739, 2740, 2741, 2742, 2743, 2744, 2745, 2746, 2747, 2748, 2749, 2750, 2751, 2752, 2753, 2754, 2755, 2756, 2757, 2758, 2759, 2760, 2761, 2762, 2763, 2764, 2765, 2766, 2767, 2768, 2769, 2770, 2771, 2772, 2773, 2774, 2775, 2776, 2777, 2778, 2779, 2780, 2781, 2782, 2783, 2784, 2785, 2786, 2787, 2788, 2789, 2790, 2791, 2792, 2793, 2794, 2795, 2796, 2797, 2798, 2799, 2800, 2801, 2802, 2803, 2804, 2805, 2806, 2807, 2808, 2809, 2810, 2811, 2812, 2813, 2814, 2815, 2816, 2817, 2818, 2819, 2820, 2821, 2822, 2823, 2824, 2825, 2826, 2827, 2828, 2829, 2830, 2831, 2832, 2833, 2834, 2835, 2836, 2837, 2838, 2839, 2840, 2841, 2842, 2843, 2844, 2845, 2846, 2847, 2848, 2849, 2850, 2851, 2852, 2853, 2854, 2855, 2856, 2857, 2858, 2859, 2860, 2861, 2862, 2863, 2864, 2865, 2866, 2867, 2868, 2869, 2870, 2871, 2872, 2873, 2874, 2875, 2876, 2877, 2878, 2879, 2880, 2881, 2882, 2883, 2884, 2885, 2886, 2887, 2888, 2889, 2890, 2891, 2892, 2893, 2894, 2895, 2896, 2897, 2898, 2899, 2900, 2901, 2902, 2903, 2904, 2905, 2906, 2907, 2908, 2909, 2910, 2911, 2912, 2913, 2914, 2915, 2916, 2917, 2918, 2919, 2920, 2921, 2922, 2923, 2924, 2925, 2926, 2927, 2928, 2929, 2930, 2931, 2932, 2933, 2934, 2935, 2936, 2937, 2938, 2939, 2940, 2941, 2942, 2943, 2944, 2945, 2946, 2947, 2948, 2949, 2950, 2951, 2952, 2953, 2954, 2955, 2956, 2957, 2958, 2959, 2960, 2961, 2962, 2963, 2964, 2965, 2966, 2967, 2968, 2969, 2970, 2971, 2972, 2973, 2974, 2975, 2976, 2977, 2978, 2979, 2980, 2981, 2982, 2983, 2984, 2985, 2986, 2987, 2988, 2989, 2990, 2991, 2992, 2993, 2994, 2995, 2996, 2997, 2998, 2999, 3000, 3001, 3002, 3003, 3004, 3005, 3006, 3007, 3008, 3009, 3010, 3011, 3012, 3013, 3014, 3015, 3016, 3017, 3018, 3019, 3020, 3021, 3022, 3023, 3024, 3025, 3026, 3027, 3028, 3029, 3030, 3031, 3032, 3033, 3034, 3035, 3036, 3037, 3038, 3039, 3040, 3041, 3042, 3043, 3044, 3045, 3046, 3047, 3048, 3049, 3050, 3051, 3052, 3053, 3054, 3055, 3056, 3057, 3058, 3059, 3060, 3061, 3062, 3063, 3064, 3065, 3066, 3067, 3068, 3069, 3070, 3071, 3072, 3073, 3074, 3075, 3076, 3077, 3078, 3079, 3080, 3081, 3082, 3083, 3084, 3085, 3086, 3087, 3088, 3089, 3090, 3091, 3092, 3093, 3094, 3095, 3096, 3097, 3098, 3099, 3100, 3101, 3102, 3103, 3104, 3105, 3106, 3107, 3108, 3109, 3110, 3111, 3112, 3113, 3114, 3115, 3116, 3117, 3118, 3119, 3120, 3121, 3122, 3123, 3124, 3125, 3126, 3127, 3128, 3129, 3130, 3131, 3132, 3133, 3134, 3135, 3136, 3137, 3138, 3139, 3140, 3141, 3142, 3143, 3144, 3145, 3146, 3147, 3148, 3149, 3150, 3151, 3152, 3153, 3154, 3155, 3156, 3157, 3158, 3159, 3160, 3161, 3162, 3163, 3164, 3165, 3166, 3167, 3168, 3169, 3170, 3171, 3172, 3173, 3174, 3175, 3176, 3177, 3178, 3179, 3180, 3181, 3182, 3183, 3184, 3185, 3186, 3187, 3188, 3189, 3190, 3191, 3192, 3193, 3194, 3195, 3196, 3197, 3198, 3199, 3200, 3201, 3202, 3203, 3204, 3205, 3206, 3207, 3208, 3209, 3210, 3211, 3212, 3213, 3214, 3215, 3216, 3217, 3218, 3219, 3220, 3221, 3222, 3223, 3224, 3225, 3226, 3227, 3228, 3229, 3230, 3231, 3232, 3233, 3234, 3235, 3236, 3237, 3238, 3239, 3240, 3241, 3242, 3243, 3244, 3245, 3246, 3247, 3248, 3249, 3250, 3251, 3252, 3253, 3254, 3255, 3256, 3257, 3258, 3259, 3260, 3261, 3262, 3263, 3264, 3265, 3266, 3267, 3268, 3269, 3270, 3271, 3272, 3273, 3274, 3275, 3276, 3277, 3278, 3279, 3280, 3281, 3282, 3283, 3284, 3285, 3286, 3287, 3288, 3289, 3290, 3291, 3292, 3293, 3294, 3295, 3296, 3297, 3298, 3299, 3300, 3301, 3302, 3303, 3304, 3305, 3306, 3307, 3308, 3309, 3310, 3311, 3312, 3313, 3314, 3315, 3316, 3317, 3318, 3319, 3320, 3321, 3322, 3323, 3324, 3325, 3326, 3327, 3328, 3329, 3330, 3331, 3332, 3333, 3334, 3335, 3336, 3337, 3338, 3339, 3340, 3341, 3342, 3343, 3344, 3345, 3346, 3347, 3348, 3349, 3350, 3351, 3352, 3353, 3354, 3355, 3356, 3357, 3358, 3359, 3360, 3361, 3362, 3363, 3364, 3365, 3366, 3367, 3368, 3369, 3370, 3371, 3372, 3373, 3374, 3375, 3376, 3377, 3378, 3379, 3380, 3381, 3382, 3383, 3384, 3385, 3386, 3387, 3388, 3389, 3390, 3391, 3392, 3393, 3394, 3395, 3396, 3397, 3398, 3399, 3400, 3401, 3402, 3403, 3404, 3405, 3406, 3407, 3408, 3409, 3410, 3411, 3412, 3413, 3414, 3415, 3416, 3417, 3418, 3419, 3420, 3421, 3422, 3423, 3424, 3425, 3426, 3427, 3428, 3429, 3430, 3431, 3432, 3433, 3434, 3435, 3436, 3437, 3438, 3439, 3440, 3441, 3442, 3443, 3444, 3445, 3446, 3447, 3448, 3449, 3450, 3451, 3452, 3453, 3454, 3455, 3456, 3457, 3458, 3459, 3460, 3461, 3462, 3463, 3464, 3465, 3466, 3467, 3468, 3469, 3470, 3471, 3472, 3473, 3474, 3475, 3476, 3477, 3478, 3479, 3480, 3481, 3482, 3483, 3484, 3485, 3486, 3487, 3488, 3489, 3490, 3491, 3492, 3493, 3494, 3495, 3496, 3497, 3498, 3499, 3500, 3501, 3502, 3503, 3504, 3505, 3506, 3507, 3508, 3509, 3510, 3511, 3512, 3513, 3514, 3515, 3516, 3517, 3518, 3519, 3520, 3521, 3522, 3523, 3524, 3525, 3526, 3527, 3528, 3529, 3530, 3531, 3532, 3533, 3534, 3535, 3536, 3537, 3538, 3539, 3540, 3541, 3542, 3543, 3544, 3545, 3546, 3547, 3548, 3549, 3550, 3551, 3552, 3553, 3554, 3555, 3556, 3557, 3558, 3559, 3560, 3561, 3562, 3563, 3564, 3565, 3566, 3567, 3568, 3569, 3570, 3571, 3572, 3573, 3574, 3575, 3576, 3577, 3578, 3579, 3580, 3581, 3582, 3583, 3584, 3585, 3586, 3587, 3588, 3589, 3590, 3591, 3592, 3593, 3594, 3595, 3596, 3597, 3598, 3599, 3600, 3601, 3602, 3603, 3604, 3605, 3606, 3607, 3608, 3609, 3610, 3611, 3612, 3613, 3614, 3615, 3616, 3617, 3618, 3619, 3620, 3621, 3622, 3623, 3624, 3625, 3626, 3627, 3628, 3629, 3630, 3631, 3632, 3633, 3634, 3635, 3636, 3637, 3638, 3639, 3640, 3641, 3642, 3643, 3644, 3645, 3646, 3647, 3648, 3649, 3650, 3651, 3652, 3653, 3654, 3655, 3656, 3657, 3658, 3659, 3660, 3661, 3662, 3663, 3664, 3665, 3666, 3667, 3668, 3669, 3670, 3671, 3672, 3673, 3674, 3675, 3676, 3677, 3678, 3679, 3680, 3681, 3682, 3683, 3684, 3685, 3686, 3687, 3688, 3689, 3690, 3691, 3692, 3693, 3694, 3695, 3696, 3697, 3698, 3699, 3700, 3701, 3702, 3703, 3704, 3705, 3706, 3707, 3708, 3709, 3710, 3711, 3712, 3713, 3714, 3715, 3716, 3717, 3718, 3719, 3720, 3721, 3722, 3723, 3724, 3725, 3726, 3727, 3728, 3729, 3730, 3731, 3732, 3733, 3734, 3735, 3736, 3737, 3738, 3739, 3740, 3741, 3742, 3743, 3744, 3745, 3746, 3747, 3748, 3749, 3750, 3751, 3752, 3753, 3754, 3755, 3756, 3757, 3758, 3759, 3760, 3761, 3762, 3763, 3764, 3765, 3766, 3767, 3768, 3769, 3770, 3771, 3772, 3773, 3774, 3775, 3776, 3777, 3778, 3779, 3780, 3781, 3782, 3783, 3784, 3785, 3786, 3787, 3788, 3789, 3790, 3791, 3792, 3793, 3794, 3795, 3796, 3797, 3798, 3799, 3800, 3801, 3802, 3803, 3804, 3805, 3806, 3807, 3808, 3809, 3810, 3811, 3812, 3813, 3814, 3815, 3816, 3817, 3818, 3819, 3820, 3821, 3822, 3823, 3824, 3825, 3826, 3827, 3828, 3829, 3830, 3831, 3832, 3833, 3834, 3835, 3836, 3837, 3838, 3839, 3840, 3841, 3842, 3843, 3844, 3845, 3846, 3847, 3848, 3849, 3850, 3851, 3852, 3853, 3854, 3855, 3856, 3857, 3858, 3859, 3860, 3861, 3862,



Table 19

**Apparent Equity Investment in Alberta's Petroleum Producing Industry  
1947-52**

(Thousands of Dollars)

1947	28,202
1948	25,393
1949	62,116
1950	57,842
1951	108,587
1952	145,491

Table 20 summarizes the ways in which funds were raised.

Table 20

**Sources of Funds for the Alberta Petroleum Producing Industry  
1947-52**

(Thousands of Dollars)

	1947	1948	1949	1950	1951	1952
Sale of Products	20,284	37,597	61,692	85,539	118,953	141,738
Bank Loans	300	2,600	3,400	3,600	(600)	(4,200)
Bond Issues	(107)	(275)	7,318	43,314	9,521	10,687
Sale of other Assets	-	38,390	28,808	15,336	14,804	-
Equity Investment	28,202	25,393	62,116	57,842	108,587	145,491
<b>Total</b>	<b>48,679</b>	<b>103,705</b>	<b>163,334</b>	<b>205,631</b>	<b>251,265</b>	<b>293,716</b>

The apparent equity investment may be broken down still further, into that portion raised by sales of shares or conversion of bonds and a portion composed mainly of direct investment by parent firms. That portion of indebtedness converted to stock has been treated as a separate transaction, in which the bond is redeemed and the investor re-commits the funds in shares of the company. In many cases this is very close to what did happen, as companies gave notice of



Table 19  
Apparent Equity Investment in Alberta's Petrochemical Processing Industry

(Thousands of Dollars)

1947	28,803
1948	25,433
1949	25,116
1950	25,222
1951	104,237
1952	142,401

Table 20 summarizes the ways in which funds were raised.

Table 20

Sources of Funds for the Alberta Petrochemical Processing Industry

(Thousands of Dollars)

	1947	1948	1949	1950	1951	1952
Sale of Production	30,384	27,287	27,625	28,233	118,222	101,732
Bank Loans	300	2,500	2,500	2,000	(800)	(4,200)
Bond Issues	(100)	(275)	7,212	42,214	2,227	10,287
Sale of other Assets	-	38,390	22,208	12,222	14,204	-
Equity Investment	22,202	22,222	22,112	27,222	102,227	142,401
Total	48,876	102,706	102,224	102,227	224,222	203,716

The apparent equity investment may be broken down still further, into that portion raised by sales of shares or conversion of bonds and a portion composed entirely of direct investment by parent firms. That portion of indebtedness converted to stock has been treated as a separate transaction, in which the bond is redeemed and the investor re-acquires the funds in shares of the company. In many cases this is very close to what did happen, as companies gave notice of

redemption of convertible issues, hastening their conversion. For this reason, conversions were deducted from borrowings in Table 17 to give a net picture. They are included in Table 21's tabulation of equity investments.

Table 21 lists equity investments by types for the years under review. In this tabulation, the total for share issues was obtained by a study of available financial statistics for over 400 publicly held companies which were active in Alberta during this period. Adjustments were made for investment elsewhere by these companies and it is believed that the resulting figures present as accurate a picture as is possible of the equity funds committed to oil production in Alberta by this group of companies during the years under discussion. The amount of conversions mentioned in the last paragraph

Table 21.

Apparent Sources of Equity Financing- Alberta Petroleum Producing Industry.

1947-52

(thousands of Dollars)

	1947	1948	1949	1950	1951	1952
New Share Issues	4,853	5,211	20,499	53,414	55,410	80,312
Converted Bonds	--	--	--	126	12,343	7,712
Residual	23,349	20,182	41,617	4,302	40,834	57,467
	28,202	25,393	62,116	57,842	108,587	145,491

is also shown. The balance is a residual derived from the earlier residual for total equity investment (see Table 19) and is the least reliable estimate for any source of cash. This residual has at least five components, including the following, in estimated order of importance.

(1) Direct investment by foreign parent companies, principally

reimbursement of non-refundable taxes, including state corporation taxes. This period, consisting of the period from 1950 to 1952, is shown in Table 17 to give a net picture. They are included in Table 18 as a separate item of equity investments.

Table 21 lists equity investments by region for the years under review. In this tabulation, the total for each region was obtained by a study of available financial statements for over 400 publicly held companies which have either in Alberta during the period. Adjustments were made for intercompany investments by these companies and it is believed that the resulting figures present an accurate picture as to position of the equity funds mentioned in this report. Production in Alberta by these groups of companies during the years under discussion. The amount of production mentioned in the last paragraph

Table 21.

Approximate Amount of Equity Investments in Alberta Companies, 1950-1952.

1950-52					
Investment in Alberta					
1952	1951	1950	1949	1948	1947
New Share Issues	2,815	2,311	37,480	14,414	35,440
Converted Bonds	—	—	—	—	15,343
Residual	32,258	32,193	4,411	4,308	40,384
	35,073	32,304	41,891	18,722	91,167

is also shown. The balance in a column derived from the residual residual for total equity investments (see Table 19) and is the least reliable estimate for any source of funds. This residual has at least five components, including the following, as explained under its heading:

(1) Direct investment by foreign persons (including, principally



U.S. owned.

- (2) Direct investment by Canadian integrated companies, not accounted for above.
- (3) Investment by privately-held companies and by individuals, believed to be slight.
- (4) Deep test well credits allowed by the Federal Government as a credit against taxes payable. These may be regarded as a form of exploratory expenditure by the Federal Government, and were not provided for in the income tax estimates of Chapter 2.
- (5) Involuntary equity contributions made by the creditors of a handful of bankrupt companies.

It will be noted that the residual item drops very low in 1950.

This may be due to most foreign investment that year being channelled into pipeline construction, as well as to an underestimate of the increase in working capital. The tremendous upsurge in share issues and bond issues during the year suggests that working capital did, in fact, increase substantially more than the \$19 million estimated.

For the sake of comparison, Table 22 presents D.B.S. statistics on the extent of U.S. direct investment in all phases of the industry.

Table 22

U.S. "Direct" Investment vs "Residual" Investment

(Thousands of Dollars)

	<u>U.S. Direct Investment in Entire Petroleum Industry (3)</u>	<u>"Residual" Investment</u>
1947	12,000	23,349
1948	23,000	20,182
1949	59,000	41,617
1950	116,000	4,302
1951	140,000	40,834
1952	178,000	57,467

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(3) Includes Production, Exploration, Refining, Marketing, and Transportation for all Canada, Source : D.B.S. "Canada's Balance of International Payments, 1955, Ottawa, 1956. Statement 12, p. 18"



(2)

Direct investment in foreign countries, and

(3)

Investment by individuals, firms, and corporations, and

(4)

Investment by individuals, firms, and corporations, and

(5)

Investment by individuals, firms, and corporations, and

(6)

This may be due to most foreign investment and foreign channels

into pipeline construction, as well as to an increase of the

increase in working capital. The investment in these areas

and some areas during the last year, suggesting a slight shift in

the investment characteristics more than the 1950-1951 situation.

For the sake of comparison, Table 2 presents the 1950-1951 statistics

on the extent of U.S. direct investment in all types of the industry.

U.S. Direct Investment in Foreign Countries

Year	U.S. Direct Investment in Foreign Countries	U.S. Direct Investment in Foreign Countries
1951	12,000	12,000
1950	11,000	11,000
1949	10,000	10,000
1948	9,000	9,000
1947	8,000	8,000
1946	7,000	7,000
1945	6,000	6,000
1944	5,000	5,000
1943	4,000	4,000
1942	3,000	3,000
1941	2,000	2,000
1940	1,000	1,000
1939	1,000	1,000
1938	1,000	1,000
1937	1,000	1,000
1936	1,000	1,000
1935	1,000	1,000
1934	1,000	1,000
1933	1,000	1,000
1932	1,000	1,000
1931	1,000	1,000
1930	1,000	1,000
1929	1,000	1,000
1928	1,000	1,000
1927	1,000	1,000
1926	1,000	1,000
1925	1,000	1,000
1924	1,000	1,000
1923	1,000	1,000
1922	1,000	1,000
1921	1,000	1,000
1920	1,000	1,000
1919	1,000	1,000
1918	1,000	1,000
1917	1,000	1,000
1916	1,000	1,000
1915	1,000	1,000
1914	1,000	1,000
1913	1,000	1,000
1912	1,000	1,000
1911	1,000	1,000
1910	1,000	1,000
1909	1,000	1,000
1908	1,000	1,000
1907	1,000	1,000
1906	1,000	1,000
1905	1,000	1,000
1904	1,000	1,000
1903	1,000	1,000
1902	1,000	1,000
1901	1,000	1,000
1900	1,000	1,000

(2) Investment in foreign countries, and

It remains to determine the geographical source of the funds raised. The source of funds received from the sale of products was calculated on the basis of product disposition statistics published by the Petroleum and Natural Gas Conservation Board and is shown in Table 23.

Table 23

Geographic Sources of Funds from the Sale of Products (4)

	<u>1947-52</u>					
	(Thousands of Dollars )					
	1947	1948	1949	1950	1951	1952
Sector III (Alberta)	17,315	27,489	37,622	49,123	43,786	48,533
Sector IV(Rest of Canada)	2,969	10,108	24,070	36,416	74,031	90,578
Sector V(Rest of World)	-	-	-	-	1,136	2,627
Total	20,284	37,597	61,692	85,539	118,953	141,738

As all of the prairie provinces generate a surplus of loanable funds within the chartered banks, it is safe to assume that bank loans to the industry were financed entirely from savings arising within the province.

In raising funds for exploration and development through the sale of bonds, Canadian independent companies have been forced to rely to a considerable extent on the Canadian bond market. The expense of S.E.C. registration and the unfamiliarity of the American bond-buying public with Canadian oil producers of merit were no doubt strong contributing factors. A careful search indicates only four bond issues sold in the U.S. by Alberta independents during this period, all of which were placed with institutional buyers. There have been a great many more since 1952, and no doubt a good many "second-hand"

(4) Conservation Board Alberta Oil Industry, annual volumes, 1947-52

It remains to determine the geographical sources of the lands raised. The source of funds raised for the sale of lands was calculated on the basis of general statistical methods by the Bureau and National Tax Commission and is shown in



bonds have crossed the border. Sales of new bond issues in the U.S. by Alberta producers totalled \$8,699,000 in 1950 and \$1,723,000 in 1952.

Splitting the balance of the bond issues between Alberta and the rest of Canada is a more difficult task. Nearly all the underwriting was done by Toronto bond houses and a large portion was taken by institutional buyers including banks and insurance companies. An arbitrary allowance of ten percent was made to allow for those bonds held directly or indirectly by Albertans. Table 24 indicates the estimated sources of borrowed funds.

Table 24.

Geographic Sources of Borrowed Funds - 1947 - 1952

(exclusive of bank borrowing )

(Thousands of Dollars )

	<u>Sector III</u> <u>(Alberta)</u>	<u>Sector IV</u> <u>(Rest of Canada)</u>	<u>Sector V</u> <u>(Rest of World)</u>	<u>Net Bond</u> <u>Issues.</u>
1947	(10 )	(97 )	-	(107 )
1948	(27 )	( 248 )	-	(275 )
1949	731	6,587	-	7,318
1950	3,462	31,153	8,699	43,314
1951	952	8,569	-	9,521
1952	896	8,068	1,723	10,687

Sources of the funds raised by the sale of assets can be more accurately determined. Two such sales took place. The first involved the sale by Imperial Oil Limited of its former South American subsidiary, International Petroleum Co. Ltd. to its shareholders following an issue of rights in 1948. As almost 70% of Imperial's stock is owned by the Standard Oil Company (N.J.) and private American holdings probably account for another 10%, it appears likely that at least 80% of the



boards have created the position of new independent in the U.S. by Alberta Petroleum Limited \$4,000,000 in 1950 and \$4,000,000 in 1951.

During the balance of the board years 1950-1951 and the rest of Canada is a very difficult task. Everything was done by Toronto bank houses and a large portion was taken by international buyers including banks and insurance companies. An additional adjustment of 10% percent was made to allow for losses. Funds sold directly or indirectly by Alberta Petroleum Limited, the estimated sources of borrowed funds.

Table 2.4

Estimated Sources of Borrowed Funds - 1951-1952

(Exclusive of bank borrowing)

(Thousands of Dollars)

	Section III (Private)	Section IV (Bank of Canada)	Section V (Bank of Western Canada)	Section VI (New Bank)
1951	1,400	1,400	-	1,100
1952	1,400	1,400	-	1,100
1953	1,400	1,400	-	1,100
1954	1,400	1,400	-	1,100
1955	1,400	1,400	-	1,100
1956	1,400	1,400	-	1,100
1957	1,400	1,400	-	1,100
1958	1,400	1,400	-	1,100

Source of the funds raised by the sale of assets and the proceeds of the sale of assets. The first two sales took place. The first two sales of the sale of assets of the former South American subsidiary, International Petroleum Co. Ltd. to the shareholders for the sale of rights in 1951. An almost 70% of International Petroleum Co. Ltd. was sold to private American holders. The Standard Oil Company (N.Y.) and private American holders. The company for another 10% is expected to be at least 80% of the

funds raised by this transaction came from the United States. Of the remaining 20% of funds, it was assumed that 10% (or 2% of the total) came from Alberta.

The second sale was that of the former Alberta producing subsidiary, Royalite Oil Co. Ltd. Through a Toronto underwriting group in 1949. It was also assumed that 10% of this stock was bought in Alberta. Table 25 summarizes the geographical pattern of this source of financing.

Table 25

Geographic Sources of Funds Obtained by Sale of Assets

1947-52

( Thousands of Dollars )

	<u>Sector III</u> <u>(Alberta)</u>	<u>Sector IV</u> <u>(Rest of Canada)</u>	<u>Sector V</u> <u>(Rest of world)</u>	<u>Total</u> <u>Sales</u>
1948	768	6,910	30,712	38,390
1949	1,758	15,831	11,219	28,808
1950	307	2,760	12,269	15,336
1951	296	2,665	11,843	14,804

An attempt has been made to trace the source of equity funds in a similar manner. Table 26 analyses the source of funds from new stock issues. These were estimated from actual data appearing in the Financial Posts "Survey of Oils". In this instance, the extent of U.S. ownership is understated since many securities issued originally in Canada were acquired later by American and other foreign investors. Data in the table relate to new issues only as determined from details of underwriting houses, etc. No attempt is made to account for actual ownership, as determined by subsequent purchases and sales.





Geographic Pattern of Stock Issues: 1947-52  
(Thousands of Dollars)

	<u>Sector III</u> <u>(Alberta)</u>	<u>Sector IV</u> <u>(Rest of Canada)</u>	<u>Sector V</u> <u>(Rest of World)</u>	<u>Total</u>
1947	1,514	2,014	1,325	4,353
1948	1,818	3,018	375	5,211
1949	2,813	10,013	7,673	20,499
1950	4,917	24,018	24,479	53,414
1951	7,056	31,056	17,298	55,410
1952	11,092	44,367	24,853	80,312

Analysis of the debenture issues converted revealed that only one of the converted issues was held in the U.S., conversions in this case totalling \$234,000 in 1952. The balance were Canadian-held and were assumed to be split 10% in Alberta and 90% in other provinces.

"Residual" investment, including direct investment by foreign and eastern firms, private companies, tax credits and liabilities of bankrupt firms (5) has been divided between Sectors as shown in Table 27. The basis for this allocation is an estimate of U.S. direct investment from the balance of payments statistics (6).

Table 27

Geographic Source of "Residual" Investment: 1947-52  
(Thousands of Dollars)

	<u>Sector III</u> <u>(Alberta)</u>	<u>Sector IV</u> <u>(Rest of Canada)</u>	<u>Sector V</u> <u>(Rest of World)</u>	<u>Total</u>
1947	2,349	10,000	11,000	23,349
1948	1,500	6,682	12,000	20,182
1949	1,617	10,000	30,000	41,617
1950	1,500	8,000	(4,698)	4,302
1951	834	10,000	30,000	40,834
1952	1,467	11,000	45,000	57,467

Table 28 summarizes the geographic sources of funds received by the industry.

(5) Cf. *supra* pp.38-39

(6) D.B.S. Canada's Balance of International Payments, 1955, Ottawa, 1956, p.18 ff.



Geographic Distribution of Direct Investment, 1947-52  
(in thousands of dollars)

	Factor V (Rest of World)	Factor IV (Rest of Canada)	Factor III (Alberta)	
1947	1,315	2,012	1,315	
1948	215	2,012	1,315	
1949	7,215	10,012	2,315	
1950	20,012	21,012	2,315	
1951	17,012	21,012	2,315	
1952	22,012	22,012	11,012	
Total	62,012	62,012	30,012	

Analysis of the distribution of direct investment received that only one of the converted issues was sold in the U.S., conversions in this case totaling \$234,000 in 1952. The balance were Canadian-held and were accounted for split 10% in Alberta and 90% in other provinces.

Investment, including direct investment by foreign and Western Hemisphere private companies, tax credits and facilities of banks, etc. (2) has been divided between sectors as shown in Table 2. The basis for this allocation is an estimate of U.S. direct investment from the balance of payments statistics (3).

Table 3

Geographic Distribution of Direct Investment, 1947-52  
(in thousands of dollars)

	Factor V (Rest of World)	Factor IV (Rest of Canada)	Factor III (Alberta)	
1947	1,300	10,000	2,300	
1948	1,000	2,300	1,300	
1949	20,000	10,000	1,300	
1950	14,000	2,000	1,300	
1951	20,000	10,000	2,300	
1952	20,000	11,000	1,300	
Total	62,000	62,000	30,000	

Table 3 summarizes the geographic distribution of direct investment in

Alberta.

(3) C.I. Survey pp. 32-33

(2) D.B.S. Canadian Statistical Yearbook, 1953, Ottawa, 1954, p. 18

Table 28  
Geographic Analysis Of Source of Funds

1947-52

Thousands of Dollars

	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Sector III (Alberta)	21,468	34,148	47,941	62,922	53,558	58,536
Sector IV Rest. of Canada)	14,886	26,470	66,501	102,460	137,430	160,746
Sector V (Rest. of World)	12,325	43,087	48,892	40,249	60,277	74,437
Total Funds Received	<u>48,679</u>	<u>103,705</u>	<u>163,334</u>	<u>205,631</u>	<u>251,265</u>	<u>293,716</u>

(5) Cf. supra pp. 38-39

(6) D.B.S. Canada's Balance of International Payments 1955, Ottawa 1956 p. 18ff

Table 12  
Geographic Analysis of Grants of Funds  
1947-52

Thousands of Dollars

	1947	1948	1949	1950	1951	1952
Sector III (Alberta)	21,418	24,150	47,041	53,842	53,558	50,792
Sector IV (Hull of Canada)	14,888	28,470	52,391	127,448	137,730	150,781
Sector V (Rest of World)	12,315	12,087	56,902	40,219	50,771	74,537
Total Funds Received	48,621	64,707	156,334	194,509	235,059	276,310

(8) Cf. supra pp. 32-33  
(9) D.N.S. Canada's Economic Development, 1952, Ottawa, 1952 p. 187

## CHAPTER 5

### The Service Company Account (Sector II)

This Chapter presents expenditure estimates for the large group of companies engaged in miscellaneous activities which have been previously classified as "service companies". Payments to these companies, aggregated in Sector II in the analysis of Chapter 3, are now allocated to the other Sectors, along with estimated capital expenditures by the companies. Data on sources of funds are also presented.

Firms in this category include the following:

Geophysical Contractors

Drilling Contractors

Well cementing, testing and servicing companies

Geological, geophysical, engineering and management consultants

General contractors engaged in oilfield construction

Investors owning office buildings occupied by oil companies

This group includes not only separate firms as listed above, but geophysical, drilling and real estate departments of integrated companies which operate their own seismic crews or drilling rigs or own their own office buildings.

Table 29 presents income data for Sector II companies, outlining the services for which payment was received.



CHAPTER 10 - THE FUTURE OF THE INDUSTRY

This Chapter discusses the future of the industry for the next 10 years. It begins with a discussion of the current state of the industry, which is characterized by a high degree of competition and a rapid pace of technological change. The author then discusses the factors that will influence the future of the industry, including the rate of technological innovation, the availability of capital, and the regulatory environment. Finally, the author offers some predictions about the future of the industry, which are based on the author's analysis of the current state of the industry and the factors that will influence its future.

There are many factors that will influence the future of the industry.

Geographical location

Political environment

Technological innovation

Availability of capital

Regulatory environment

Rate of technological innovation

The future of the industry will be determined by these factors.

Physical environment, political environment, technological innovation, availability of capital, regulatory environment, rate of technological innovation.

Physical environment, political environment, technological innovation, availability of capital, regulatory environment, rate of technological innovation.

Physical environment.

Table 10.1 shows the factors that will influence the future of the industry.

Factors that will influence the future of the industry.

TABLE 29

Income Account - Sector II Companies  
1947-52  
(thousands of dollars)

	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Geophysical Contractors	2,772	7,830	17,775	22,480	33,375	37,060
Drilling Contractors	6,257	11,240	22,794	30,696	39,436	47,080
Structure Test Drillers	72	492	972	2,532	4,514	4,560
Well cementing, testing, acidizing, logging, per- forating, workovers,						
etc.	3,895	6,926	13,965	18,840	24,933	30,024
Oilfield Construction	715	1,195	4,300	4,879	4,460	5,500
Office Rentals	400	600	900	1,200	1,600	2,000
Total Cash Income	<u>14,111</u>	<u>28,293</u>	<u>60,706</u>	<u>80,627</u>	<u>107,328</u>	<u>126,224</u>

Operating expenses of this group have been estimated as shown in Table 30. Very briefly, the method employed was to estimate operating expenses for each class of firms on the basis of available data. These were in turn analyzed to determine their geographical allocation. Some remarks should be made at this point concerning the treatment of depreciation. All non-cash charges were expressly excluded from consideration in our analysis of Sector I expenditures. However, the cash expenditures by Sector I, which become revenue to Sector II, also cover non-cash expense items of the Sector II companies. Thus, while depreciation is a non-cash item for service companies, it is a cash outflow for operators, and cash must be found from some source to meet this requirement. It should also be noted that while depreciation is a source of funds for Sector II companies, the "geographic" source is Sector I, and it may be more easily regarded as a

TABLE 22

Income Account - Sector II Companies  
1947-52  
(Thousands of dollars)

	1947	1948	1949	1950	1951	1952
Geophysical Contractors	5,712	7,320	17,715	22,480	22,315	27,000
Drilling Contractors	6,257	11,240	12,784	20,202	20,452	47,050
Structure Test Drillers	78	402	872	2,522	4,514	4,580
Well cementing, testing, acidizing, logging, per- forating, workovers,						
etc.	3,596	6,922	17,925	12,840	24,922	30,024
Oilfield Construction	715	1,182	4,200	4,279	4,480	5,500
Office Rentals	402	200	200	1,200	1,800	2,000
Total Cash Income	14,111	29,264	50,708	50,927	107,228	126,224

Operating expenses of this group have been estimated as shown in

Table 22. Very briefly, the method employed was to estimate operating ex-  
penses for each class of firms on the basis of available data. These were  
in turn employed to determine their geographical allocation. Some remarks  
should be made at this point concerning the treatment of depreciation. All  
non-cash charges were expressly excluded from consideration in our anal-  
ysis of Sector I expenditures. However, the cash expenditures of Sector I,  
which become revenue to Sector II, also cover non-cash expenses items of  
the Sector II companies. Thus, while depreciation is a non-cash item for  
service companies, it is a cash outflow for operators, and cash must be  
found from some source to meet this requirement. It should also be noted  
that while depreciation is a source of funds for Sector II companies, the  
"geographic" source is Sector I, and it may be more easily regarded as a

non-expenditure of cash received. To include it as a **separate source of funds** would involve a double-counting of this amount, as it is not raised from outside the industry and the required amount has already been accounted for in analyzing the sources of funds for Sector I.

A detailed discussion of the methods used in estimating and allocating both sources and expenditures of funds by Sector II companies may be found in the Appendix to Chapter 5.

TABLE 30

Operating Expenses - Sector II Companies  
1947-52  

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(thousands of dollars)

Cash Operating\*

	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Sector III	8,272	16,506	35,419	47,688	61,442	73,122
Sector IV	2,087	4,332	8,655	10,346	16,818	19,414
Sector V	2,730	5,312	11,597	15,480	19,775	22,400
Total Cash	13,089	26,150	55,671	73,514	98,035	114,936
Depreciation	1,022	2,143	5,035	7,113	9,293	11,288
Total	14,111	28,293	60,706	80,627	107,328	126,224

\* Including Dividends



non-expenditure of cash (negative). To determine as a separate source of funds would involve a double-counting of this amount, as it is not raised from outside the industry and the repaid amount has already been accounted for in analyzing the sources of funds for Section I.

A detailed discussion of the methods used in estimating and allocating both sources and expenditures of funds for Section II companies may be found in the Appendix to Chapter 2.

TABLE II  
Operating Expenses - Section II Companies  
1947-52  
(Thousands of dollars)

Cash Operating\*

	1947	1948	1949	1950	1951	1952
Section III	6,873	10,000	22,418	47,083	48,442	73,432
Section IV	2,087	4,339	8,655	10,348	10,018	10,414
Section V	2,700	2,313	11,307	12,480	13,715	22,400
Total Cash	11,660	16,652	42,380	70,911	72,175	106,246
Depreciation	1,033	2,142	5,305	7,113	9,338	11,986
Total	12,693	18,794	47,685	78,024	81,513	118,232

\* Including Dividends

Capital Expenditures by this group of companies are estimated in Table 31. Imports of specialized equipment by this group represent one of the largest cash flows to Sector V, as during this period virtually all special oilfield equipment was imported.

TABLE 31

Capital Expenditures - Sector II Companies  
1947-52  
(thousands of dollars)

	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Sector III	525	1,690	1,733	2,121	3,315	2,457
Sector IV	408	1,692	2,123	1,844	3,365	(1,406)*
Sector V	<u>3,562</u>	<u>5,909</u>	<u>3,904</u>	<u>8,137</u>	<u>11,555</u>	<u>5,614</u>
	<u>4,495</u>	<u>9,291</u>	<u>7,760</u>	<u>12,102</u>	<u>18,235</u>	<u>6,665</u>

Table 32 summarizes geographic sources of funds for this group. Additional requirements were met from depreciation as noted above.

TABLE 32

Geographic Sources of Funds - Sector II Companies  
1947-52  
(thousands of dollars)

	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Sector III	2,110	4,081	2,597	4,752	5,548	(3,010)*
Sector IV	(42)*	637	955	924	1,232	920
Sector V	<u>2,061</u>	<u>4,487</u>	<u>2,654</u>	<u>3,362</u>	<u>4,877</u>	<u>11,288</u>
	<u>4,129</u>	<u>9,205</u>	<u>6,206</u>	<u>9,038</u>	<u>11,657</u>	<u>9,198</u>

\* Brackets, thus, (), indicate net negative quantities. In Table 31 these result from an export of capital; in Table 32 from movement of funds out of the province.

Capital expenditures of this group in 1957-58 are estimated at Rs. 100 lakhs. This group of expenditures is included in the total of Rs. 1,000 lakhs for the period 1957-58. The largest part of this group is for the purchase of land and buildings, which is estimated at Rs. 400 lakhs.

Table 10

Capital Expenditures - 1957-58  
(Estimated in lakhs)

	1957	1958	1959	1960	1961	1962
Sector III	100	100	100	100	100	100
Sector IV	100	100	100	100	100	100
Sector V	100	100	100	100	100	100
Sector VI	100	100	100	100	100	100
Sector VII	100	100	100	100	100	100
Sector VIII	100	100	100	100	100	100
Sector IX	100	100	100	100	100	100
Sector X	100	100	100	100	100	100
Sector XI	100	100	100	100	100	100
Sector XII	100	100	100	100	100	100
Sector XIII	100	100	100	100	100	100
Sector XIV	100	100	100	100	100	100
Sector XV	100	100	100	100	100	100
Sector XVI	100	100	100	100	100	100
Sector XVII	100	100	100	100	100	100
Sector XVIII	100	100	100	100	100	100
Sector XIX	100	100	100	100	100	100
Sector XX	100	100	100	100	100	100
Sector XXI	100	100	100	100	100	100
Sector XXII	100	100	100	100	100	100
Sector XXIII	100	100	100	100	100	100
Sector XXIV	100	100	100	100	100	100
Sector XXV	100	100	100	100	100	100
Sector XXVI	100	100	100	100	100	100
Sector XXVII	100	100	100	100	100	100
Sector XXVIII	100	100	100	100	100	100
Sector XXIX	100	100	100	100	100	100
Sector XXX	100	100	100	100	100	100

Table 10 shows the estimated capital expenditures for the period 1957-58. The total estimated capital expenditures for this period are Rs. 1,000 lakhs. This is in accordance with the estimate given in the report.

Table 11

Capital Expenditures - 1957-58  
(Estimated in lakhs)

	1957	1958	1959	1960	1961	1962
Sector III	100	100	100	100	100	100
Sector IV	100	100	100	100	100	100
Sector V	100	100	100	100	100	100
Sector VI	100	100	100	100	100	100
Sector VII	100	100	100	100	100	100
Sector VIII	100	100	100	100	100	100
Sector IX	100	100	100	100	100	100
Sector X	100	100	100	100	100	100
Sector XI	100	100	100	100	100	100
Sector XII	100	100	100	100	100	100
Sector XIII	100	100	100	100	100	100
Sector XIV	100	100	100	100	100	100
Sector XV	100	100	100	100	100	100
Sector XVI	100	100	100	100	100	100
Sector XVII	100	100	100	100	100	100
Sector XVIII	100	100	100	100	100	100
Sector XIX	100	100	100	100	100	100
Sector XX	100	100	100	100	100	100
Sector XXI	100	100	100	100	100	100
Sector XXII	100	100	100	100	100	100
Sector XXIII	100	100	100	100	100	100
Sector XXIV	100	100	100	100	100	100
Sector XXV	100	100	100	100	100	100
Sector XXVI	100	100	100	100	100	100
Sector XXVII	100	100	100	100	100	100
Sector XXVIII	100	100	100	100	100	100
Sector XXIX	100	100	100	100	100	100
Sector XXX	100	100	100	100	100	100

\* This is the total of the capital expenditures for the period 1957-58. It is in accordance with the estimate given in the report. The total capital expenditures for this period are Rs. 1,000 lakhs.

CHAPTER 6

This study, up to this point, has been concerned with the details of sector-by-sector estimates of receipts and expenditures. Interpretation of such estimates has been avoided. It is now time to bring the estimates together so as to construct a unified picture to see what tentative conclusions, if any, are discernible from them.

Tables 33 to 38 are consolidating tables. They bring together the estimates that have been made, and present at a glance the pattern of cash flows from sector to sector, year by year.

A number of inferences can be drawn from these tables, some directly, some after further analysis. An obvious inference is, of course, the extent to which the industry grew during this period. As indicated in Chapter 1 (1) for a pioneer period such as that under review, expenditures give a more accurate picture of growth than production statistics, owing to the extent capital expenditures do not reflect themselves immediately in production increases. During the 1947-1952 period, annual expenditures by the industry grew from \$33,296,000 to \$272,809,000, an increase of approximately 700 percent in six years. The organizational and administrative problems involved in growth at this rate are of a nature seldom found outside of a total war economy. Such growth would have been impossible without imports of capital, specialized equipment and skilled technical personnel. The level of apparent efficiency maintained during the expansion, as illustrated by the industry's cost experience, is a tribute not only to the flexibility of private enterprise but to the foresight of government officials responsible for regulation of the industry. Mistakes were made but they were of a minor nature in comparison with the enormity

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(1) Cf. page 1 supra.



This study, as in the case of the other studies, is a preliminary one. It is not intended to provide a final estimate of the impact of the various factors on the economy. It is only a first step in the process of understanding the complex relationships between the different sectors of the economy. It is not intended to provide a final estimate of the impact of the various factors on the economy. It is only a first step in the process of understanding the complex relationships between the different sectors of the economy.

Table 1 to 3 are summarizing tables. They bring together the estimates that have been made, and present a picture of the economy as a whole. These tables are not intended to provide a final estimate of the impact of the various factors on the economy. It is only a first step in the process of understanding the complex relationships between the different sectors of the economy.

A number of differences can be seen from these tables, some of which are due to the fact that the data are not perfect. Some of the differences are due to the fact that the data are not perfect. Some of the differences are due to the fact that the data are not perfect.

During the 1957-1958 period, the industry grew from 1,350,000 to 1,450,000, an increase of approximately 7.4 percent. This growth was due to a number of factors, including an increase in the number of workers, an increase in the number of hours worked, and an increase in the productivity of the workers.

Such growth would have been impossible without inputs of capital, equipment, and skilled technical personnel. The level of equipment efficiency maintained during the expansion, as indicated by the industry cost reduction, is a tribute not only to the flexibility of private enterprises but to the direction of government policy. It is a tribute to the flexibility of private enterprises but to the direction of government policy.

of the problems faced. However, an analysis of the administration of the government's regulatory policies or of the competitive structure of the industry is beyond the scope of this thesis.



TABLE 33

Summary of Inter-Sectoral Transactions - 1947  
(Thousands of Dollars)

	Sector				
	I (Operators)	II (Service Cos.)	III (Alberta)	IV (Rest of Canada)	V (Rest of World)
<u>A. Expenditures</u>					
Exploration	(9,925)	6,548	1,758	726	893
Development	(10,007)	6,741	754	59	2,453
Operating	(2,950)	422	2,106	232	190
Administration & Overhead	(2,288)	400	1,185	140	563
Royalties	(1,663)	-	1,079	357	227
Financial	(3,620)	-	795	2,610	215
Sub Total	(30,453)	14,111	7,677	4,124	4,541
Service Companies					
Operating		(13,089)	8,272	2,087	2,730
Capital		(4,495)	525	408	3,562
Total Expenditures	(30,453)	(3,473)	16,474	6,619	10,833
<u>B. Working Capital Increases</u>	(18,226)	(656)			
	(48,679)	(4,129)			
<u>C. Sources of Funds</u>					
(a) <u>Current</u>					
Sale of Products	20,284	-	(17,315)	(2,969)	-
(b) <u>Capital</u>					
Bank Loans	300	-	(300)	-	-
Bonds	(107)	-	10	97	-
Sale of Assets	-	-	-	-	-
Stock Issues	4,853	-	(1,514)	(2,014)	(1,325)
Converted					
Bonds	-	-	-	-	-
Residual	23,349	-	(2,349)	(10,000)	(11,000)
Service Cos.	-	4,129	(2,110)	42	(2,061)
Total Capital	28,395	4,129	(6,263)	(11,875)	(14,386)
Total Receipts	48,679	4,129	(23,578)	(14,844)	(14,386)

Total Expenditures, Sector I and Sector II - \$33,926,000



SECRET - SECURITY INFORMATION - CONTAINS INFORMATION OF A  
SPECIAL SOURCE OR SOURCE INFORMATION

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TABLE 34

Summary of Inter-Sectoral Transactions - 1948  
(Thousands of Dollars)

	Sector				
	I	II	III	IV	V
	(Operators)	(Service Cos.)	(Alberta)	(Rest of Canada)	(Rest of World)
<b>A. Expenditures</b>					
Exploration	(30,611)	15,071	12,895	982	1,663
Development	(18,375)	11,927	1,395	134	4,919
Operating	(4,320)	695	2,985	327	313
Administration & Overhead	(5,331)	600	2,690	408	1,633
Royalties	(3,558)	-	2,338	760	460
Financial	(4,709)	-	877	3,504	328
Sub Total	(66,904)	28,293	23,180	6,115	9,316
Service Companies					
Operating	-	(26,150)	16,506	4,332	5,312
Capital	-	(9,291)	1,690	1,692	5,909
Total Expenditures	(66,904)	(7,148)	41,376	12,139	20,537
<b>B. Working Capital</b>					
<u>Increases</u>	(36,801)	(2,057)			
	(103,705)	(9,205)			
<b>C. Sources of Funds</b>					
<b>(a) Current</b>					
Sale of Products	37,597	-	(27,489)	(10,108)	-
<b>(b) Capital</b>					
Bank Loans	2,600	-	(2,600)	-	-
Bonds	(275)	-	27	248	-
Sale of Assets	38,390	-	(768)	(6,910)	(30,712)
Stock Issues	5,211	-	(1,818)	(3,018)	(375)
Converted Bonds	-	-	-	-	-
Residual	20,182	-	(1,500)	(6,682)	(12,000)
Service Cos.	-	9,205	(4,081)	(637)	(4,487)
Total Capital	66,208	9,205	(10,740)	(16,999)	(47,574)
Total Receipts	103,705	9,205	(38,229)	(27,107)	(47,574)

Total Expenditures , Sector I and Sector II - \$74,052,000

Statement of Receipts and Disbursements - 1944-45  
(in thousands of dollars)

Receipts

Receipts	1944-45	1943-44	1942-43	1941-42	1940-41
Contributions (Governmental)	10,800	10,800	10,800	10,800	10,800
Contributions (Non-Governmental)	2,000	2,000	2,000	2,000	2,000
Grants	2,000	2,000	2,000	2,000	2,000
Interest	1,000	1,000	1,000	1,000	1,000
Dividends	1,000	1,000	1,000	1,000	1,000
Other	1,000	1,000	1,000	1,000	1,000
Total Receipts	18,800	18,800	18,800	18,800	18,800

A. Expenditures

Administration	10,800
Development	11,800
Operating	11,800
Administration & Development	22,600
Operating	22,600
Capital	14,000
Total Expenditures	37,600

B. Working Capital

Increase

1944-45	12,800
1943-44	12,800

C. Sources of Funds

(a) Capital

Sale of Bonds	12,800
Total	12,800

(b) Current

Bank Loans	2,000
Bonds	10,800
Sale of Assets	20,000
Stock Issues	1,000
Operating Funds	1,000
Residual	1,000
Service Cost	1,000
Total Capital	37,600
Total Expenditures	37,600



TABLE 35

Summary of Inter-Sectoral Transactions - 1949  
(Thousands of Dollars)

	Sector				
	I (Operators)	II (Service Cos.)	III (Alberta)	IV (Rest of Canada)	V (Rest of World)
<b>A. Expenditures</b>					
Exploration	(67,486)	30,668	32,630	1,263	2,925
Development	(42,902)	27,829	3,142	334	11,597
Operating	(7,391)	1,309	4,950	543	589
Administration & Overhead	(11,778)	900	6,600	855	3,423
Royalties	( 6,204)	-	4,402	1,116	686
Financial	(4,744)	-	749	3,616	379
Sub Total	(140,505)	60,706	52,473	7,727	19,599
Service Companies					
Operating		(55,671)	35,419	8,655	11,597
Capital		(7,760)	1,733	2,123	3,904
Total Expenditures	(140,505)	(2,725)	89,625	18,505	35,100
<b>B. Working Capital Increases</b>					
	(22,829)	(3,481)			
	(163,334)	(6,206)			
<b>C. Sources of Funds</b>					
<b>(a) Current</b>					
Sale of Products	61,692	-	(37,622)	(24,070)	-
<b>(b) Capital</b>					
Bank Loans	3,400	-	(3,400)	-	-
Bonds	7,318	-	731	( 6,587)	-
Sale of Assets	28,808	-	(1,758)	(15,831)	(11,219)
Stock Issues	20,499	-	(2,813)	(10,013)	( 7,673)
Converted Bonds	-	-	-	-	-
Residual	41,617	-	1,617	(10,000)	(30,000)
Service Cos.	-	6,206	(2,597)	( 955)	(2,654)
Total Capital	101,642	6,206	(12,916)	(43,386)	(51,546)
Total Receipts	163,334	6,206	(50,538)	(67,456)	(51,546)

Total Expenditures, Sector I and Sector II - \$143,230,000



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Total Population: 1,143,841 - 11 million 100,000, approximately 100,000

TABLE 36

Summary of Inter-Sectoral Transactions - 1950  
(Thousands of Dollars)

	Sector				
	I (Operators)	II (Service Cos.)	III (Alberta)	IV (Rest of Canada)	V (Rest of World)
<b>A. Expenditures</b>					
Exploration	(83,311)	37,306	41,502	1,447	3,056
Development	(62,926)	40,324	4,723	409	17,380
Operating	(9,947)	1,797	6,616	725	809
Administration & Overhead	(15,618)	1,200	8,920	1,099	4,399
Royalties	(7,358)	-	5,550	1,194	614
Financial	(7,004)	-	856	5,388	760
Sub Total	(186,164)	80,627	68,167	10,352	27,018
Service Companies					
Operating	-	(73,514)	47,688	10,346	15,480
Capital	-	(12,102)	2,121	1,844	8,137
Total Expenditures	(186,164)	(4,989)	117,976	22,542	50,635
<b>B. Working Capital</b>					
Increases	(19,467)	(4,059)			
	(205,631)	(9,048)			
<b>C. Sources of Funds</b>					
(a) <u>Current</u>					
Sale of Products	85,539	-	(49,123)	(36,416)	-
(b) <u>Capital</u>					
Bank Loans	3,600	-	(3,600)	-	-
Bonds	43,314	-	(3,462)	(31,153)	(8,699)
Sale of Assets	15,336	-	(307)	(2,760)	(12,269)
Stock Issues	53,414	-	(4,917)	(24,018)	(24,479)
Converted Bonds	126	-	(13)	(113)	-
Residual	4,302	-	(1,500)	(8,000)	4,698
Service Cos.	-	9,048	(4,762)	(924)	(3,362)
Total Capital	120,092	9,048	(18,561)	(66,968)	(43,611)
Total Receipts	205,631	9,048	(67,684)	(103,384)	(43,611)

Total Expenditures, Sector I and Sector II - \$191,153,000

Summary of Assets - General Transactions - 1980

(Amounts in thousands of dollars)

Assets

	III (Alaska)	IV (Rest of Country)	V (Rest of World)
Exploration	97,508 (97,511)	1,467	3,093
Development	40,324 (40,324)	499	17,980
Operating	1,197 (1,197)	732	808
Administration	1,300 (1,300)	1,008	4,989
General	- (1,428)	1,144	614
Reserves	- (1,304)	2,823	763
Subtotal	100,029 (100,029)	10,382	27,016
Service Companies	178,314 (178,314)	10,343	18,480
Capital	11,361 (11,361)	1,844	8,157
Total Assets	290,704 (290,704)	22,569	53,653
Liabilities	110,827 (110,827)	-	-
Equity	179,877 (179,877)	-	-
Total Equity	179,877 (179,877)	-	-
Current	143,133 (143,133)	-	-
Long-term	35,744 (35,744)	-	-
Total Liabilities	178,877 (178,877)	-	-
Equity	110,827 (110,827)	-	-
Total Equity	110,827 (110,827)	-	-

Total Assets, Sector I and Sector II - \$151,153,000



TABLE 37

Summary of Inter-Sectoral Transactions - 1951  
(Thousands of Dollars)

	Sector				
	I (Operators)	II (Service Cos.)	III (Alberta)	IV (Rest of Canada)	V (Rest of World)
<b>A. Expenditures</b>					
Exploration	(94,701)	57,572	32,969	1,643	4,517
Development	(73,181)	47,116	5,585	551	19,929
Operating	(16,346)	3,040	10,759	1,179	1,368
Administration & Overhead	(18,423)	1,600	10,910	1,182	4,731
Royalties	(14,193)	-	11,369	1,883	941
Financial	(8,254)	-	845	6,223	1,186
Sub Total	(225,098)	107,328	72,437	12,661	32,672
Service Companies					
Operating		(98,035)	61,442	16,818	19,775
Capital		(18,235)	3,315	3,365	11,555
Total Expenditures	(225,098)	(8,942)	137,194	32,844	64,002
<b>B. Working Capital Increases</b>	(26,167)	(2,715)			
	(251,265)	(11,657)			
<b>C. Sources of Funds</b>					
(2) <u>Current</u>					
Sale of Products	118,953	-	(43,786)	(74,031)	(1,136)
(b) <u>Capital</u>					
Bank Loans	(600)	-	600	-	-
Bonds	9,521	-	(952)	(8,659)	-
Sale of Assets	14,804	-	(296)	(2,665)	(11,843)
Stock Issues	55,410	-	(7,056)	(31,056)	(17,298)
Converted Bonds	12,343	-	(1,234)	(11,109)	-
Residual	40,834	-	(834)	(10,000)	(30,000)
Service Cos.	-	11,657	(5,548)	(1,232)	(4,877)
Total Capital	132,312	11,657	(15,320)	(64,631)	(64,018)
Total Receipts	251,265	11,657	(59,106)	(138,662)	(65,154)
Total Expenditures, Sector I and Sector II	- \$234,040,000				



**Summary of International Transactions - 1951**  
(Thousands of Dollars)

A. Expenditures	I	II	III	
			(Canada)	(Rest of World)
Transportation	184,701	97,973	52,408	4,563
Travel	171,181	87,118	2,688	18,039
Operating	160,788	3,046	13,738	1,808
Construction	11,438	1,809	10,810	4,731
Overseas	11,438	-	11,809	841
Royalties	11,438	-	2,203	1,181
Interest	11,438	-	18,881	32,673
Sub Total	452,986	101,916	98,447	28,402
Export Credits	-	185,638	61,448	18,718
Gifts	-	185,638	3,218	11,808
Capital	-	185,638	64,666	30,520
Total Expenditures	452,986	287,554	163,113	58,922
B. Receipts				
Transportation	180,177	13,718	-	-
Travel	180,177	13,718	-	-
Operating	180,177	13,718	-	-
Construction	180,177	13,718	-	-
Overseas	180,177	13,718	-	-
Royalties	180,177	13,718	-	-
Interest	180,177	13,718	-	-
Sub Total	540,862	50,302	-	-
Export Credits	-	-	68,788	11,138
Gifts	-	-	11,138	-
Capital	-	-	80,926	-
Total Receipts	540,862	50,302	160,852	11,138
Total Expenditures	452,986	287,554	163,113	58,922
Total Receipts	540,862	50,302	160,852	11,138

Total Expenditures, Receipts and Balance of - \$287,554,000

TABLE 38

Summary of Inter-Sectoral Transactions - 1952  
(Thousands of Dollars)

	Sector				
	I (Operators)	II (Service Cos.)	III (Alberta)	IV (Rest of Canada)	V (Rest of World)
<b>A. Expenditures</b>					
Exploration	(121,855)	67,728	45,600	2,346	6,181
Development	(83,295)	52,596	6,334	693	23,672
Operating	(20,739)	3,900	13,595	1,489	1,755
Administration & Overhead	(22,589)	2,000	12,900	1,538	6,151
Royalties	(18,113)	-	14,008	2,873	1,232
Financial	(10,841)	-	880	8,213	1,748
Sub Total	(277,432)	126,224	93,317	17,152	40,739
Service Companies					
Operating	-	(114,936)	73,122	14,414	22,400
Capital	-	(6,665)	2,457	(1,406)	5,614
Total Expenditures	(277,432)	4,623	168,896	35,160	68,753
<b>B. Working Capital</b>					
Increases	(16,284)	(3,669)			
	(293,716)	954			
<b>C. Sources of Funds</b>					
(a) Current					
Sale of Products	141,738	-	(48,533)	(90,578)	(2,627)
(b) Capital					
Bank Loans	(4,200)	-	4,200	-	-
Bonds	10,687	-	(896)	(8,068)	(1,723)
Sale of Assets	-	-	-	-	-
Stock Issues	80,312	-	(11,092)	(44,367)	(24,853)
Converted Bonds	7,712	-	(748)	(6,730)	(234)
Residual	57,467	-	(1,467)	(11,000)	(45,000)
Service Cos.	-	(954)	(1,136)	3,010	(920)
Total Capital	151,978	(954)	(11,139)	(67,155)	(72,730)
Total Receipts	293,714	(954)	(59,672)	(157,733)	(75,357)
Total Expenditures, Sector I and Sector II	- \$272,809,000				

Summary of Financial Statement - 1988  
(in thousands of dollars)

Section					A. Investments	
					1. Acquisition	
					2. Development	
					3. Operating	
					4. Administration &	
					5. Overhead	
					6. Royalties	
					7. Technical	
					8. Total	
					9. Total Expenses	
					10. Capital	
					11. Working Capital	
					12. Total Expenditures	
					13. Total	
					14. Total	
					15. Total	
					16. Total	
					17. Total	
					18. Total	
					19. Total	
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					75. Total	
					76. Total	
					77. Total	
					78. Total	
					79. Total	
					80. Total	
					81. Total	
					82. Total	
					83. Total	
					84. Total	
					85. Total	
					86. Total	
					87. Total	
					88. Total	
					89. Total	
					90. Total	
					91. Total	
					92. Total	
					93. Total	
					94. Total	
					95. Total	
					96. Total	
					97. Total	
					98. Total	
					99. Total	
					100. Total	

B. Sources of Funds

(a) Current

(b) Capital

(c) Other

(d) Total

(e) Total

(f) Total

(g) Total

(h) Total

(i) Total

(j) Total

(k) Total

(l) Total



There are matters of equal or greater interest which are within its scope, however. The primary purpose of this study has been to establish the basic data on which further studies may be based. As an indication of the lines further studies might take, some analysis of the data has been undertaken. This analysis has been along three basic lines.

- (a) What data of interest appear from the figures themselves ?  
for example, how did the proportions of expenditure devoted to exploration, development, etc. vary and why ?  
Where did the money come from ? How much passed through the hands of Albertans ?
- (b) What were average operating costs in this period ? How do they compare with those in the U.S., or in Canada since 1952 ? What are the differences between costs of acquiring new reserves in Canada and in the U.S. ?  
How can these be explained ?
- (c) What were the effects on Alberta's economy ? On the Economy of Canada ? A complete analysis of these questions is again beyond the scope of this thesis but some partial answers can be provided.

Returning to the first line of inquiry outlined above, table 39 shows the proportions of expenditures devoted to various functions for 1947 - 52.



There is a number of small or medium sized units

within the local community. The primary objective of this study was to determine the extent to which these units were being used as a basis for the development of a new type of community organization.

The results of the study indicate that the units were being used as a basis for the development of a new type of community organization. This study has been done in the past and the results have been similar.

Conclusion

(a) The study of the units, which are the primary objective of this study, has been done in the past and the results have been similar.

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Table 39

Functional Analysis of Expenditures 1947 - 52

(percentage of total expenditures by operators only)

	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Exploration	32.6	45.8	48.0	44.8	42.0	43.9
Development	32.9	27.5	30.5	33.7	32.5	30.1
Operating	9.7	6.4	5.3	5.3	7.3	7.5
Administration & Overhead	7.5	8.0	8.4	8.4	8.2	8.1
Royalties	5.5	5.3	4.4	4.0	6.3	6.5
Financial	11.8	7.0	3.4	3.8	3.7	3.9
Total	<u>100.0</u>	<u>100.0</u>	<u>100.0</u>	<u>100.0</u>	<u>100.0</u>	<u>100.0</u>

Examination of this table indicates that it is merely a reflection of history, and is explainable easily on the basis of events. It is of no value in explaining the relationships. The increase in spending on exploration 1947-49 is a result of a large number of new entries into the industry. These had no crude and had to go looking for it, reducing the proportion of funds available for other purposes. Boom-like development of the Redwater field, starting in earnest in 1949 and virtually complete by December 1951 reversed this trend. 1952 saw some shift back into exploration as discovery of the Wizard Lake-Bonnie Glen reef trend sparked an exploratory "play" in the deeper basin area south and west of Leduc. The ups and downs in the share of operating cost and royalties merely indicates the extent to which production kept pace with or lagged behind expenditures. Changes in "financial" expenditures reflect mostly the lag in income / taxes as write-offs of exploratory costs reduced tax liabilities. Financial payments in the earlier years are related to the pre-1947 level of activity. The decrease in percentage after 1947 is due to the rise in other expenditures.

Functional Analysis of Expenditures 1947-52

(Percentage of total expenditures by operators only)

1947	1948	1949	1950	1951	1952
Exploration	32.5	32.5	32.5	32.5	32.5
Development	32.5	32.5	32.5	32.5	32.5
Operating	32.5	32.5	32.5	32.5	32.5
Administration	32.5	32.5	32.5	32.5	32.5
Financial	32.5	32.5	32.5	32.5	32.5
Total	100.0	100.0	100.0	100.0	100.0

Examination of this table indicates that it is merely a reflection of history, and is explanatory rather than predictive. It is of no value in explaining the relationships. The business is dependent on exploration 1947-52 is a result of a large number of new entries into the industry. These had no other and had to go looking for it. Reducing the proportion of funds available for other purposes. During this development of the Redwood field, starting in earnest in 1949 and virtually complete by December 1951 reversed this trend. 1952 saw some shift back into exploration as discovery of the Wizard Lake-Bonita Glen pool proved an exploratory "play" in the deeper basin area south and west of Lodge. The ups and downs in the state of operating cost and royalties merely indicates the extent to which production kept pace with or lagged behind expenditures. Changes in "financial" expenditures reflect mostly the lag in income. As with-out of exploration costs reduced tax liabilities. Financial payments in the earlier years was related to the pre-1947 level of activity. The decrease in exploration expenditures was due to the rise in costs of exploration.



Perhaps more illuminating is an analysis of where the money was spent.

Table 40 shows the geographical expenditure pattern, for all expenditures, including those of service companies. (Net expenditures of service companies from table 33 - 38 were used to eliminate duplication)

Table 40

Geographical Analysis of Expenditures  
1947 - 52

(Percentages of total expenditures, operators and service companies)

	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Alberta	48.5	55.8	62.6	61.6	58.7	61.8
Other Canada	19.5	16.5	12.9	11.9	14.0	13.0
Foreign	32.0	27.7	24.5	26.5	27.3	25.2
Total	<u>100.0</u>	<u>100.0</u>	<u>100.0</u>	<u>100.0</u>	<u>100.0</u>	<u>100.0</u>

These figures illustrate the extent to which the local industry was dependent on the U.S. for equipment and services during these early years. Much of the apparent fluctuation in the shares spent in other parts of Canada and abroad is due to variations in the share of expenditure accruing to landholders in Alberta, principally the Crown, in bonuses, rentals and royalties. This item varied as follows:

Percent of total expenditures

1947	5.8
1948	18.3
1949	23.5
1950	22.6
1951	16.5
1952	19.3

If we ~~also remove~~ remove the influence of this variable by taking amounts spent in the three geographical areas exclusive of the above land costs as percentages of total spending less payments to Alberta landowners, a different picture emerges. This is shown in Table 41.



Table 10 shows the geographical distribution of the population of the Republic of the Congo in 1950. The population of the Republic of the Congo in 1950 was 1,000,000. The population of the Republic of the Congo in 1950 was 1,000,000. The population of the Republic of the Congo in 1950 was 1,000,000.

Table 10  
Geographical Distribution of the Population of the Republic of the Congo in 1950

Total					
1950	1945	1940	1935	1930	1925
1,000,000	900,000	800,000	700,000	600,000	500,000
1,000,000	900,000	800,000	700,000	600,000	500,000
1,000,000	900,000	800,000	700,000	600,000	500,000
1,000,000	900,000	800,000	700,000	600,000	500,000
1,000,000	900,000	800,000	700,000	600,000	500,000

These figures illustrate the rapid increase in the population of the Republic of the Congo in 1950. The population of the Republic of the Congo in 1950 was 1,000,000. The population of the Republic of the Congo in 1950 was 1,000,000. The population of the Republic of the Congo in 1950 was 1,000,000.

Table 11  
Percentage of Total Population

1950	100%
1945	90%
1940	80%
1935	70%
1930	60%
1925	50%
1920	40%
1915	30%

It is evident from the figures in this table that the population of the Republic of the Congo in 1950 was 1,000,000. The population of the Republic of the Congo in 1950 was 1,000,000. The population of the Republic of the Congo in 1950 was 1,000,000.

Table 41.

Geographical Analysis of Expenditures, excluding payments to Alberta  
Landowners, 1947 - 1952

(Percentages of total expenditures by operators and service companies  
excluding payments to owners of mineral rights in Alberta).

	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Alberta (except land )	45.3	45.9	51.1	50.5	50.5	52.6
Other Canada	20.7	20.2	16.9	15.4	16.8	16.1
Foreign	34.0	33.9	32.0	34.1	32.7	31.3

The figures in table 41 indicate very little change in the percentage of expenditures going abroad, with a modest increase in the share of expenditures going to Alberta at the expense of other parts of Canada.

It is difficult to pinpoint the exact reasons for this shift. Part of it is due to a relative decline in the importance of royalties received by railway companies for land in Alberta, the rest apparently to some shifts in the location of industries supplying the petroleum industry from Eastern Canada to Alberta or to the establishment of new industries in Alberta. In any case the changes were relatively minor. It is surprising that Canadian firms did not develop an increased share of this growing market over this six year period. Looking at developments since 1952, it seems probable that a greater percentage of the oil expenditure dollar remains in Canada. Casing, tubing line pipe, sucker rods, pumps, tanks and drilling bits are now made either in Alberta or the East. It is perhaps significant

Geographical Analysis of Expenditures, excluding payments to Alberta  
Landowners, 1947-1952

(Percentages of total expenditures by operations and services companies  
excluding payments to owners of mineral rights in Alberta)

	1947	1948	1949	1950	1951	1952
Alberta (except land)	55.1	48.3	44.1	40.3	40.5	42.8
Other Canada	20.7	20.3	18.8	15.5	16.3	16.1
Foreign	24.2	31.4	37.1	44.2	43.2	41.1

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percentages of expenditures going abroad, with a modest increase in  
the amount of expenditures going to Alberta in the persons of other parts  
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It is difficult to discern the exact reasons for this shift, but  
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line pipe, sucker rods, pumps, tanks and drilling bits  
are now made either in Alberta or the East. It is perhaps significant



that most of these new firms are owned largely in the U.S. or Europe, and that established Canadian industry has been indifferent to the needs of this market.

For example, out of five new firms manufacturing casing or line pipe, three are German-backed, one was established by Eastern Canadian steel interests and one by local capital. One additional <sup>Firm</sup> was established in Ontario some years ago. With respect to tanks, all new firms are U.S. controlled. An Edmonton firm, promoted locally, makes sucker rods.

This has undoubtedly been a factor in the postwar growth of foreign investment in Canada.

Let us look for a moment at sources of funds. The first comparison we shall make is between "current" sources, including sales receipts and "capital" sources including stocks, bonds, and all the rest. Table 42 shows this breakdown.

Table 42

Sources of Funds, 1947 - 52

	<u>Current %</u>	<u>Capital %</u>
1947	41.7	58.3
1948	36.3	63.7
1949	37.8	62.2
1950	41.7	58.3
1951	47.3	52.7
1952	48.3	51.7

These figures suggest that from the outset, a substantial portion of required funds came from sales receipts. In view of the rapid growth in the industry, a larger relative contribution from capital sources might have been expected.



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For example, out of five new firms manufacturing casing or line pipe, three are German-backed, one was established by Eastern Canadian steel interests and one by local capital. One additional was established in Ontario some years ago. With respect to tanks, all new firms are U.S. controlled, an Edmonton firm, prominent locally, makes sucker rods.

This has undoubtedly been a factor in the slower growth of forest investment in Canada.

Let us look for a moment at sources of funds. The first comparison we shall make is between "current" sources, including sales receipts and "capital" sources including stocks, bonds, and all the rest. Table 42 shows this breakdown.

Table 42

Sources of Funds, 1927 - 32

	Capital \$	Current \$
1927	41.7	66.3
1928	38.3	63.7
1929	37.3	64.3
1930	41.7	63.3
1931	37.3	63.7
1932	40.3	51.7

These figures suggest that from the outset, a substantial

portion of required funds came from sales receipts. In view of the rapid growth in the industry, a larger relative contribution from capital sources might have been expected.

The declining importance of capital funds from 1948 to 1952 tends to indicate that budgets of all operators are dependent in part on income being earned. This is at variance with the generally accepted view that the major international companies regard their Canadian operations as a means of assuring future supplies, that they are merely buying oil in the ground and are not concerned with current income levels. The major premise may be true but the conclusion seems at variance with observed facts.

It would appear from the percentages above that capital expenditure budgets are related to current receipts, and that expenditures are only made with a view to obtaining payout in a reasonably short period.

Another facet of the financing picture is illustrated in table 43. This table shows the types of capital investments made in the industry.

Table 43

Types of Capital Investment Operating Companies  
1947-52

(showing percent of annual funds coming from specified sources, Service Companies excluded).

	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Bank loans	1.1	3.9	3.3	3.0	(0.4)	(2.8)
Bond Issues	(.4)	(.4)	7.2	36.1	7.2	7.0
Sale of Assets	-	58.0	28.4	12.8	11.2	-
Public Stock issues	17.1	7.9	20.2	44.5	41.8	52.9
Converted Bonds	-	-	-	-	9.3	5.1
Residual (including direct)	<u>82.2</u>	<u>30.6</u>	<u>41.0</u>	<u>3.6</u>	<u>30.9</u>	<u>37.8</u>
Total	100.0	100.0	100.0	100.0	100.0	100.0

The declining importance of capital funds from 1948 to 1952 is shown

to indicate that the bulk of all operations are dependent in part on

income being earned. This is in contrast with the generally accepted

view that the major international companies regard their Canadian

operations as a means of generating funds available that they are

merely buying oil in the ground and are not concerned with earning

income levels. The major premise may be true but the Canadian

sector of operations with observed facts.

It would appear from the percentages above that capital

expenditures are related to current operations, and that

expenditures are only made with a view to obtaining returns in a

relatively short period.

A further fact of the foregoing picture is illustrated in table 43.

This table shows the types of capital expenditures in the industry.

Table 43

Types of Capital Expenditures Canadian Companies  
1947-52

(Showing percent of annual funds coming from operations  
excluding Service Companies excluded)

	1947	1948	1949	1950	1951	1952
Total	100.0	100.0	100.0	100.0	100.0	100.0
Residential (including apartments)	82.5	80.5	81.0	82.5	82.5	82.5
Commercial (including hotels, restaurants, etc.)	1.1	2.5	2.5	2.5	2.5	2.5
Public Works (including roads, bridges, etc.)	1.1	2.5	2.5	2.5	2.5	2.5
Sale of Assets	1.1	2.5	2.5	2.5	2.5	2.5
Other (including miscellaneous)	1.1	2.5	2.5	2.5	2.5	2.5
Bank Loans	1.1	2.5	2.5	2.5	2.5	2.5
Bond Issues	1.1	2.5	2.5	2.5	2.5	2.5
Other (including miscellaneous)	1.1	2.5	2.5	2.5	2.5	2.5



Several generalizations regarding methods of financing may be drawn from the above table.

Firstly, the contribution of the chartered banks was insignificant in the total picture during this period. This might be expected in view of the underlying philosophy of the Canadian banking system which regards banks as essentially a source of short term credit. Oil financing is generally of a medium term variety. At this time there was no provision in the Bank Act allowing banks to take security on oil in the ground. The above underestimates the role of the banks somewhat, as a number of banks got around the problem raised by the Bank Act by purchasing bonds issued by oil companies. Many loans were made on a short term basis, and replaced with bond issues at a later date. This relatively elaborate and expensive procedure was made unnecessary by the new Bank Act of 1954 (3), section 82 of which enabled the direct taking of security on producing properties.

Capital raised by the sale of bonds, which includes a portion raised from the banks, did not become a significant factor until 1949, when the industry had progressed sufficiently beyond the first waves of speculation to see which way it was going. In 1950 bonds which had either convertible features or bonus stock attached enjoyed a brief flurry of popularity. Most of these promotions were based on the development of proven properties in the Redwater field, and the companies' operations were of a less speculative nature than most oil companies' ventures. Essentially most of the 1950 bond issues



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the Bank Act by purchasing bonds issued by oil companies. Many

loans were made on a short term basis, and repaid with bond issues

at a later date. This relatively elaborate and expensive procedure

was made unnecessary by the new Bank Act of 1954 (8), section 42

of which enabled the direct taking of security on producing properties.

Capital raised by the sale of bonds, which includes a portion

raised from the banks, did not become a significant factor until 1949,

when the industry had progressed sufficiently beyond the first waves

of speculation to see which way it was going. In 1950 bonds

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enjoyed a brief flurry of popularity. Most of these promotions were based

on the development of proven properties in the Redwater field, and the

companies' operations were of a less speculative nature than most

oil companies' ventures. Essentially most of the 1950 bond issues

had so much speculative "sweetening" in the form of convertibility privileges, bonus stock, or purchase warrants, that they should be regarded as equity investments in nature if not in form. This is borne out by the rapidity with which such issues were converted (when possible) in subsequent years. By 1951 bonds had subsided to a position of relative unimportance similar to that held in 1949. Bonds have never been a major source of oil producing industry financing either in Canada or the U.S. (4)

An unusual source of funds which appears in our table is the sale of assets. These transactions were discussed at some length in Chapter Four, above, where it was noted that these funds were raised by one company in two transactions whereby it disposed of one domestic and one foreign subsidiary to raise funds for Canadian development. It is interesting to compare this approach with that of other Canadian affiliates of international majors, which retained foreign holdings while producing operations in Western Canada were entrusted to newly-formed subsidiaries, usually 100% owned by the group parent or at least a high-level holding company. Participation of these other Canadian majors in domestic production operations was relatively slight and usually in partnership with the producing affiliate..

The two chief sources of funds were public stock issues and what we have classed as "residual" investment, of which the major component is direct investment by foreign firms in branch operations or wholly owned subsidiaries. This latter was an indispensable source of funds in the early years, and of consequence throughout the period. Public stock offerings, a major source of funds prior to 1947, were completely

(4) For discussion of the reasons for this see Guthmann, H.G. and Dougall, H.E. Corporate Financial Policy (New York, 1948) pp 172-173

major source of all processed foreign currency income in Canada on the  
importance similar to that of the United States. These have been a  
substantial source of income for the United States in a position of relative  
out by the property with which they have been concerned (and possibly  
regarded as equity investments in Canada as well as in the United States.  
crystallized, bonds which are subject to a variety of risks, and they should be  
had so much emphasis "placed" on the fact of convertibility  
of the currency.

U.S. (4)

An unusual source of funds which appears in Canada is the sale of  
assets. These transactions are discussed at length in Chapter  
Four, above, where it is pointed out that these funds were raised by one  
company in the United States, and it is noted that the domestic and  
substantial to raise funds for Canadian operations. It is interesting  
to compare this source with that of other countries. In the case of  
international markets, which provided foreign exchange when processing  
operations in Western Canada were used to the foreign market.  
usually 100% owned by the foreign parent or of some foreign holding  
company. Production of minerals (and possibly in forestry  
production operations and related activities) and minerals in partnership with  
the producing countries.

The two main sources of funds were mining stock issues and what  
we have referred to as "financial" investment, of which the major component  
is direct investment by foreign firms in such operations or wholly  
owned subsidiaries. This latter was the predominant source of funds in  
the early years, and of importance throughout the period. But in  
stock offerings, a major source of funds in 1941, were completely  
(2) For discussion of the sources for the Canadian U.S. and foreign  
U.S. Corporations, see Chapter Four, Part II, U.S. and Foreign.



unable, at first, to provide funds on the scale required by the rate of expansion. Their growth in importance to a position where they supplied the majority of funds required in 1952, attests to the potentialities of this source and the sometimes excessive marketability of Canadian oil stocks.

Another classification of particular interest in view of the continued discussion of the extent of foreign ownership in Canadian industry, is that given in Table 44. This table shows the geographic sources of capital funds, including all sources of funds except sales receipts. It is concerned with original sources only. For example, when stock is sold originally to a Canadian investor, the source of funds is classified as Canadian, whether or not he turns around a week or five years later and sells his stock to a foreigner.

Table 44

Geographic Sources of Capital Funds, Operating Companies 1947-52

(Percentage Coming from specified sources)

	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Alberta	14.6	10.1	10.1	11.5	7.4	6.6
Other Canada	42.0	24.7	41.7	55.0	47.8	46.2
Foreign	<u>43.4</u>	<u>65.2</u>	<u>48.2</u>	<u>33.5</u>	<u>44.8</u>	<u>47.2</u>
Total:	100.0	100.0	100.0	100.0	100.0	100.0

This table indicates that the share of capital coming from Alberta sources dropped slowly over the period. This does not indicate a drying up of local sources, but shows their inability to keep pace with the growth that occurred. The share supplied by other parts of Canada fell drastically in a relative sense in 1948, though it increased in absolute amount. The position was regained in 1949 and Canadian sources



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supplied a good proportion of requirements until 1952. There is no evidence in these estimates to support the thesis that Canadian Investors have been unwilling to invest in development of their own country. It is, however, interesting to note that peak Canadian participation took place in 1950, the year in which "bonds" were so popular. This does tend to suggest a weakness for this form of investment. One reservation might be added to the above comments. The above figures are based on initial sources of funds, and do not indicate the final resting place of securities in portfolios. It would be quite possible that 100% of the funds could come originally from Canadian sources but that control would pass outside Canada. This would occur if Canadian investors took their profits (or losses) and sold out to foreign investors. Other evidence seems to indicate that something like this did occur.

Table 45 shows estimates by the Dominion Bureau of Statistics which show changes in the book value of foreign investment in Canada's oil industry, from 1945 to 1951. These are compared with our estimate of the source of capital funds for the period 1947-52. Comparison of these two sets of figures suggests that Canadian investors did sell some of their holdings, enough in fact to give foreigners a majority interest.

Table 45

Sources of Investment in the Petroleum Industry

	<u>D.B.S. Estimates 1945-51(5)</u>		<u>Our Estimates 1947-52</u>	
	<u>\$ Million</u>	<u>%</u>	<u>\$ Million</u>	<u>%</u>
Alberta			54.7	9.1
Rest of Canada			<u>270.3</u>	<u>45.0</u>
Sub Total	406	43.7	325.0	54.1
Foreign	<u>523</u>	<u>56.3</u>	<u>275.5</u>	<u>45.9</u>
	<u>929</u>	<u>100.0</u>	<u>600.5</u>	<u>100.0</u>

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(5) DBS. Reference Paper 37, International Distribution of Ownership of the Petroleum Industry in Canada, Ottawa, Nov. 1952. These estimates include refining, marketing and transportation companies and are thus not directly comparable.





The second line of analysis mentioned earlier in this chapter concerned estimated producing costs. Conventional industry practise includes only the first four classes of expenditures:

- (a) exploration or acquisition costs
- (b) development costs
- (c) operating costs
- (d) administration and overhead

To be realistic, the first two classes should be charged against the reserves found during the period under consideration. Operating and overhead costs can be charged against barrels produced. As the purpose of the analysis which follows is to present data for the period 1947-52 which are comparable to other estimates by industry sources, we have followed conventional practise by treating royalty production as never owned, hence not an expense, and will ignore financial charges.

Table 46 indicates the physical quantities used in our estimate of producing costs. Gas has been ignored as it was a minor factor during this period. The column showing 'net' production and reserves is calculated by subtracting royalties at an estimated  $12\frac{1}{2}\%$  percent from the gross figures. Total additions to net reserves are used in calculating development cost. While some reserves may not be developed, by A.P.I. Definitions, proved reserves include only a slight margin of undrilled acreage beyond known production. The error introduced into a six year estimate by the inclusion of a small quantity of undrilled reserves is slight,



The second investigation was conducted by the same person who conducted the first investigation. The results of the second investigation are as follows:

Table 46.Physical Quantities for Producing Cost Estimate 1947 - 52

(Thousands of Barrels)

		<u>Gross</u>	<u>Net</u>
A.	<u>Production</u>		
	(6) 1947	6,332	
	1948	10,505	
	1949	19,769	
	1950	27,148	
	1951	45,915	
	1952	58,916	
	Total 1947 - 52	168,635	147,556
B.	<u>Reserve Changes</u>		
	add reserves 31 Dec 1952(7)	1,591,763	
	less reserves 31 Dec. 1946(8)	45,000	
	Total change in reserves	1,546,763	
C.	<u>Total Oil Found</u>	1,715,398	1,500,973

Table 47 summarizes the cost components used.

Table 47.Components of Producing Cost Estimate 1947-52

(Thousands of Dollars)

	<u>Exploration</u>	<u>Development</u>	<u>Operating</u>	<u>Admin &amp; Over-head</u>
1947	9,925	10,007	2,950	2,288
1948	30,611	18,375	4,320	5,331
1949	67,486	42,902	7,391	11,778
1950	83,311	62,926	9,947	15,618
1951	94,701	73,181	16,346	18,423
1952	121,855	83,295	20,739	22,589
	407,889	290,686	61,693	76,027

Table 48 gives estimated producing cost for the period.

No attempt has been made to calculate annual figures. Wide year to year fluctuations, particularly in exploration cost per barrel characterize this period. This is because a single discovery may result from several

(6) Conservation Board Alberta Petroleum Industry annual volumes 1947-52

(7) American Petroleum Institute, Proved Reserves of Crude Oil, Natural Gas Liquids and Natural Gas, December 31, 1952, New York, 1953.

(8) Royal Bank of Canada, Bulletin 17, Industry Statistics Calgary, June 1st, 1953.



years work and is so large relative to existing reserves as to completely change the picture. It is felt that a six-year estimate is more realistic.

Table 48

Crude Oil Producing Cost, Alberta, 1947 - 52

	<u>Cost \$000</u>	<u>'000 Net Barrels</u>	<u>Cost ¢ per net barrel.</u>
Exploration	407,889	1,500,973	27.2
Development	290,686	1,500,973	19.4
Operating	61,693	147,556	41.8
Administration and overhead	76,027	147,556	51.5
Total Per Barrel			<u>139.9</u>

The average sales revenue per Barrel of crude sold, including receipts from gas and other by-products, for the period 1947-1952, was 2.76 (9) Indicated net profit, before income taxes, therefore, was \$1.36 per net barrel.

Some comparable statistics are presented in Table 49.

These indicate that :

- (1) Producing costs in Western Canada under current conditions have not changed much from those experienced in Alberta during the early postwar years.
- (2) Producing costs in the U.S. in the 1947-52 period were substantially higher in all respects than in Alberta at the same period, and were rising.

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(9) Table 15 supra, total receipts, divided by gross barrels, Table 46.





Table 49

	<u>Comparison of Producing Costs</u> (Cost per Net Barrel)			
	<u>Alberta</u>	<u>Western Canada</u>	<u>U.S.A. (11)</u>	
	<u>1947-52</u>	<u>1951-56 (10)</u>	<u>1948</u>	<u>1952</u>
Exploration	27.2	57.2	64.0	99.4
Development	19.4	35.4	45.8	57.2
Operating	41.8	41.2	51.4	74.4
Admin and overhead	51.5	*	*	*
Total:	<u>139.9</u>	<u>133.8</u>	<u>161.2</u>	<u>231.0</u>

\* Included in Exploration and Development

Several factors contribute to the difference between Canadian and U.S. costs. Operating expenses are higher largely because of the number of stripper wells in older producing areas in the U.S. These costs tend to be more closely related to the number of wells operated rather than to production. When per-well production is lower, per-barrel cost is higher.

Factors contributing to differences in development cost include:

- (a) There are relatively more deep development wells (10,000 feet and over) drilled in the U.S.
- (b) Offshore development costs are much higher. This was not a large factor in the 1947-52 period but contributed.
- (c) Well spacing in the U.S. tends to be narrower. Typical spacing in the 1947-52 period was 10-40 acres per well. In Alberta it was almost universally 40 acres.

- 
- (10) Western Canada 1951-56, Per Gross Barrel estimate from Canadian Petroleum Association, Submission to the Royal Commission on Energy, Calgary, February 7, 1958, Converted to net barrel basis.
- (11) U.S.A. 1948, 1952. Struth, H.J. Rising Costs Justify Higher Crude Prices, World Petroleum (vol. 26 No. 13). December 1955, p 62 Costs per gross barrel converted to net barrel basis.

Comparison of operating expenditures and investment expenditures (in millions of dollars)				
Alberta and Western Canada (1957-58 to 1967-68)				
1957-58				
Investment	Operating	Investment	Operating	Total
184.5	87.3	184.5	87.3	271.8
18.8	58.8	18.8	58.8	77.6
21.8	41.8	21.8	41.8	63.6
3.1	*	3.1	*	6.2
218.8	187.9	218.8	187.9	406.7

\* Included in exploration and investment expenditures.

Several factors contribute to the differences between operating and investment expenditures in the oil and gas industry. In the case of operating expenditures, the major factor is the amount of production. When production is high, operating expenditures are also high. In the case of investment expenditures, the major factor is the amount of exploration and development. When exploration and development are high, investment expenditures are also high.

Factors contributing to differences in development expenditures:

- There are relatively more deep development wells in the U.S. than in Canada.
- Oil and gas reserves are more widely distributed in the U.S. than in Canada.
- Oil and gas reserves are more widely distributed in the U.S. than in Canada.
- Oil and gas reserves are more widely distributed in the U.S. than in Canada.
- Oil and gas reserves are more widely distributed in the U.S. than in Canada.
- Oil and gas reserves are more widely distributed in the U.S. than in Canada.
- Oil and gas reserves are more widely distributed in the U.S. than in Canada.
- Oil and gas reserves are more widely distributed in the U.S. than in Canada.

(10) Western Canada (1957-58 to 1967-68). For these years, the data for Alberta and Western Canada are based on the annual reports of the Alberta and Western Canada governments. The data for the U.S. are based on the annual reports of the U.S. government.



There is also a wide gap in exploratory costs. One explanation is that in the U.S. the remaining oil fields are becoming harder to find, while in Canada technical opinion suggests that the bulk of the discoveries has yet to be made <sup>(12)</sup>. There is undoubtedly some truth to these statements, but it seems to be also true that oil was easier to find in the U.S. than in Canada prior to 1947. It is thus doubtful whether this is an adequate explanation of the cost differential.

A more subtle explanation lies in the relative intensity of spending for drilling and for geological and geophysical surveys.

In 1952, Alberta operators spent \$34,400,000 on exploratory drilling and \$46,440,000 on surveys. <sup>(13)</sup> This is a ratio of \$1.35 in surveys for every dollar in drilling. In the U.S. in 1952, operators spent \$1,217 million for exploratory drilling and \$193 million on surveys, <sup>(14)</sup> or only \$0.16 on surveys for every dollar in drilling.

It is well known that geological and geophysical studies are an aid in exploration. Probably this is a more significant reason for the differences in exploratory costs between Alberta and the U.S. It should be possible to determine, from a study the statistics available for geophysical operations, exploratory drilling and reserves, what is an optimum economic program for exploring given acreage. This is again beyond the scope of this study.

(12) Canadian Petroleum Association. op.cit.

(13) Table 3, supra.

(14) Struth, H.J. Efficient practices reduced 1954 exploration costs. World Petroleum (vol. 25 No. 3). March 1955. p. 61.





Perhaps the most significant questions regarding this industry, to outsiders at least, are the following :

(1) What effect has the growth of the industry had on the economy of Alberta ?

(2) What effect has its growth had on the economy of Canada ?

Some of the answers to these questions are familiar, almost to the point of being clichés. The industry has contributed to the diversification of the Alberta economy, giving the province a second "cash crop". It has provided employment for large numbers of people. Availability of Canadian crude has "saved" Canada a lot of foreign exchange and helped to make the Canadian dollar go to a premium over its U.S. counterpart. The influx of population has contributed to the financial problems of the urban municipalities. Alberta has become a "Debt-free" province. The above statements are all true, and important as far as they go. Few of them have been assessed quantitatively, and they are all "side-effects" or, at best, only part of the story.

The most all-inclusive measure of the effect would be the estimated effect of the industry's growth on the Gross National Product of Alberta and of Canada. Preparation of such an estimate would involve construction of econometric models of the economies in question. Construction of such models is beyond the scope of this thesis. It does provide however, the essential raw materials which, together with such a model, will enable calculation of income effects.

Income effects due to any new industry or change in scale of an existing one may be divided into "primary" and "secondary" effects. The former result directly from increased investment or changes in imports and exports in the initial round of spending. Secondary effects are those

1. The following information was obtained from the records of the Department of the Interior, Bureau of Land Management, regarding the land owned by the United States in the State of California:

( )

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4. Federal collections reported, sent to Bureau not by mail. 100

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[illegible]

since the argument is not presented in detail and it shows an

interest is not a "closed" system" and should be related to "globalization" etc.

revels and more a of by telling others to all sides of human behavior.

all of his writings are available in printed form. The following are the titles of his works:

Approved and awarded: \_\_\_\_\_, position: \_\_\_\_\_, date: \_\_\_\_\_, by: \_\_\_\_\_, signature: \_\_\_\_\_

THE JOURNAL OF THE AMERICAN MEDICAL ASSOCIATION  
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*[Faint mirrored bleed-through from reverse side]*

more violent, rapid, & more frequent than in the case of the former.

177

...The first 11-12-13-14-15-16-17-18-19-20-21-22-23-24-25-26-27-28-29-30-31-32-33-34-35-36-37-38-39-40-41-42-43-44-45-46-47-48-49-50-51-52-53-54-55-56-57-58-59-60-61-62-63-64-65-66-67-68-69-70-71-72-73-74-75-76-77-78-79-80-81-82-83-84-85-86-87-88-89-90-91-92-93-94-95-96-97-98-99-100-101-102-103-104-105-106-107-108-109-110-111-112-113-114-115-116-117-118-119-120-121-122-123-124-125-126-127-128-129-130-131-132-133-134-135-136-137-138-139-140-141-142-143-144-145-146-147-148-149-150-151-152-153-154-155-156-157-158-159-160-161-162-163-164-165-166-167-168-169-170-171-172-173-174-175-176-177-178-179-180-181-182-183-184-185-186-187-188-189-190-191-192-193-194-195-196-197-198-199-200-201-202-203-204-205-206-207-208-209-210-211-212-213-214-215-216-217-218-219-220-221-222-223-224-225-226-227-228-229-230-231-232-233-234-235-236-237-238-239-240-241-242-243-244-245-246-247-248-249-250-251-252-253-254-255-256-257-258-259-260-261-262-263-264-265-266-267-268-269-270-271-272-273-274-275-276-277-278-279-280-281-282-283-284-285-286-287-288-289-290-291-292-293-294-295-296-297-298-299-300-301-302-303-304-305-306-307-308-309-310-311-312-313-314-315-316-317-318-319-320-321-322-323-324-325-326-327-328-329-330-331-332-333-334-335-336-337-338-339-340-341-342-343-344-345-346-347-348-349-350-351-352-353-354-355-356-357-358-359-360-361-362-363-364-365-366-367-368-369-370-371-372-373-374-375-376-377-378-379-380-381-382-383-384-385-386-387-388-389-390-391-392-393-394-395-396-397-398-399-400-401-402-403-404-405-406-407-408-409-410-411-412-413-414-415-416-417-418-419-420-421-422-423-424-425-426-427-428-429-430-431-432-433-434-435-436-437-438-439-440-441-442-443-444-445-446-447-448-449-450-451-452-453-454-455-456-457-458-459-460-461-462-463-464-465-466-467-468-469-470-471-472-473-474-475-476-477-478-479-480-481-482-483-484-485-486-487-488-489-490-491-492-493-494-495-496-497-498-499-500-501-502-503-504-505-506-507-508-509-510-511-512-513-514-515-516-517-518-519-520-521-522-523-524-525-526-527-528-529-530-531-532-533-534-535-536-537-538-539-540-541-542-543-544-545-546-547-548-549-550-551-552-553-554-555-556-557-558-559-560-561-562-563-564-565-566-567-568-569-570-571-572-573-574-575-576-577-578-579-580-581-582-583-584-585-586-587-588-589-590-591-592-593-594-595-596-597-598-599-600-601-602-603-604-605-606-607-608-609-610-611-612-613-614-615-616-617-618-619-620-621-622-623-624-625-626-627-628-629-630-631-632-633-634-635-636-637-638-639-640-641-642-643-644-645-646-647-648-649-650-651-652-653-654-655-656-657-658-659-660-661-662-663-664-665-666-667-668-669-670-671-672-673-674-675-676-677-678-679-680-681-682-683-684-685-686-687-688-689-690-691-692-693-694-695-696-697-698-699-700-701-702-703-704-705-706-707-708-709-710-711-712-713-714-715-716-717-718-719-720-721-722-723-724-725-726-727-728-729-730-731-732-733-734-735-736-737-738-739-740-741-742-743-744-745-746-747-748-749-750-751-752-753-754-755-756-757-758-759-760-761-762-763-764-765-766-767-768-769-770-771-772-773-774-775-776-777-778-779-780-781-782-783-784-785-786-787-788-789-790-791-792-793-794-795-796-797-798-799-800-801-802-803-804-805-806-807-808-809-810-811-812-813-814-815-816-817-818-819-820-821-822-823-824-825-826-827-828-829-830-831-832-833-834-835-836-837-838-839-840-841-842-843-844-845-846-847-848-849-850-851-852-853-854-855-856-857-858-859-860-861-862-863-864-865-866-867-868-869-870-871-872-873-874-875-876-877-878-879-880-881-882-883-884-885-886-887-888-889-890-891-892-893-894-895-896-897-898-899-900-901-902-903-904-905-906-907-908-909-910-911-912-913-914-915-916-917-918-919-920-921-922-923-924-925-926-927-928-929-930-931-932-933-934-935-936-937-938-939-940-941-942-943-944-945-946-947-948-949-950-951-952-953-954-955-956-957-958-959-960-961-962-963-964-965-966-967-968-969-970-971-972-973-974-975-976-977-978-979-980-981-982-983-984-985-986-987-988-989-990-991-992-993-994-995-996-997-998-999-1000-1001-1002-1003-1004-1005-1006-1007-1008-1009-1010-1011-1012-1013-1014-1015-1016-1017-1018-1019-1020-1021-1022-1023-1024-1025-1026-1027-1028-1029-1030-1031-1032-1033-1034-1035-1036-1037-1038-1039-1040-1041-1042-1043-104

alcohol to ethanol (methyl alcohol) and so forth, a variety of other alcohols.

about 7000 people are now in possession of land.

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and evaluation of such projects is beyond the scope of this thesis. It does

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It is also important to note that the use of the word "and" in the above sentence is not a conjunction, but a preposition, and the word "and" is not a preposition.

... and ...

to suggest a separate organization for the North American continent.

CONFIDENTIAL



induced changes in other parts of the economy resulting from the working of various multipliers. From our date, it is possible to calculate primary income effects. The components of primary income are as follow

- (a) Investment made by the industry.
- (b) Export sales made by the industry,
- (c) Less import content of Industry Expenditures.
- (d) Plus imports avoided due to existence of the industry.

These are categories correspond to these used in the national accounting concept "Gross National Expenditures at Market Prices" (15)

The last category (d) needs further explanation. In 1946 Alberta was a net importer of petroleum and petroleum products, as was Canada. If the producing industry had not developed, both would have been larger importers in the years 1947-52. Without resort to dynamic input-output analysis, it is most difficult to say how much of the consumption in these years would have been avoided if the industry had not contributed to economic development and hence to consumption. A further problem arises when we consider that Alberta had oil and gas production valued at \$21,532,000 in 1946(15)a. In volume this was declining annually, but the course of prices would have been far difference if local production had not developed. To provide for some continuation of previous production and for the amount of consumption that wouldn't have taken place if the industry hadn't developed, the following arbitrary amounts have been chosen : (in thousands of dollars).

---

(15) D.B.S. National Accounts, Income and Expenditures 1926-1950  
Ottawa, 1952.

(15)a Table 1 supra.





1947	15,000
1948	17,000
1949	18,000
1950	20,000
1951	23,000
1952	26,000

These amounts have been deducted from sales of products in Alberta and Canada in Tables 50 and 51 to provide an estimate of the net reduction in imports made possible by the existence of this industry in Alberta.

In tables 50 and 51, both exploration and development expenditures have been treated as investment, together with capital expenditures by service companies.

This is not in keeping with industry accounting practise, which is to write off exploration as an expense, but follows the national accounting framework of the Dominion Bureau of Statistics (16)

---

(16) D.E.S. National Accounts, Income and Expenditures 1926-1950  
Ottawa, 1952, p. 101

1957	11,100
1958	11,700
1959	12,200
1960	12,700
1961	13,200
1962	13,700

These expenditures were deducted from sales of products in

Alberta and Saskatchewan 1957-62 and 1963-64 as a percentage of the

net reduction in expenditures resulting from the cessation of the industry

in Alberta.

In Table 10 and 11, both exploration and development

expenditures have been treated as investment, together with capital

expenditures by service companies.

This is not to be confused with industry accounting practice, which in

the case of exploration is an expense, but follows the national

accounting practice of the Canadian Government (1962)

TABLE 50

## Primary Income Effect of Alberta Petroleum Producing Industry Growth on Alberta: 1947-52

(Millions of Dollars)

	1947	1948	1949	1950	1951	1952
Exploration Expenditures	9.9	30.6	67.5	83.3	94.7	121.9
Development Expenditures	10.0	18.4	42.9	62.9	73.2	83.3
ADD						
Service Company Capital Expenditures	4.5	9.3	7.8	12.1	18.2	6.7
ADD						
Export Sales - Rest of Canada	3.0	10.1	24.1	36.4	74.0	90.6
ADD						
- Foreign	-	-	-	-	1.1	2.6
ADD						
Domestic Sales (Imports avoided)	17.3	27.5	37.6	49.1	43.8	48.5
SUBTRACT						
Deduction from Domestic Sales	15.0	17.0	16.0	20.0	23.0	26.0
SUBTRACT						
Leakages - Import Content - - Rest of Canada	6.6	12.1	18.5	22.5	32.8	35.2
SUBTRACT						
- Foreign	10.8	20.5	35.1	50.6	64.0	68.8
PRIMARY INCOME EFFECT (GNE)	12.3	46.3	108.3	150.7	185.2	223.6



Table showing the results of the various experiments conducted at the Agricultural Station, 1900-1901.

(Continued on next page)

Experiment	Date	Yield per Acre (Bushels)				
		1900	1901	1902	1903	1904
1. Corn, 1st cutting	1900	25.0	28.0	30.0	32.0	35.0
2. Corn, 2nd cutting	1900	15.0	18.0	20.0	22.0	25.0
3. Wheat, 1st cutting	1900	10.0	12.0	14.0	16.0	18.0
4. Wheat, 2nd cutting	1900	8.0	10.0	12.0	14.0	16.0
5. Oats, 1st cutting	1900	12.0	14.0	16.0	18.0	20.0
6. Oats, 2nd cutting	1900	6.0	8.0	10.0	12.0	14.0
7. Clover, 1st cutting	1900	4.0	6.0	8.0	10.0	12.0
8. Clover, 2nd cutting	1900	2.0	4.0	6.0	8.0	10.0
9. Alfalfa, 1st cutting	1900	3.0	5.0	7.0	9.0	11.0
10. Alfalfa, 2nd cutting	1900	1.0	3.0	5.0	7.0	9.0

1900-1901

TABLE 51

Primary Income Effect of Alberta Petroleum Producing Industry Growth on Canada: 1947-52  
(Millions of Dollars)

	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Exploration Expenditures	9.9	20.6	67.5	83.3	94.7	121.9
ADD						
Development Expenditures	10.0	18.4	42.9	62.9	73.2	83.3
ADD						
Service Company Capital Expenditures	4.5	9.3	7.8	12.1	18.2	6.7
ADD						
Export Sales	-	-	-	-	1.1	2.6
ADD						
Domestic Sales, Alberta	17.3	27.5	37.6	49.1	43.8	48.5
Rest of Canada	3.0	10.1	24.1	36.4	74.0	90.6
SUBTRACT						
Deduction from Domestic Sales	15.0	17.0	18.0	20.0	23.0	26.0
SUBTRACT						
Leakages - Import Content	10.8	20.5	35.1	50.6	64.0	63.8
PRIMARY INCOME EFFECT	18.9	58.4	126.8	173.2	218.0	258.8

BRIDGEVILLE DISTRICT

	1870	1880	1890	1900	1910	1920	1930
Population - White	10,000	10,000	12,000	15,000	18,000	20,000	22,000
Population - Colored	12,000	14,000	16,000	18,000	20,000	22,000	24,000
Total	22,000	24,000	28,000	33,000	38,000	42,000	46,000
Population - Male	11,000	12,000	14,000	16,000	18,000	20,000	22,000
Population - Female	11,000	12,000	14,000	16,000	18,000	20,000	22,000
Population - Male - White	5,500	6,000	7,000	8,000	9,000	10,000	11,000
Population - Male - Colored	5,500	6,000	7,000	8,000	9,000	10,000	11,000
Population - Female - White	5,500	6,000	7,000	8,000	9,000	10,000	11,000
Population - Female - Colored	5,500	6,000	7,000	8,000	9,000	10,000	11,000
Population - Male - White - Under 18	2,500	2,800	3,200	3,600	4,000	4,400	4,800
Population - Male - White - 18 and over	3,000	3,200	3,800	4,400	5,000	5,600	6,200
Population - Male - Colored - Under 18	2,500	2,800	3,200	3,600	4,000	4,400	4,800
Population - Male - Colored - 18 and over	3,000	3,200	3,800	4,400	5,000	5,600	6,200
Population - Female - White - Under 18	2,500	2,800	3,200	3,600	4,000	4,400	4,800
Population - Female - White - 18 and over	3,000	3,200	3,800	4,400	5,000	5,600	6,200
Population - Female - Colored - Under 18	2,500	2,800	3,200	3,600	4,000	4,400	4,800
Population - Female - Colored - 18 and over	3,000	3,200	3,800	4,400	5,000	5,600	6,200

(All figures in thousands)

Population in the District of Columbia and the District of Columbia, 1870-1930

Table 1

Tables 50 and 51 indicate primary income generated in Alberta and all of Canada, respectively, by the development of the Alberta petroleum producing industry. These tables take no account of induced investment in pipelines, refineries, etc. To this extent they fail to account for the total effect. It is, however, possible, even plausible, to argue that if local production did not become available, other means would have had to be found to supply the growing petroleum products market of Ontario and Western Canada. This would undoubtedly have meant refinery and pipeline construction, but the locations would have been different.

Table 52 compares primary income generated in Canada by all industries to that generated by the Alberta petroleum producing industry. This indicates the rate at which the local income series grew, relative to the rest of the economy. It shows that the growth of this industry was one of the dynamic factors in Canada's economic growth from 1947-52, and one which was becoming of major significance for the economy as a whole.

Table 52

Private Primary Income Generation in Canada: 1947-52(17)  
(Millions of Dollars)

	1947	1948	1949	1950	1951	1952
Residential Construction	506	637	742	801	781	736
Non-Residential Construction	599	818	903	1,026	1,260	1,554
New Machinery & Equipment	1,016	1,230	1,323	1,389	1,769	1,916
Inventory Changes	947	605	231	960	1,620	310
Exports	3,638	4,054	4,011	4,183	5,089	5,573
Less Imports	3,621	3,636	3,837	4,513	5,613	5,400
Total	3,085	3,708	3,373	3,846	4,906	4,739
Alberta Petroleum Industry	18.9	58.4	126.8	173.2	218.0	258.8
% of Total	0.6	1.6	3.8	4.5	4.4	5.5

Capital formation and import-export statistics for Alberta are not

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(17) D.B.S. National Accounts, Income & Expenditure, 1926-1950, Ottawa  
idem 1952.  
1950-1956, Ottawa, 1957.





available. Personal income statistics are, however, Table 53 compares Alberta personal incomes with primary income in the province generated by the oil industry.

Table 53

Personal Income and Primary Income Generated by the Petroleum  
Producing Industry: Alberta 1947-52.(18)  
(Millions of Dollars)

	<u>Personal Income</u>	<u>Primary Income from Petroleum Industry</u>	<u>%</u>
1947	709	12.3	1.7
1948	870	46.3	5.3
1949	896	108.3	12.1
1950	921	150.7	16.4
1951	1,179	185.2	15.7
1952	1,253	223.6	17.8

The importance of this industry is well illustrated by the above Table. If account is taken of the action of the multiplier, which in Alberta is not large due to dependence on imports from other parts of Canada, it is clear that Alberta would not have shared appreciably in Canada's postwar growth without it. In fact, if account is taken of price changes, real income of Albertans would probably have dropped over the 1947-52 period. The exact contribution is difficult to determine, as other industries, notably coal mining, suffered as a result of growth in the oil and gas industry.

The gross income effect for Canada as a whole is probably much greater than for Alberta alone. Not only is primary income greater, but the multiplier is also greater, since Canada as a whole is less dependent on imports and exports than is Alberta. These leakages in Alberta tend to keep investment from having too great an effect on local G.N.P.

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(18) D.B.S. *ibid*, Table 27.

Available. Personal income statistics for Alberta, Table 23 accompany  
 Alberta personal income and savings statistics in the Province generally.  
 The oil industry.

### Table 23

Personal Income and Tax Receipts (Estimated by the Government)  
 (Millions of Dollars)

Year	Personal Income	Personal Income from Oil Industry
1927	700	1.5
1928	650	4.2
1929	580	10.2
1930	520	13.7
1931	1,170	16.2
1932	1,220	22.5

The importance of the industry is well illustrated by the above Table.  
 It accounts for more of the wealth of the province, which is Alberta is now  
 largely due to development of income from these parts of Canada. It is clear  
 that Alberta would not have enjoyed its present position of economic growth  
 without it. In fact, if account is taken of the changes, total income of the  
 province would probably have been about \$100 million in 1927. The exact  
 contribution is difficult to determine, but it is undoubtedly a very large  
 amount, estimated as a result of growth in the oil and gas industry.  
 The gross income effect for Canada as a whole is probably much greater  
 than for Alberta alone, but only if income from gas is included, but the main  
 effect is also greater, since Canada as a whole is less dependent on income  
 from gas than is Alberta. These figures in Alberta tend to show that  
 much more having the great effect on total G. N. P.

APPENDICESINTRODUCTORY NOTE

The appendices which follow provide the underlying detail behind the aggregated estimates of Chapters 2, 3 and 5. The appendix to Chapter 2 deals with expenditure estimates, while the appendices to Chapters 3 and 5 deal with the allocation, between Sectors, of expenditures made by Sector I and Sector II, respectively. The appendices outline sources of basic data and discuss estimating techniques and problems which may affect the validity of the estimates.

Arrangement of material in the appendices is by subject, and follows the classification used in Table 3. Tables have been numbered separately in each appendix, in order to simplify references. Thus, the prefix "A2" in the designation "A2-14" indicates that this Table may be found in the appendix to Chapter 2.





Appendix to Chapter 2Expenditure Estimates - Sector I1. LAND ACQUISITION AND RETENTION COSTS

This is one of the best documented items of expenditure, in that a large part of the monies were paid to the Crown and are recorded in the Public Accounts. No attempt has been made to separate acquisition from retention costs, as any definition must be to some extent, arbitrary.

(a) Cost of Crown Acreage

Details of Provincial Government receipts are recorded in the Public Accounts, on the basis of the Province's fiscal year which ends March 31. As there is no means of determining the flow of receipts over the fiscal year, figures were not adjusted but were used for the calendar year most closely approximating the relevant fiscal year, i.e., 1948 calendar year statistics shown in this study really represent receipts for the fiscal year ending March 31, 1949.

National Parks are not open for oil or gas exploration and receipts for Indian reserve leases are believed to have been insignificant for the period under review, so no payments for Federally-owned acreage are considered.

Table A2-1 shows the categories of receipts shown in the Public Accounts of Alberta which have been included in "Land Acquisition and Retention Costs".



Table A2-1Government of Alberta

**Bonus and Rental Payments Received for Petroleum and Natural Gas  
Leases and Reservations**

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**(Thousands of Dollars)**

	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
P&NG Act - Fees and Rentals	768	2,150	5,741	9,035	14,135	18,236
Purchase Price for P&NG Leases	-	8,721	23,181	28,008	12,518	19,659
Miscellaneous	32	50	79	113	62	115
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Total	<u>800</u>	<u>10,921</u>	<u>28,941</u>	<u>37,156</u>	<u>26,735</u>	<u>38,010</u>

Source: Province of Alberta, Public Accounts, for fiscal years  
ending March 31, 1948, to March 31, 1953.

(b) C. P. R. Acreage

The Canadian Pacific Railway's income from oil and gas properties was, for this period, substantially all derived from properties in Alberta. Receipts on Land Surplus Account are shown separately in most of the Company's Annual Reports for the years from 1949 onward. Receipts for the other years have been estimated on the basis of those years for which receipts are known. The company's credits to land surplus include not only rentals but royalties which are considered separately in this study. Sufficient other information is given in the reports to permit a split to be made by valuing royalty oil. Table A2-2 shows details of the calculation.



Government of Alberta

Income and Natural Resources Receipts for Petroleum and Natural Gas  
Leases and Royalties  
(Thousands of Dollars)

1957	1958	1959	1960	1961	1962
Income from Oil and Gas Leases	2,150	2,741	3,088	18,128	18,128
Income from Royalties	-	3,731	23,101	23,003	18,828
Income from Natural Gas Leases	33	50	113	62	118
Total	2,183	6,522	26,202	41,293	37,074

Source: Province of Alberta, Public Accounts, for fiscal years ending March 31, 1958, to March 31, 1962.

(b) C. E. R. Reports

The Canadian Pacific Railway's income from oil and gas properties was, for this period, substantially all derived from properties in Alberta. Receipts on land leases account the main category in most of the Company's Annual Reports for the years from 1949 onward. Receipts for the other years have been estimated on the basis of those years for which the figures are known. The company's results in land earnings include not only rentals but royalties which are computed separately in this study. Further information is given in the reports to permit a split to be made by valuing royalty oil. Table A-2 shows details of the calculation.

Table A2-2

Canadian Pacific RailwayPetroleum Rents, Royalties and Reservation Fees.

<u>Year</u>	<u>Total Receipts</u> <u>\$ '000</u>	<u>Production</u> <u>from C.P.R.</u> <u>Leases -</u> <u>MM bbls.</u>	<u>Royalty</u> <u>(12½%)</u> <u>M bbls.</u>	<u>Royalty</u> <u>\$ '000</u>	<u>Rents and</u> <u>Reservation</u> <u>Fees</u> <u>\$ '000</u>
1947	200x	N.A.	-	200x	600x
1948	1,196	N.A.	-	496x	700x
1949	1,711	N.A.	-	911x	800x
1950	1,965	N.A.	-	1,065x	900x
1951	2,186	3.7	472	1,230x	956x
1952	3,600x	6.3	786	2,045x	1,555x

N.B. "x" denotes figures estimated on the basis of data appearing in the Company's reports, from which the other figures were taken directly.

(c) C. N. R. Acreage

The Crown company's financial statements are not nearly as informative in this respect as the C.P.R.'s. However, the C.N.R. has much smaller holdings in the productive areas of Alberta, and most of its mineral holdings are in other provinces. On the basis of this rather sketchy information and examination of the items in the Company's income statement which should include these revenues, they are estimated in Table A2-3. While these statements are doubtless inaccurate, the overall total of lands' costs would not seriously be affected if the total were several times as great.

Table A-2

Consolidated Financial Statements

Consolidated Statement of Income and Retained Earnings

Year	Total Assets \$ 1000	Liabilities \$ 1000	Equity \$ 1000	Retained Earnings \$ 1000	Income \$ 1000
1947	2,500	1,000	1,500	1,500	1,500
1948	2,500	1,000	1,500	1,500	1,500
1949	2,500	1,000	1,500	1,500	1,500
1950	2,500	1,000	1,500	1,500	1,500
1951	2,500	1,000	1,500	1,500	1,500
1952	2,500	1,000	1,500	1,500	1,500

N.B. - All figures are based on the basis of data appearing in the

Company's reports, from which the figures were taken directly.

(c) C. E. & S. Company

The C. E. & S. Company is a corporation organized under the laws of the State of New York. It is engaged in the production and sale of mineral products. The company's principal assets are located in the State of New York. The company's principal operations are the production and sale of mineral products. The company's principal products are mineral products. The company's principal markets are the State of New York and other parts of the United States. The company's principal sources of income are the sale of mineral products. The company's principal expenses are the cost of production and the cost of distribution. The company's principal assets are located in the State of New York. The company's principal operations are the production and sale of mineral products. The company's principal products are mineral products. The company's principal markets are the State of New York and other parts of the United States. The company's principal sources of income are the sale of mineral products. The company's principal expenses are the cost of production and the cost of distribution.

Table A2-3Canadian National RailwaysReceipts from Petroleum Lease Rentals and Reservation Fees.

<u>Year</u>	<u>\$ '000</u>
1947	50
1948	100
1949	150
1950	200
1951	250
1952	300

Source: Estimated from data appearing in the Company's annual reports.

(d) C. and E. Corporation Acreage

The Calgary and Edmonton Corporation Limited owns, in fee simple, the mineral rights on 1,142,143 acres of land formerly owned by its predecessor companies. The Company started at an early date to lease these rights to other companies and to participate in the development thereof. For the purposes of this study, it has been assumed that these rights were free to the operating companies, as intercompany payments within Sector I do not affect our estimates of expenditures. Similar treatment has been given mineral rights owned by smaller, similar companies such as Security Freehold Petroleums Ltd.

(e) Hudson's Bay Company Acreage

The Hudson's Bay Company shows its annual earnings from royalties and rentals in its annual report. As stated in Table 4, it owns the mineral rights on some 2.4 million acres in Alberta. The Hudson's Bay Company also has an affiliate - Hudson's Bay Oil and Gas Co. Ltd. - which is a pro-



Operating Performance

Financial data for the period ending December 31, 1982

Year	\$ 1982
1981	1981
1980	1980
1979	1979
1978	1978
1977	1977
1976	1976
1975	1975
1974	1974
1973	1973
1972	1972

Source: Financial data for the period ending December 31, 1982

(a) Financial Performance

The company has a long history of financial success.

The company has a long history of financial success.

The company has a long history of financial success.

The company has a long history of financial success.

The company has a long history of financial success.

The company has a long history of financial success.

The company has a long history of financial success.

The company has a long history of financial success.

Continued...

(b) Financial Performance

The company has a long history of financial success.

The company has a long history of financial success.

The company has a long history of financial success.

The company has a long history of financial success.

ducing company. During the period 1947-52, it was owned 25% by the Hudson's Bay Company and 75% by the Continental Oil Co. of Delaware.

Hudson's Bay Company mineral rights are held by the parent company, not be the affiliate. An estimated allocation of receipts between royalties and rentals, based on receipts by other mineral owners, appears in Table A2-4.

Table A2-4

Hudson's Bay Company

Receipts from Oil and Gas Development

<u>Year</u>	<u>Royalties and Rentals - £</u>	<u>Conversion Rate</u>	<u>Royalties and Rentals - \$</u>	<u>Estimated Royalties</u>	<u>Estimated Rentals</u>
1947	-	-	100,000x	70,000x	30,000x
1948	-	-	150,000x	100,000x	50,000x
1949	-	-	250,000x	170,000x	80,000x
1950	-	-	320,000x	220,000x	100,000x
1951	142,258	2.94	408,000	238,000x	120,000x
1952	198,439	2.80	555,000	405,000x	150,000x

Source: 1951-52, the Company's annual reports. Earlier years and the breakdown between rentals and royalties were estimated by the author and are indicated by an "x".

(f) Other Freehold Acreage

The other 600,000 acres of potentially petroliferous mineral rights within the province belong largely to individuals. A large portion of these lands lies in the general Edmonton area or along a line joining Calgary and Edmonton. Substantially higher returns were received by those mineral owners with freehold rights in "hot" areas than by corporate owners as, in most cases, bonuses were paid for signing leases, while corporate owners

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# Table 1-1

## Estimated Royalty Payments

### Estimated Royalty Payments by State

Year	Estimated Royalty Payments - \$	Estimated Royalty Payments - \$	Estimated Royalty Payments - \$	Estimated Royalty Payments - \$
1951	10,000	10,000	10,000	10,000
1952	20,000	20,000	20,000	20,000
1953	30,000	30,000	30,000	30,000
1954	40,000	40,000	40,000	40,000
1955	50,000	50,000	50,000	50,000
1956	60,000	60,000	60,000	60,000
1957	70,000	70,000	70,000	70,000
1958	80,000	80,000	80,000	80,000
1959	90,000	90,000	90,000	90,000
1960	100,000	100,000	100,000	100,000

Source: 1951-60, the Company's annual reports. 1961-62 years are the estimated figures based on the 1961-62 year's data.

## (1) Other Estimated Payments

The other 200,000 acres of potentially profitable mineral rights

while the private being largely to individuals, a large portion of these

lands lies in the General Land Office and are being leased and

estimated. Substantially higher rates were reported by these mineral

owners with respect to the 1961-62 year's data by the private owners as

most of the mineral owners were paid for the 1961-62 year's data.

were usually content to turn over their acreage to operators for a nominal rental. While no details of amounts paid to individuals are available, total acreage holdings are known, and by comparison with holdings of the Crown and corporate mineral owners, it is possible to estimate their magnitude. Such an estimate appears in table A2-5

Table A2-5

Estimated Acquisition and Retention Costs - Freehold Acreage

Alberta, 1947 - 52

(thousands of Dollars)

1947	200
1948	500
1949	800
1950	800
1951	900
1952	1,000

Summary re Land Acquisition and Retention Costs

Table A2-6 summarizes the estimates of land acquisition and retention costs appearing in Tables A2-1 to A2-5 inclusive. While many of the estimates for smaller mineral owners are to some extent questionable, the Crown figures are firmly documented and form such a large part of the total that any error in the others is not particularly significant. It should be noted at this time that these costs are for mineral rights only and do not include surface rentals paid on producing leases, which are included in operating costs.



were usually confined to land over which payments in connection  
 for a municipal revenue. While no details of accounts paid to landowners  
 are available, total receipts for the year 1900 are estimated  
 on the basis of the above and corrected where necessary. It is possible  
 in certain cases, however, that an estimate appears in Table 12-2

Table 12-2

Estimated Receipts and Expenditures - Township of

<u>Receipts</u>		<u>Expenditures</u>	
(Dollars)		(Dollars)	
1900	1,000	1900	1,000
1901	1,000	1901	1,000
1902	1,000	1902	1,000
1903	1,000	1903	1,000
1904	1,000	1904	1,000
1905	1,000	1905	1,000
1906	1,000	1906	1,000
1907	1,000	1907	1,000
1908	1,000	1908	1,000
1909	1,000	1909	1,000
1910	1,000	1910	1,000

Summary of Land Acquisition and Disposition Costs

Table 12-3 summarizes the estimates of land acquisition and  
 disposition costs appearing in Tables 12-1 and 12-2. While many  
 of the estimates for certain individual parcels are in some cases  
 questionable, and Crown Lands are largely homogeneous and form a  
 large part of the total land area, in the main, it is not particularly  
 significant. It should be noted at this time that these costs are for  
 internal rights only and do not include purchase costs paid on purchased  
 lands, which are included in operating costs.

Table A2-6

Summary of Land Acquisition and Retention Costs,  
Alberta Petroleum Industry, 1947 - 52

(thousands of Dollars)

Type of Rights	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Crown	800	10,921	28,941	37,156	26,735	38,010
C.P.R.	600	700	800	900	956	1,555
C.N.R.	50	100	150	200	250	300
H.B.C.	30	50	80	100	120	150
Other Freehold	<u>200</u>	<u>500</u>	<u>800</u>	<u>800</u>	<u>900</u>	<u>1,000</u>
TOTAL:	1,680	12,271	30,771	39,156	28,961	41,015

Source : See Table A2-1 and A2-5.

## 2. COST OF GEOLOGICAL AND GEOPHYSICAL SURVEYS.

While the data published on this type of expenditure are incomplete a quite realistic picture can be pieced together from the available information.

### (a) Estimates of Physical Activity - Geophysical

Several series of figures have been published which indicate the level of geophysical operations in Western Canada or in Alberta during the period under review. Four of these series are listed in Table A2-7, as published, with no adjustment for the crews which may have operated in provinces other than Alberta. In addition, various publications, such as the "Daily Oil Bulletin" and "Oil in Canada" have from time to time published surveys showing the number and location of crews operating in the Basin. These are not shown in this study, but confirm the series used. The Provincial Bureau of Statistics series purports to show "crews operating" but does not state whether this is in the peak number during the year, the average number, a mid-year or

Statement of Assets and Liabilities  
for the year ended 1961-1962

Statement of Income

	1961	1962	1963	1964	1965	1966	1967
Income	100	100	100	100	100	100	100
Expenses	100	100	100	100	100	100	100
Net Income	0	0	0	0	0	0	0
Assets	100	100	100	100	100	100	100
Liabilities	100	100	100	100	100	100	100
Total	100	100	100	100	100	100	100

Income and Expenses

Statement of Assets and Liabilities

Assets and Liabilities

Assets and Liabilities

Assets and Liabilities

Statement of Income

Income and Expenses

Assets and Liabilities

Assets and Liabilities

Assets and Liabilities

Income and Expenses

Assets and Liabilities

Assets and Liabilities

Assets and Liabilities

Income and Expenses

Assets and Liabilities

Assets and Liabilities



year-end figure, or merely the number of crews which held permits and worked in the province at some time during the year. Examination of the figures suggests the last interpretation.

Most of these estimates were made by actual count, i.e., by surveys of operators and contracting companies, and are all probably more or less incomplete due to omissions. The largest figure is therefore likely to be the most reliable. The Canadian Petroleum Association statistics do not contain any estimate of the amount of aerial magnetometer work done. The estimates of Table A2-8 were used for preparing the cost figures used in this study. They were prepared on the basis of the series appearing in Table A2-7. Magnetometer operations were estimated from certain published data (5)

Table A2-7

Year	<u>Geophysical Operations in Western Canada</u>			
	<u>Source</u>			
	(1)	(2)	(3)	(4)
1947	-	210	22	199
1948	528	540	65	492 CM
1949	1,027	900	77	68 - 89 crews
1950	1,173	1,300	105	86 - 87 crews
1951	1,413	1,630	130	106 - 120 crews
1952	1,537	2,181	142	126 - 127 crews

Sources

- (1) Crew months, Alberta only, Canadian Petroleum Association Statistical Bulletin Fall, 1955, Data stated incomplete. Does not include magnetometer parties.
- (2) Crew months, Western Canada, Oil in Canada, Nov. 3 1952 and July 27, 1953.
- (3) "Crews". Provincial Bureau of Statistics.
- (4) Alberta, A.A.P.G. Bulletin, various issues - mid-year and year-end figures shown for 1949-52, 1947 figures are for Western Canada.
- (5) 1951 and 1952 taken from "Seismic Crew at Work" Oil in Canada July 27, 1953, P.34. Other years estimated on the basis of C.P.A. Cost figures.





Table A2-8

Estimated Geophysical Operations in Alberta, by Types  
(Crew months)

<u>Year</u>	<u>Seismograph</u>	<u>Gravity-meter</u>	<u>Magnetometer</u>	<u>Total</u>
1947	150	43	7	200
1948	400	95	4	499
1949	888	139	4	1,031
1950	1,051	122	17	1,140
1951	1,294	119	13	1,420
1952	1,440	97	8	1,545

(b) Estimated Expenditures - Geophysical

Cost experience for geophysical operations is not as well-documented as land or even drilling costs. However, sufficient data has been published to allow estimating total costs and their composition with a reasonable degree of accuracy. The only complete series of costs published is the Canadian Petroleum Association's estimate, but other figures, published from time to time, offer corroboration. The Provincial Bureau of Statistics' figures purport to represent the total expenditures made by the industry. On a crew-month basis, they appear to conflict with one another for the available years. It would appear that imprecise definitions on the questionnaire resulted in different interpretations being used by the different operators and improper inclusion of other expenditure under the heading "exploration." This unfortunately casts doubt on the reliability of the Provincial Bureau's expenditure figures, and they have been used only where corroborated by other evidence. Since the 1951-52 questionnaire this condition has been largely remedied and future figures will doubtless be more reliable. Table A2-9 lists the estimated unit costs which were used in the preparation of cost estimates for this study. The Canadian Petroleum Association series is the only one which gives a breakdown for all types of operations.

Estimated Chemical Consumption in Various Industries in the United States, 1950-1959 (in thousands of pounds)

Year	Chemical	Gravel	Other	Total
1957	130	40	7	177
1958	130	40	7	177
1959	130	40	7	177
1960	130	40	7	177
1961	130	40	7	177
1962	130	40	7	177
1963	130	40	7	177
1964	130	40	7	177
1965	130	40	7	177
1966	130	40	7	177
1967	130	40	7	177
1968	130	40	7	177
1969	130	40	7	177
1970	130	40	7	177

(1) Estimated Consumption - Chemicals

Chemical consumption for agricultural purposes is not as well documented as that for other major sectors. However, available data has been estimated to show increasing total consumption and a decreasing share of agricultural consumption.

Chemical consumption in the chemical industry is estimated to have increased from 1950 to 1959, but the rate of increase has slowed in recent years.

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The unit costs of Table A2-10 were combined with the activity estimates of Table A2-8 to calculate total expenditures as shown in Table A2-11.

Table A2-9

Estimated Geophysical Unit Costs, Alberta, 1947-52

Year	(1)		Cost per Crew Month	
	<u>Seismic</u>	<u>Gravity</u>	(2)	<u>Others</u>
1947	-	-	-	-
1948	18,000	4,550	-	20,000 (3)
1949	18,000	5,750	-	-
1950	20,000	4,900	-	50,000 (4)
1951	24,000	5,050	32,700	
1952	25,000	6,200		16,450(5)25,000 (6) 17,000(7)29,000 (8)

Sources :

- (1) Calculated from expenditure statistics appearing in the Fall, 1955 Statistical Bulletin of the Canadian Petroleum Association.
- (2) Calculated from data appearing in the Provincial Bureau of Statistics Report.
- (3) For winter seismic operations, E.J. Handley, "Seismograph Surveying In Central Alberta" World Oil (June 1948), p. 216
- (4) For air-borne magnetometer, T.M. C'Malley, "Alberta Flying Magnetometer Survey Completed" World Oil, May 1951, p.235.
- (5) Average of all types. World Oil, Feb. 1952, p. 236.
- (6) Seismic Crew in Northern Alberta bush, James Joseph, "20 Days in and 10 days out" World Oil, Sept. 1952, p.290.
- (7) Seismic party on the prairies. Oil in Canada, July 27, 1953, p.36
- (8) Seismic party, bush operations, idem.



1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific information required.

OF THIS AREA IS CONTAINED IN THE ATTACHED REPORT OF THE

1954

1944

2000

100-443887-100

1. The following information was obtained from the records of the Department of the Interior, Bureau of Land Management, regarding the land owned by the United States in the State of California:

1. The first step in the process of the investigation is to identify the problem or the area of interest. This is done by conducting a literature review and by consulting with experts in the field. The next step is to develop a research plan, which includes a statement of the problem, a list of objectives, and a description of the methods to be used. The third step is to collect data, which is done by conducting experiments or by gathering information from other sources. The fourth step is to analyze the data, which is done by using statistical methods or by other means. The final step is to draw conclusions, which are based on the results of the analysis.

1970-1971

17) *Salmonella* found on the ground. (1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 26

(5) *Wiederholungsfrage*: *Wiederholungsfrage*

Table A2-10Geophysical Unit Costs used for Cost Estimates.

(\$ per crew month)

<u>Year</u>	<u>Seismic</u>	<u>Gravity</u>	<u>Magnetometer</u>
1947	15,000	4,000	50,000
1948	18,000	4,500	50,000
1949	19,000	5,000	50,000
1950	20,000	5,000	50,000
1951	24,000	5,000	60,000
1952	25,000	6,000	60,000

Source: Estimated on the basis of Data in Table A2-9.Table A2-11Estimated Geophysical Costs , Alberta 1947 - 52

(Thousands of Dollars )

<u>Year</u>	<u>Seismic</u>	<u>Gravity</u>	<u>Magnetometer</u>	<u>Total</u>
1947	2,250	172	350	2,772
1948	7,200	430	200	7,830
1949	16,880	695	200	17,775
1950	21,020	610	850	22,480
1951	31,000	595	780	32,375
1952	36,000	580	480	37,060

Source : Calculated from data in Tables A2-8 and A2-10(c) Geological operations and expenditures

Much less detailed publicity has been given geological surveying operations than geophysical. However, an estimate of the total geological activity has been published and this has been separated between surface parties and structure test drilling on the basis of other published figures. Estimates of geological activity by types are listed in Table A2-12. These have been used in preparing the cost estimates shown in Table A2-13.

TABLE I

Year	1947	1948	1949	1950
Population	1,000,000	1,050,000	1,100,000	1,150,000
Area	10,000	10,000	10,000	10,000
Population Density	100	105	110	115
Area Density	100	100	100	100
Population per Area	100	105	110	115
Area per Population	100	95	90	85
Population per Area Density	100	105	110	115
Area per Population Density	100	95	90	85

Estimated population density in 1950

TABLE II

Estimated population density in 1950

Estimated population density in 1950

Year	1947	1948	1949	1950
Population	1,000,000	1,050,000	1,100,000	1,150,000
Area	10,000	10,000	10,000	10,000
Population Density	100	105	110	115
Area Density	100	100	100	100
Population per Area	100	105	110	115
Area per Population	100	95	90	85
Population per Area Density	100	105	110	115
Area per Population Density	100	95	90	85

Estimated population density in 1950

Estimated population density in 1950

Estimated population density in 1950

Estimated population density in 1950



Table A2-12

Geological Surveys, Alberta, 1947 - 1952  
(crew months)

Year	Surface Parties	Structure-Test Drilling	Total (I)
1947	43 (2)	6 (2)	49
1948	54 (2)	41 (2)	95
1949	70	81	151
1950	80	211	291
1951	100 (3)	377	477
1952	120	380	500

Sources:

- (1) Total figures estimated from figures appearing in Oil in Canada, Nov. 3, 1952 for the years 1947-51.
- (2) Breakdown estimated from L.G. Weeks "Developments in Foreign Fields", A.A. P.G. Bulletin, June 1948 p.1100 and June 1949 p.1040
- (3) Surface party operations estimated from data in A.J. Goodman, "Developments in Western Canada in 1951" A.A.P.G. Bulletin June 1952, p.1260

It is estimated that structure testing drilling crews cost about \$12,000.00 per month to keep in the field (I). This figure is the basis of the cost estimate used in this study.

Surface geological parties range in size from small affairs consisting of two men and a mule to more elaborately staffed safaris supplied by airplane and helicopter. Both these types are in a minority, however, and the typical party is composed of four or five men and costs some \$5,000.00 per month to operate.

- 
- (1) While no data on structure test drilling costs in Canada appears to have been published, this average figure is an estimate based on the relative complexity of their operation compared with that of seismic crews which employ similar drilling equipment, but pay higher costs for complex electronic equipment and larger crews.



*Journal of Management Studies*, 1987, 20(6), 671-682

1. The first group of people who are not in the labor force are those who are not in the labor force because they are not in the labor force.

Year	Surface Tension	1. Surface Tension	2. Surface Tension
1967	24 (2)	24 (2)	24 (2)
1968	24 (2)	24 (2)	24 (2)
1969	24 (2)	24 (2)	24 (2)
1970	24 (2)	24 (2)	24 (2)
1971	24 (2)	24 (2)	24 (2)
1972	24 (2)	24 (2)	24 (2)
1973	24 (2)	24 (2)	24 (2)
1974	24 (2)	24 (2)	24 (2)
1975	24 (2)	24 (2)	24 (2)

**Keywords:** child sexual abuse; disclosure; disclosure strategies

- (1) Total figures estimated from German reporting to OGI in Canada, Nov. 3, 1942 for the years 1941-42.
- (2) Breakdown estimated from L.C. Weeks "Development in Russia, 1941, A. A. F. O. Bulletin, June 1942 p. 100 and June 1942 p. 101.
- (3) German party operations estimated from data in L.C. Weeks, "Development in Russia, 1941, A. A. F. O. Bulletin, June 1942 p. 100 and June 1942 p. 101.
- It is estimated that German-occupied Poland covers about 12,000,000 per month to 1942 in the 1941-42 period. The basis of the cost estimate used in this study.
- German geological parties range in size from small parties consisting of two men and a mine to large industrial parties supplied by airplane and helicopter. Both these types are in a minority, however, and the typical party is composed of four or five men and costs some \$5,000.00 per month to operate.

- (1) While no data on structural test failure loads in Canada appears to have been published, the average figure for an average load on the relative complexity of these up-estimated compared with that of seismic events which are statistically significant, but pay higher costs for complete structural resistance and safety.

Estimated costs of conducting geological surveys in Alberta during the period under review are shown in Table A2-13.

Table A2-13

Cost of Geological Surveys, Alberta, 1947-52

(Thousands of Dollars)			
<u>Year</u>	<u>Surface Parties</u>	<u>Structure-Test Drilling.</u>	<u>Total.</u>
1947	215	72	287
1948	270	492	762
1949	350	972	1,322
1950	400	2,532	2,932
1951	500	4,524	5,024
1952	600	4,564	5,160

Source: Estimated from the figures in Table A2-12 and unit cost estimates mentioned in the text.

(d) Supervisory Costs

Most companies have geological and geophysical staffs which coordinate the operations of field staffs and analyze and correlate their findings. No figure for the cost of such supervision has been published. It has been calculated at a flat rate of 10% of direct survey costs.

A summary of survey costs is contained in Table A2-14

3. EXPLORATORY DRILLING

Several series of statistics of exploratory drilling have been published. They are inconsistent with one another, usually as a result of differences of opinion as to what constitutes an exploratory well. For the years 1948 - 1952, we have used the annual statistics on exploratory drilling published by the American Association of Petroleum Geologists. Conservation Board figures were used for 1947. Changed

during the period 1945-1954 and shown in Table 13-14.

Table 13-14

Cost of Geological Surveys, Alberta, 1945-54

Year	Surface Survey	Geophysical Survey	Total
1945	305	12 797	13 102
1946	370	402 122	402 492
1947	332	370 100	702 132
1948	400	2 973 100	3 373 100
1949	500	1 024 100	1 524 100
1950	500	1 500 100	2 000 100
1951	500	1 500 100	2 000 100
1952	500	1 500 100	2 000 100
1953	500	1 500 100	2 000 100
1954	500	1 500 100	2 000 100

Source: Estimated from the figures in Table 13-13 and from cost estimates furnished to the text.

### 13.1. Geophysical Costs

Most companies have geophysical and geological staffs who coordinate the operations of their units and systems and maintain their findings. No figure has been set for each operation but some published. It has been estimated at a rate of 10% of direct survey costs.

A summary of survey costs is contained in Table 13-14.

### 3. EXPLORATORY DRILLING

Several series of statistics of exploratory drilling have been published. They are inconsistent with one another, usually as a result of differences of opinion as to what constitutes an exploratory well. For the years 1945 - 1954, we have used the annual statistics on exploratory drilling published by the Alberta Association of Petroleum Geologists. These figures were used in 1954. Changes

Table A2-14

Estimated Costs of Petroleum Surveys: Alberta - 1947-52.  
(Thousands of Dollars)

<u>A. GEOPHYSICAL</u>		<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
1. Seismic		2,250	7,200	16,880	21,020	31,000	36,000
2. Gravimetric		172	430	695	610	595	580
3. Magnetometric		350	200	200	850	780	480
Sub Total		2,772	7,830	17,775	22,480	32,375	37,060
<u>B. GEOLOGICAL</u>							
1. Surface Parties		215	270	350	400	500	600
2. Structure Test Drilling		72	492	972	2,532	4,524	4,560
Sub Total		287	762	1,322	2,932	5,024	5,160
Total Direct		3,059	8,392	19,097	25,412	37,399	42,220
<u>C. INDIRECT</u>							
		306	858	1,908	2,543	3,741	4,220
Total Cost of Surveys		3,365	9,450	21,005	27,955	41,140	46,440





definitions do not affect our overall cost estimates appreciably, merely its allocation between exploration and development. Total footage figures were obtained from the Conservation Board. Drilling Statistics used are shown in Table A2-15.

Table A2-15  
Footage Drilled in Alberta  
(Thousands of Feet)

<u>Year</u>	<u>Exploratory</u>	<u>Development</u>	<u>Total</u>
1947	336	546	882
1948	611	973	1,584
1949	1,031	2,132	3,213
1950	1,114	3,216	4,330
1951	1,692	3,870	5,562
1952	2,366	4,266	6,632

Source - Total - Petroleum and Natural Gas Conservation Board, Alberta  
Oil and Gas Industry, 1947 - 52 (annual volumes)  
Exploratory - Lahee F.H. in A.A.P.G. Bulletin 1948-1953  
(June issues)

estimates do not affect the overall cost estimates significantly.

where its allocation between exploration and development. Total

footage figures were obtained from the Government's

drilling statistics and are shown in Table A-15.

Table A-15

Footage Drilled in Alberta

(Thousands of Feet)

Year	Exploration	Development	Total
1947	282	242	524
1948	411	272	683
1949	1,041	2,122	3,163
1950	1,114	2,211	3,325
1951	1,082	2,270	3,352
1952	1,284	2,222	3,506

Source - Total - Petroleum and Natural Gas Conservation Board, Alberta

Oil and Gas Industry, 1957 - 58 (annual volumes)

Exploration - Data from A.A.P.G. Bulletin 1946-1952

(Total figures)

Unit drilling costs are based on an average cost derived from the P.B.S. reports (1) while the D.B.S. series (2) was used for the breakdown of these cost estimates between sectors as shown in the appendix to a later chapter. Table A2-16 summarizes the cost data used in preparing the averages used for this study. While exploratory wells are usually more costly on a per foot basis than

Table A2-16

<u>Drilling Costs in Alberta 1951 - 54</u>			
<u>Year</u>	<u>Footage Drilled</u>	<u>Total Drilling Cost</u>	<u>Per Foot</u>
1951	5,562,665	76,317,625	13.70
1952	6,631,529	101,179,272	15.30
1953	6,422,889	88,723,816	13.82
1954	5,674,759	86,235,688	15.20
	24,291,842	352,456,401	14.53

development wells, owing to the more extensive coring and testing programs needed to evaluate prospective geological horizons penetrated by the drill, the difference is not great enough to affect our estimates materially. Table A2-17 summarizes the cost estimates used for this study, both exploratory and development.

Table A2-17

Estimated Drilling Costs, Alberta 1947 - 52

<u>(Thousands of Dollars)</u>			
<u>Year</u>	<u>Exploratory</u>	<u>Development</u>	<u>Total</u>
1947	4,880	7,940	12,820
1948	8,890	14,140	23,030
1949	15,710	31,000	46,710
1950	16,200	46,700	62,900
1951	24,600	56,200	80,800
1952	34,400	62,050	96,450

(1) Employment Statistics and Expenditures in the Alberta Oil and Gas Industry, 1951-1954

(2) Contract Drilling in the mining industry, annual volumes, 1947-52,



The drilling costs are based on an average cost of \$1.50 per foot. The cost of the casing is based on the 1951-52 average cost of \$1.50 per foot. The cost of the cement is based on the 1951-52 average cost of \$1.50 per foot. The cost of the water is based on the 1951-52 average cost of \$1.50 per foot. The cost of the electricity is based on the 1951-52 average cost of \$1.50 per foot. The cost of the fuel is based on the 1951-52 average cost of \$1.50 per foot. The cost of the labor is based on the 1951-52 average cost of \$1.50 per foot. The cost of the materials is based on the 1951-52 average cost of \$1.50 per foot. The cost of the other expenses is based on the 1951-52 average cost of \$1.50 per foot.

as shown in the schedule to the right. The cost of the water is based on the 1951-52 average cost of \$1.50 per foot. The cost of the electricity is based on the 1951-52 average cost of \$1.50 per foot. The cost of the fuel is based on the 1951-52 average cost of \$1.50 per foot. The cost of the labor is based on the 1951-52 average cost of \$1.50 per foot. The cost of the materials is based on the 1951-52 average cost of \$1.50 per foot. The cost of the other expenses is based on the 1951-52 average cost of \$1.50 per foot.

Table 1-1

Drilling Costs of Wells, 1951-52

Year	Drilling Costs	Drilling Costs	Drilling Costs
1951	\$1,500,000	\$1,500,000	\$1,500,000
1952	\$1,500,000	\$1,500,000	\$1,500,000
1953	\$1,500,000	\$1,500,000	\$1,500,000
1954	\$1,500,000	\$1,500,000	\$1,500,000
1955	\$1,500,000	\$1,500,000	\$1,500,000
1956	\$1,500,000	\$1,500,000	\$1,500,000
1957	\$1,500,000	\$1,500,000	\$1,500,000
1958	\$1,500,000	\$1,500,000	\$1,500,000
1959	\$1,500,000	\$1,500,000	\$1,500,000
1960	\$1,500,000	\$1,500,000	\$1,500,000

development wells, costs in the more extensive drilling and testing program needed to develop production. The cost of the water is based on the 1951-52 average cost of \$1.50 per foot. The cost of the electricity is based on the 1951-52 average cost of \$1.50 per foot. The cost of the fuel is based on the 1951-52 average cost of \$1.50 per foot. The cost of the labor is based on the 1951-52 average cost of \$1.50 per foot. The cost of the materials is based on the 1951-52 average cost of \$1.50 per foot. The cost of the other expenses is based on the 1951-52 average cost of \$1.50 per foot.

stop, and the cost of the water is based on the 1951-52 average cost of \$1.50 per foot. The cost of the electricity is based on the 1951-52 average cost of \$1.50 per foot. The cost of the fuel is based on the 1951-52 average cost of \$1.50 per foot. The cost of the labor is based on the 1951-52 average cost of \$1.50 per foot. The cost of the materials is based on the 1951-52 average cost of \$1.50 per foot. The cost of the other expenses is based on the 1951-52 average cost of \$1.50 per foot.

Table 1-2

Estimated Drilling Costs, 1951-52

Year	Estimated Drilling Costs	Estimated Drilling Costs	Estimated Drilling Costs
1951	\$1,500,000	\$1,500,000	\$1,500,000
1952	\$1,500,000	\$1,500,000	\$1,500,000
1953	\$1,500,000	\$1,500,000	\$1,500,000
1954	\$1,500,000	\$1,500,000	\$1,500,000
1955	\$1,500,000	\$1,500,000	\$1,500,000
1956	\$1,500,000	\$1,500,000	\$1,500,000
1957	\$1,500,000	\$1,500,000	\$1,500,000
1958	\$1,500,000	\$1,500,000	\$1,500,000
1959	\$1,500,000	\$1,500,000	\$1,500,000
1960	\$1,500,000	\$1,500,000	\$1,500,000

(1) Development Drilling and Exploration in the United States and Possessions, 1951-52

(2) Estimated Drilling in the United States and Possessions, 1951-52

We have made no allowance for any change in per foot drilling costs over the period. Available evidence is fragmentary and contradictory. While the cost of labour and materials has risen, increases in efficiency due to higher penetration rates, more economical casing programs, etc. appear to have held costs nearly constant over the period.

(5) DEVELOPMENT DRILLING COSTS

Development wells may be defined as those wells necessary to develop a pool after it has been found.

Development drilling costs have been calculated on the same basis as exploratory drilling costs, namely, by applying an average cost per foot to the statistics of footage drilled. There calculations are also shown in Table A2-17.

(6) PUMPING AND LEASE EQUIPMENT COSTS.

The basic equipment installed on all producing leases in Alberta is quite similar except that not all wells are equipped with pumps. Average cost of wellhead and lease installations was estimated as shown in Table A2-18 after consulting available references and industry sources.

Table A2-18

Estimated Pumping and Lease Equipment Costs for an  
Average Well in Alberta.

	<u>\$ per oil well</u>	<u>\$ per gas Well</u>
1947	12,300	1,000
1948	13,900	1,100
1949	14,000	1,200
1950	15,000	1,300
1951	16,200	1,400
1952	16,400	1,500

We have made an attempt to estimate the cost of the various items.

ing costs over the period. Available evidence is that the cost of labor and material is relatively constant over the period. While the cost of labor and material is relatively constant over the period, the cost of the various items is not constant. The cost of the various items is not constant over the period. The cost of the various items is not constant over the period.

### (8) EXPERIMENTAL EQUIPMENT COSTS

Experimental costs may be defined as those which are necessary to develop a test which has been found. The experimental costs have been calculated on the same basis as experimental drilling costs, namely, by averaging the costs for each of the various items. The costs are also shown in Table A2-17.

### (9) PUMPING AND LEAKAGE EXPERIMENTAL COSTS

The basic equipment is similar to all previous tests in that it is the same except that not all wells are equipped with pumps. Average cost of wellhead and lease installation was estimated as shown in Table A2-18 after consulting available references and industry reports.

Table A2-18

Estimated Pumping and Lease Installation Costs for an Average Well in Alaska

\$ per Gas Well	\$ per Oil Well	
1,200	12,000	1957
1,100	11,000	1958
1,000	10,000	1959
900	9,000	1960
800	8,000	1961
700	7,000	1962
600	6,000	
500	5,000	
400	4,000	
300	3,000	

Table A2-19

## COST OF PUMPING AND LEASE EQUIPMENT

ALBERTA 1947 - 1952

Year	New Oil Wells Completed	Cost per Oil Well	Cost for Oil Wells	New Gas Wells Completed	Cost per Gas Well	Cost for Gas Wells	Total Cost.
		\$	\$M		\$	\$M	\$M
1947	107	12,300	1,316	36	1,000	36	1,352
1948	217	13,900	3,016	22	1,100	24	3,040
1949	540	14,000	7,560	35	1,200	42	7,602
1950	753	15,000	11,295	40	1,300	52	11,347
1951	763	16,200	12,360	115	1,400	161	12,521
1952	946	16,400	15,514	154	1,500	231	15,745
			51,061			546	51,607



Year	Combined New Oil Wells	Oil Well Cost Per	Oil Wells Cost Per	Combined New Gas Wells	Gas Well Cost Per	Gas Wells Cost Per	Total Cost
1900	104	10,000	10,000	104	10,000	10,000	10,000
1901	103	10,500	10,500	103	10,500	10,500	10,500
1902	102	11,000	11,000	102	11,000	11,000	11,000
1903	101	11,500	11,500	101	11,500	11,500	11,500
1904	100	12,000	12,000	100	12,000	12,000	12,000
1905	99	12,500	12,500	99	12,500	12,500	12,500
1906	98	13,000	13,000	98	13,000	13,000	13,000
1907	97	13,500	13,500	97	13,500	13,500	13,500
1908	96	14,000	14,000	96	14,000	14,000	14,000
1909	95	14,500	14,500	95	14,500	14,500	14,500
1910	94	15,000	15,000	94	15,000	15,000	15,000
1911	93	15,500	15,500	93	15,500	15,500	15,500
1912	92	16,000	16,000	92	16,000	16,000	16,000
1913	91	16,500	16,500	91	16,500	16,500	16,500
1914	90	17,000	17,000	90	17,000	17,000	17,000
1915	89	17,500	17,500	89	17,500	17,500	17,500
1916	88	18,000	18,000	88	18,000	18,000	18,000
1917	87	18,500	18,500	87	18,500	18,500	18,500
1918	86	19,000	19,000	86	19,000	19,000	19,000
1919	85	19,500	19,500	85	19,500	19,500	19,500
1920	84	20,000	20,000	84	20,000	20,000	20,000
1921	83	20,500	20,500	83	20,500	20,500	20,500
1922	82	21,000	21,000	82	21,000	21,000	21,000
1923	81	21,500	21,500	81	21,500	21,500	21,500
1924	80	22,000	22,000	80	22,000	22,000	22,000
1925	79	22,500	22,500	79	22,500	22,500	22,500
1926	78	23,000	23,000	78	23,000	23,000	23,000
1927	77	23,500	23,500	77	23,500	23,500	23,500
1928	76	24,000	24,000	76	24,000	24,000	24,000
1929	75	24,500	24,500	75	24,500	24,500	24,500
1930	74	25,000	25,000	74	25,000	25,000	25,000
1931	73	25,500	25,500	73	25,500	25,500	25,500
1932	72	26,000	26,000	72	26,000	26,000	26,000
1933	71	26,500	26,500	71	26,500	26,500	26,500
1934	70	27,000	27,000	70	27,000	27,000	27,000
1935	69	27,500	27,500	69	27,500	27,500	27,500
1936	68	28,000	28,000	68	28,000	28,000	28,000
1937	67	28,500	28,500	67	28,500	28,500	28,500
1938	66	29,000	29,000	66	29,000	29,000	29,000
1939	65	29,500	29,500	65	29,500	29,500	29,500
1940	64	30,000	30,000	64	30,000	30,000	30,000
1941	63	30,500	30,500	63	30,500	30,500	30,500
1942	62	31,000	31,000	62	31,000	31,000	31,000
1943	61	31,500	31,500	61	31,500	31,500	31,500
1944	60	32,000	32,000	60	32,000	32,000	32,000
1945	59	32,500	32,500	59	32,500	32,500	32,500
1946	58	33,000	33,000	58	33,000	33,000	33,000
1947	57	33,500	33,500	57	33,500	33,500	33,500
1948	56	34,000	34,000	56	34,000	34,000	34,000
1949	55	34,500	34,500	55	34,500	34,500	34,500
1950	54	35,000	35,000	54	35,000	35,000	35,000
1951	53	35,500	35,500	53	35,500	35,500	35,500
1952	52	36,000	36,000	52	36,000	36,000	36,000
1953	51	36,500	36,500	51	36,500	36,500	36,500
1954	50	37,000	37,000	50	37,000	37,000	37,000
1955	49	37,500	37,500	49	37,500	37,500	37,500
1956	48	38,000	38,000	48	38,000	38,000	38,000
1957	47	38,500	38,500	47	38,500	38,500	38,500
1958	46	39,000	39,000	46	39,000	39,000	39,000
1959	45	39,500	39,500	45	39,500	39,500	39,500
1960	44	40,000	40,000	44	40,000	40,000	40,000
1961	43	40,500	40,500	43	40,500	40,500	40,500
1962	42	41,000	41,000	42	41,000	41,000	41,000
1963	41	41,500	41,500	41	41,500	41,500	41,500
1964	40	42,000	42,000	40	42,000	42,000	42,000
1965	39	42,500	42,500	39	42,500	42,500	42,500
1966	38	43,000	43,000	38	43,000	43,000	43,000
1967	37	43,500	43,500	37	43,500	43,500	43,500
1968	36	44,000	44,000	36	44,000	44,000	44,000
1969	35	44,500	44,500	35	44,500	44,500	44,500
1970	34	45,000	45,000	34	45,000	45,000	45,000
1971	33	45,500	45,500	33	45,500	45,500	45,500
1972	32	46,000	46,000	32	46,000	46,000	46,000
1973	31	46,500	46,500	31	46,500	46,500	46,500
1974	30	47,000	47,000	30	47,000	47,000	47,000
1975	29	47,500	47,500	29	47,500	47,500	47,500
1976	28	48,000	48,000	28	48,000	48,000	48,000
1977	27	48,500	48,500	27	48,500	48,500	48,500
1978	26	49,000	49,000	26	49,000	49,000	49,000
1979	25	49,500	49,500	25	49,500	49,500	49,500
1980	24	50,000	50,000	24	50,000	50,000	50,000
1981	23	50,500	50,500	23	50,500	50,500	50,500
1982	22	51,000	51,000	22	51,000	51,000	51,000
1983	21	51,500	51,500	21	51,500	51,500	51,500
1984	20	52,000	52,000	20	52,000	52,000	52,000
1985	19	52,500	52,500	19	52,500	52,500	52,500
1986	18	53,000	53,000	18	53,000	53,000	53,000
1987	17	53,500	53,500	17	53,500	53,500	53,500
1988	16	54,000	54,000	16	54,000	54,000	54,000
1989	15	54,500	54,500	15	54,500	54,500	54,500
1990	14	55,000	55,000	14	55,000	55,000	55,000
1991	13	55,500	55,500	13	55,500	55,500	55,500
1992	12	56,000	56,000	12	56,000	56,000	56,000
1993	11	56,500	56,500	11	56,500	56,500	56,500
1994	10	57,000	57,000	10	57,000	57,000	57,000
1995	9	57,500	57,500	9	57,500	57,500	57,500
1996	8	58,000	58,000	8	58,000	58,000	58,000
1997	7	58,500	58,500	7	58,500	58,500	58,500
1998	6	59,000	59,000	6	59,000	59,000	59,000
1999	5	59,500	59,500	5	59,500	59,500	59,500
2000	4	60,000	60,000	4	60,000	60,000	60,000
2001	3	60,500	60,500	3	60,500	60,500	60,500
2002	2	61,000	61,000	2	61,000	61,000	61,000
2003	1	61,500	61,500	1	61,500	61,500	61,500
2004	0	62,000	62,000	0	62,000	62,000	62,000
2005	0	62,500	62,500	0	62,500	62,500	62,500
2006	0	63,000	63,000	0	63,000	63,000	63,000
2007	0	63,500	63,500	0	63,500	63,500	63,500
2008	0	64,000	64,000	0	64,000	64,000	64,000
2009	0	64,500	64,500	0	64,500	64,500	64,500
2010	0	65,000	65,000	0	65,000	65,000	65,000
2011	0	65,500	65,500	0	65,500	65,500	65,500
2012	0	66,000	66,000	0	66,000	66,000	66,000
2013	0	66,500	66,500	0	66,500	66,500	66,500
2014	0	67,000	67,000	0	67,000	67,000	67,000
2015	0	67,500	67,500	0	67,500	67,500	67,500
2016	0	68,000	68,000	0	68,000	68,000	68,000
2017	0	68,500	68,500	0	68,500	68,500	68,500
2018	0	69,000	69,000	0	69,000	69,000	69,000
2019	0	69,500	69,500	0	69,500	69,500	69,500
2020	0	70,000	70,000	0	70,000	70,000	70,000
2021	0	70,500	70,500	0	70,500	70,500	70,500
2022	0	71,000	71,000	0	71,000	71,000	71,000
2023	0	71,500	71,500	0	71,500	71,500	71,500
2024	0	72,000	72,000	0	72,000	72,000	72,000
2025	0	72,500	72,500	0	72,500	72,500	72,500
2026	0	73,000	73,000	0	73,000	73,000	73,000
2027	0	73,500	73,500	0	73,500	73,500	73,500
2028	0	74,000	74,000	0	74,000	74,000	74,000
2029	0	74,500	74,500	0	74,500	74,500	74,500
2030	0	75,000	75,000	0	75,000	75,000	75,000
2031	0	75,500	75,500	0	75,500	75,500	75,500
2032	0	76,000	76,000	0	76,000	76,000	76,000
2033	0	76,500	76,500	0	76,500	76,500	76,500
2034	0	77,000	77,000	0	77,000	77,000	77,000
2035	0	77,500	77,500	0	77,500	77,500	77,500
2036	0	78,000	78,000	0	78,000	78,000	78,000
2037	0	78,500	78,500	0	78,500	78,500	78,500
2038	0	79,000	79,000	0	79,000	79,000	79,000
2039	0	79,500	79,500	0	79,500	79,500	79,500
2040	0	80,000	80,000	0	80,000	80,000	80,000
2041	0	80,500	80,500	0	80,500	80,500	80,500
2042	0	81,000	81,000	0	81,000	81,000	81,000
2043	0	81,500	81,500	0	81,500	81,500	81,500
2044	0	82,000	82,000	0	82,000	82,000	82,000
2045	0	82,500					

Since some exploratory wells become producers, and, conversely, a percentage of development wells are dry holes, we have not relied on our statistics of exploratory and development drilling but have used the Conservation Board's statistics of successful completions in preparing the equipment cost estimates shown in Table A2-19.

(9) OTHER DEVELOPMENT COSTS

Data on the diverse construction included under this title is virtually non-existent. The cost is, however, roughly proportional to the rate of development and a flat charge per successful well completed has been included. This figure is an estimate dropping from year to year which appears reasonable in the light of what references to it are available.

The resulting estimates are shown in Table A2-20

Table A2-20

<u>Other Development Costs - Alberta 1947-52</u>						
<u>Year</u>	<u>Oil</u>	<u>Completions</u>		<u>Cost</u> <u>Per Unit</u>	<u>Annual</u> <u>Cost</u>	
		<u>Gas</u>	<u>Total Successful</u>			
1947	107	36	143	\$ 5,000	\$ 715,000	
1948	217	22	231	5,000	1,195,000	
1949	540	35	575	4,000	2,300,000	
1950	753	40	793	3,000	2,379,000	
1951	763	115	878	2,800	2,460,000	
1952	946	154	1,100	2,500	2,750,000	

Source: completions - see Table A2-18

(10) LEASE AND WELL OPERATING EXPENSE

Lease and well operating expense or per barrel lifting costs were calculated on the basis of data contained in the 1953 and 1954

Since some elementary wells have been completed, and, consequently, a preliminary development of the field has been made, it is believed that the field is capable of producing a substantial amount of oil and gas.

STUDENT'S NAME: \_\_\_\_\_

The following information was obtained from the records of the Bureau of the Census, Department of Commerce, for the years 1947 through 1952:

22-541-17

[illegible]

STRENGTHENING THE NEW DNA STRATEGY

P,B,S. Reports. We are concerned here only with direct lifting costs, and indications are that a portion of indirect costs were included in earlier years' expenditure estimates. We have added property taxes and surface lease rentals to the item "Operation of Wells" in the preparation of our estimates. These two items are direct costs which can be allocated as lifting costs.

Our estimated lifting cost is based on the average per barrel as shown in table A2-21. While certain inaccuracies, no doubt, result from using this average for the six year period which was one of rising wages, it is probably that increases in productivity due to larger batteries with more efficient utilization of labour and partial automation of field operations during the period kept labour costs relatively constant.



... We are convinced that only with direct billing  
costs, and reductions are that a positive indirect result will  
be achieved in the long run. We have added  
property taxes and other taxes to the term "Operation  
of Wells" in the preparation of our balance sheet. These two items  
are direct costs which can be allocated to billing costs.  
Our estimate of billing cost is based on the average per  
period as shown in Table A-1. While direct manufacturing costs  
cannot, result from using this average for the six year period  
which was one of rising wages, it is probably that increases in  
productivity due to larger activities with more efficient utiliza-  
tion of labor and partial automation of plant operations during  
the period have been offset by other factors.

TABLE A2-21

**CALCULATION OF AVERAGE LIFTING COST PER BARREL - ALBERTA  
1953 and 1954**

	<u>1953</u>	<u>1954</u>	<u>Average</u>
Labour - \$M	7,355	7,719	7,537
Fuel - \$M	346	372	359
Electricity \$M	770	782	776
Materials & Supplies \$M	6,017	3,716	4,867
Other - \$M	6,090	8,600	7,345
	<hr/>	<hr/>	<hr/>
Total Operation of Wells \$M	20,578	21,189	20,884
Property Taxes \$M	2,103	3,938	3,020
Surface Lease Rentals \$M	3,161	3,469	3,315
	<hr/>	<hr/>	<hr/>
	25,842	28,596	27,219
Oil Produced - M bbls	76,816	87,714	82,265
	<hr/>	<hr/>	<hr/>
Lifting Cost, \$ per bbl	.336	.326	.331
	<hr/>	<hr/>	<hr/>

Use of this average cost of 33.1 cents per barrel gives the following figures for lifting costs.

Table A2-22

**Lease and Well Operating Expense - Alberta 1947-1952**

<u>Year</u>	<u>M. Barrels Produced</u>	<u>Operating Expense \$'000</u>
1947	6,382	2,112
1948	10,505	3,477
1949	19,769	6,544
1950	27,148	8,986
1951	45,915	15,198
1952	58,916	19,501

TRANSPORT

1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 26

1971-1972

(II) GAS PLANT OPERATING EXPENSE

Cash operating expense is a relatively insignificant item.

In general, it varies with the throughput of plants. While no accurate cost figures for Alberta plants have been published, a cash operating cost of 3¢ per mcf processed seems reasonable in the light of the charge of 5¢ per mcf for stripped gas made by some of the plants. On this basis, operating costs for gas conservation plants can be estimated as follows:

Table A2-23

Calculation of Operating Costs - Gas Conservation Plants

Alberta - 1947-52

Year	<u>Throughput M Mcf (I)</u>	<u>Processing cost @ \$.03 per mcf.</u>
		<u>(\$'000)</u>
1947	27,957	838
1948	28,114	843
1949	28,240	847
1950	32,042	961
1951	38,262	1,148
1952	41,254	1,238

(I) Alberta Petroleum Industry, Annual Volumes 1947 - 1952

(12) ADMINISTRATION AND OVERHEAD

Administrative costs as defined in the P.B.S. Report

(2) For 1953 and 1954 include the following items:

---

(2) Employment statistics and expenditures of firms engaged in the Development of Alberta's Oil Resources 1953 (Edmonton 1955)  
ibid 1954 (Edmonton 1956)



Each operating expense is a relatively insignificant item. In general, it varies with the quantity of gas. While some accounts cost figures for Alberta have been published, the cost operating cost of \$5 per unit produced seems reasonable in the light of the charge of \$4 per unit for the same gas made by some of the plants. On this basis, operating costs for gas conversion plants can be estimated as follows:

Table 10-2

Calculation of Operating Costs - Gas Conversion Plants

Year	Throughput of gas (in thousands of cubic feet)	Operating cost @ \$5.00 per unit	Alberta - 1947-48
1947	27,927	139,635	808
1948	28,411	142,055	808
1949	28,411	142,055	807
1950	28,411	142,055	807
1951	28,411	142,055	807
1952	28,411	142,055	807
1953	28,411	142,055	807

(1) Alberta Petroleum Institute, Annual Volume, 1947 - 1953

(2) ADMINISTRATION AND OVERHEAD

Administrative costs as defined in the T.E.C. Report

(3) For 1954 and 1955 based on the following figures:

(4) Employment statistics and expenditures of funds engaged in the development of Alberta's oil resources, 1953 (February 1955) and 1954 (February 1955)

## General Costs

Federal Provincial and Municipal Taxes ~~including~~ Income Taxes

Capital Expenditures, Building, Equipment, Machinery, Land  
etc.

Leases, Rentals, Royalties and Fees, Surface Leases.

The increase in reported totals from about \$45 Million in 1952 (1) to over \$134 Million in 1953 strongly suggests that figures for earlier years were not reported on a comparable basis. It appears that all items listed except "General Costs" and Taxes would be more properly fitted in elsewhere. We have assumed that these two items make up the administrative and overhead costs referred to here. Table A2-24 shows these expenditures for 1953- and 1954 as related to total expenditures by "Oil Firms Proper" according to the Provincial Bureau's Report (I). Assuming as we have generally, that direct costs vary directly with activity, and assuming that supervision also varies with activity, it was felt that overhead could be best calculated as a percentage of direct expenditures for exploration, development and producing. 1953 and 1954 costs run about 8 percent of total expenditures according to the P.B.S. figures. These figures include Royalties, which ours do not, so a figure of 10 per cent of direct costs (equivalent to approximately 9 per cent of total, excluding Royalties and Financial payments) was used.

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(1) *ibid.* 1952 (Edmonton 1954.)

Federal Physical and Municipal Taxes Excluding Income Tax

Capital Expenditures, Building, Equipment, Machinery, and

Leases, Royalties and Fees, Business Expenses

The increase in reported costs from about \$48 million

in 1952 to over \$100 million in 1953 strongly suggests that figures

for earlier years were not reported on a comparable basis.

It appears that all items listed except "General Costs" and Taxes

would be more properly listed elsewhere. We have assumed that

these two items make up the administrative and overhead costs

referred to above. Table A3-24 shows these expenditures for 1953-

and 1954 as related to total expenditures by "Oil Prime Property"

according to the Federal Bureau's Report (1). Assuming as we

have assumed, that direct costs vary directly with activity, and

assuming that expenditures also varied with activity, it was felt that

overhead could be best calculated as a percentage of direct expenditures

for exploration, development and production, 1953 and 1954 costs

The above 8 percent of total expenditures according to the F.B.I.

figures. These figures include Royalties, which are not so

figures of 10 per cent of direct costs (equivalent to approximately 8

per cent of total, excluding Royalties and Financial Payments) was used.



Table A2-24

Comparison of Administration and Overhead Costs with  
Total Expenditures - 1953 and 1954

	<u>Thousands of Dollars</u>	
	<u>1953</u>	<u>1954</u>
General Costs	23,051	24,436
Taxes, excluding Income Tax	2,057	2,449
Total Administration & Overhead	25,108	26,885
Total Expenditures	329,938	331,943
Percentage Administration & Overhead of total	7.63	8.11
Source PBS op. cit	1953 and 1954	

(13) ROYALTIES

Royalty payments to mineral owners were calculated on the basis of payments received by the Crown which appear in the Public Accounts. Estimates appear in Table A2-25.

Table A2-25

Calculation of Royalty Payments by Alberta Producers

<u>Year</u>	<u>Percentage of Production from Crown Lands.</u>	<u>Crown Royalty Receipts</u> \$M	<u>Estimated Total Royalties paid.</u> \$M
1947	46.0	765	1,663
1948	45.5	1,619	3,558
1949	54.3	3,369	6,204
1950	64.7	4,761	7,358
1951	70.9	10,063	14,193
1952	68.2	12,353	18,113

Source Percentage of Production calculated from figures appearing in "Alberta Oil and Gas Industry" various Annual issues. Royalties from Public Accounts.



Department of Administration and Finance (1961-1962)

Department of Administration and Finance		Department of Education	
1961	1962	1961	1962
General Fund	10,000	10,000	10,000
State, including Federal Tax	10,000	10,000	10,000
Total Administration and Finance	20,000	20,000	20,000
Total Department	20,000	20,000	20,000
Department Administration & Overhead of Total	7.50		
Source: IRS of all departments and 1961			

NOTES

Figures reported in several columns were calculated on the basis of expenditures for the year 1961 which appear in the State Department. Figures for 1962 are for 1961.

Table A-1-3

Calculation of Service Programs in Alaska

Year	Department of Education	Department of Health	Department of Social Services
1961	10,000	10,000	10,000
1962	10,000	10,000	10,000
1963	10,000	10,000	10,000
1964	10,000	10,000	10,000
1965	10,000	10,000	10,000
1966	10,000	10,000	10,000
1967	10,000	10,000	10,000
1968	10,000	10,000	10,000
1969	10,000	10,000	10,000
1970	10,000	10,000	10,000

Figures of Department of Education calculated from 1961-1962 figures in Department of Health and Social Services, various sources.

14      FINANCIAL PAYMENTS.(a)    Payments for the Use of Capital

This category includes, as the name implies, dividend payments, interest payments, and distributions made to the owners of a type peculiar to the Western Canadian Petroleum Industry and known as royalty trusts. This form of organization apparently developed in Alberta during the earlier Turner Valley boom between 1937 and 1940 , and warrants a certain amount of description because of its uniqueness. Wells were drilled by trustees who sold certificates representing proportionate equitable ownership in the particular well. The trustee expended these funds and paid the net income to the certificate holders as "net royalties". This form of enterprise appears to be extinct for new organizations, but distributions are still being made to holders of such interests in Turner Valley wells, and were substantial in amount during the earlier part of the period under review.

Amounts shown in Table A2-27 were estimated on the basis of data appearing in the Financial Post's "Survey of Oils" for the various years. Coverage of companies by this publication is incomplete, as it omits private companies and the Canadian divisions or subsidiaries of American companies, for the most part. This omission is not too serious for our purpose as it is extremely doubtful if any of the companies or the producing departments of major integrated Canadian oil companies were in a profit position or sufficient of a cash surplus position to allow the payment of dividends during the period we are concerned with. An allowance has been made for a portion of the debt charges of one Canadian



major company where the borrowing is believed to be reasonably attributable to its expanded producing operations.

Table A2-26

Payments for use of Capital by Alberta Petroleum Producers, 1947 - 1952

<u>Year</u>	<u>Dividends</u>	<u>Interest</u>	<u>Royalty Trust Distributions</u>	<u>Total</u>
1947	1,337	114	820	2,271
1948	2,058	231	820	3,109
1949	2,668	437	575	3,680
1950	3,104	1,948	515	5,567
1951	2,927	2,810	465	6,202
1952	4,000	2,704	420	7,124

Source - Estimated from data appearing in the Financial Post's

Survey of Oils Toronto, annual volumes 1947-1954.

b. Income Taxes

This is the second class of "financial" payments considered in this study. Besides Income Tax in the strictest sense it includes Old Age Security Tax and Excess Profits taxes, both calculated on income. Taxes are a small portion of the total expenditures during these years since few companies were in a position to be paying taxes, with the exception of some integrated companies which were already paying taxes on other income. The estimates used here were calculated from statistics appearing in the Department of National Revenue's Annual Publication "Taxation Statistics" (I).



along "Taxation Statistics" (1)

appearing in the Department of Internal Revenue's Annual Bulletin. The estimates made here were obtained from statistics furnished companies which were already paying taxes on other taxes. In a few cases, where the exception of some

total expenditures during these years when few companies were

paid calculated on income, taxes and a small portion of the

total expenditures on the basis of the Federal Income Tax in the

total expenditures on the basis of the Federal Income Tax in the

total expenditures on the basis of the Federal Income Tax in the

total expenditures on the basis of the Federal Income Tax in the

Year	Dividends	Interest	Property (Real Estate)	Total
1947	1,337	114	894	2,345
1948	2,345	231	629	3,205
1949	2,345	437	314	3,096
1950	2,345	1,234	814	4,393
1951	2,345	2,123	463	4,931
1952	2,345	2,123	463	4,931

Taxes paid by Oil, Gas or Naptha producers were taken directly from this report, while taxes applicable to producing operations or integrated companies were calculated by taking the depletion allowance claimed by Petroleum Refiners, multiplying by three to give depletable income, deducting depletion to give taxable income, then calculating income tax at the prevailing rates (2). A deduction was made for that portion of taxes assumed to be payable by concerns on profits earned outside Alberta. The amount, however, is small. No allowance was made for any excess profits tax payable on the producing income of integrated companies for 1947-1948. It is unlikely that the amount was significant.

Details of the calculation are shown in Table A2-27

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- (2) Lower tax rates applicable to that portion of income under \$20,000 were ignored as most companies were in a substantially better position if they earned a profit at all.

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Table A2-27

Calculation of Income Taxes Paid  
by

Alberta Oil Producers: 1947-52

	(thousands of Dollars)					
	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Depletion claimed by refiners	461	276	191	438	1,138	2,042
Depletable Income	1,383	828	573	1,314	3,414	6,126
Taxable Income	922	552	382	876	2,276	4,084
Income Tax Rate%	30	30	33	35(1)	45.6	50
Old Age Security deduction %						2
Total Tax %	30(2)	30(2)	33	35(1)	45.6	52
Tax paid. by Inte- grated Companies on Producing Operations	276	165	126	307	1,038	2,124
Oil Gas & Naptha Companies(3)						
Income Tax	1,175	1,665	1,138	1,430	1,364	2,016
Old Age Secur- ity						77
Excess Profits	148	20				
Total Corporate Income Taxes paid	1,599	1,850	1,264	1,737	2,402	4,217
Companies or Operations out- side Alberta, (estimated)	250	250	200	300	350	500
Total Taxes paid by Alberta Producers	1,349	1,600	1,064	1,437	2,052	3,717

(1) Approximate. Changed from 33% to 38% September 1st.

(2) Except Excess Profits Tax.

(3) Including Royalty Syndicates.

Source Department of National Revenue, Taxation Statistics, Annual  
Volumes, 1949-54 inclusive



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Allocation of Sector I Expenditures1. LAND ACQUISITION AND RETENTION CCSTS

This item is easily divided between Sectors by inspection of its component parts. Payments made for Crown rights fall into Sector III; payments for C.P.R. and C.N.R. acreage in Sector IV and H.B.C. receipts in Sector V. While not too much is known about the location of freehold mineral rights owners, it has been assumed that one-half reside in Alberta, one quarter elsewhere in Canada and one-quarter abroad. Table A3-1 shows the allocation of land expenditures.

Table A3-1

Allocation of Acreage Costs - Alberta, 1947-52  
(Thousands of Dollars)

		Expenditures	Receipts			
		Sector I	Sector II	Sector III	Sector IV	Sector V
1947	Crown	800	-	800	-	-
	CPR	600	-	-	600	-
	CNR	50	-	-	50	-
	HBC	30	-	-	-	30
	Other	200	-	100	50	50
	Total 1947	1,680	-	900	700	80
1948	Crown	10,921	-	10,921	-	-
	CPR	700	-	-	700	-
	CNR	100	-	-	100	-
	HBC	50	-	-	-	50
	Other	500	-	250	125	125
	Total 1948	12,271	-	11,171	925	175
1949	Crown	28,941	-	28,941	-	-
	CPR	800	-	-	800	-
	CNR	150	-	-	150	-
	HBC	80	-	-	-	80
	Other	800	-	400	200	200
	Total 1949	30,771	-	29,341	1,150	280
1950	Crown	37,156	-	37,156	-	-
	CPR	900	-	-	900	-
	CNR	200	-	-	200	-
	HBC	100	-	-	-	100
	Other	800	-	400	200	200
	Total 1950	39,156	-	37,556	1,300	300

## 1. LAND ACQUISITION AND RELINQUISHMENT OF RIGHTS

While not too much emphasis should be placed on the fact that the results of the present study are preliminary, it has been suggested that the results of the present study are preliminary, one question elsewhere in Canada and more extensive studies. Table A3-1 shows the distribution of land expenditures in 1984.

 $1.7 \times 10^{-3} \text{ g cm}^{-3}$ [illegible]

		<u>Sector I</u>	<u>Sector II</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>
1951	Crown	26,735	-	26,735	-	-
	CPR	956	-	-	956	-
	CNR	250	-	-	250	-
	HBC	120	-	-	-	120
	Other	900	-	450	225	225
	Total 1951	<u>28,961</u>	<u>-</u>	<u>27,185</u>	<u>1,431</u>	<u>345</u>
1952	Crown	38,010	-	38,010	-	-
	CPR	1,555	-	-	1,555	-
	CNR	300	-	-	300	-
	HBC	150	-	-	-	150
	Other	1,000	-	500	250	250
	Total 1952	<u>41,015</u>	<u>-</u>	<u>38,510</u>	<u>2,105</u>	<u>400</u>

## 2. GEOLOGICAL and GEOPHYSICAL SURVEY COSTS

Since we have assumed that all geophysical surveys were conducted by contractors, this portion of expenditures has been allocated entirely to Sector II. The same applies to expenditures for structure test drilling.

Much of the cost of operating geological surface parties, and of administration and supervision consists of salaries, wages, and materials and supplies purchased locally. Ninety percent of the cost of these items, therefore, has been allocated to Sector III, while the balance has been split evenly between Sectors IV and V. Table A3-2 shows the breakdown of survey costs.

Table A3-2

### Allocation of Survey Costs - Alberta, 1947-52 (Thousands of Dollars)

	<u>Expenditures</u>	<u>Sector I</u>	<u>Sector II</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>
1947	Geophysical	2,772	2,772	-	-	-
	Surface Geology	215	-	193	11	11
	Structure Test	72	72	-	-	-
	Supervision	306	-	275	15	16
	Total 1947	<u>3,365</u>	<u>2,844</u>	<u>458</u>	<u>26</u>	<u>27</u>





Table A3-2  
continued

		<u>Expenditures</u>				
		<u>Sector I</u>	<u>Sector II</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>
1948	Geophysical	7,830	7,830	-	-	-
	Surface Geology	270	-	242	14	14
	Structure Test	492	492	-	-	-
	Supervision	858	-	772	43	43
	Total 1948	<u>9,450</u>	<u>8,322</u>	<u>1,014</u>	<u>57</u>	<u>57</u>
1949	Geophysical	17,775	17,775	-	-	-
	Surface Geology	350	-	314	18	18
	Structure Test	972	972	-	-	-
	Supervision	1,908	-	1,718	95	95
	Total 1949	<u>21,005</u>	<u>18,747</u>	<u>2,032</u>	<u>113</u>	<u>113</u>
1950	Geophysical	22,480	22,480	-	-	-
	Surface Geology	400	-	360	20	20
	Structure Test	2,532	2,532	-	-	-
	Supervision	2,543	-	2,289	127	127
	Total 1950	<u>27,955</u>	<u>25,012</u>	<u>2,649</u>	<u>147</u>	<u>147</u>
1951	Geophysical	32,375	32,375	-	-	-
	Surface Geology	500	-	450	25	25
	Structure Test	4,524	4,524	-	-	-
	Supervision	3,741	-	3,367	187	187
	Total 1951	<u>41,140</u>	<u>36,899</u>	<u>3,817</u>	<u>212</u>	<u>212</u>
1952	Geophysical	37,060	37,060	-	-	-
	Surface Geology	600	-	540	30	30
	Structure Test	4,560	4,560	-	-	-
	Supervision	4,220	-	3,798	211	211
	Total 1952	<u>46,440</u>	<u>41,620</u>	<u>4,338</u>	<u>241</u>	<u>241</u>

### 3. EXPLORATORY DRILLING COSTS

Our breakdown of drilling costs is based on the same Provincial Bureau statistics used for estimating these costs (1) and on D.B.S. reports covering contractors' revenues and expenditures for the years 1945-52 (2).

On the basis of these studies, drilling costs were broken down as follows:

---

(1) Employment Statistics and Expenditures, etc. 1951-54.

(2) D.B.S., Contract Drilling in the Mining Industry 1946-52.

Exploratory				
Category I	Category II	Category III	Category IV	Category V
1948 Geological	17,717	17,717	17,717	17,717
Geological Design	270	270	270	270
Structural Test	103	103	103	103
Structural	559	559	559	559
Total 1948	18,649	18,649	18,649	18,649
1949 Geological	17,717	17,717	17,717	17,717
Geological Design	270	270	270	270
Structural Test	103	103	103	103
Structural	1,008	1,008	1,008	1,008
Total 1949	19,098	19,098	19,098	19,098
1950 Geological	17,717	17,717	17,717	17,717
Geological Design	270	270	270	270
Structural Test	103	103	103	103
Structural	1,008	1,008	1,008	1,008
Total 1950	19,098	19,098	19,098	19,098
1951 Geological	17,717	17,717	17,717	17,717
Geological Design	270	270	270	270
Structural Test	103	103	103	103
Structural	1,008	1,008	1,008	1,008
Total 1951	19,098	19,098	19,098	19,098
1952 Geological	17,717	17,717	17,717	17,717
Geological Design	270	270	270	270
Structural Test	103	103	103	103
Structural	1,008	1,008	1,008	1,008
Total 1952	19,098	19,098	19,098	19,098

7. EXPLORATORY GEOLGIC COSTS

Our presentation of drilling costs is based on the same Provincial Bureau statistics used for estimating these costs (1) and on D. S. 2, reports covering contractors' expenses and expenditures for the years 1948-52 (2).

In the table on these matters, drilling costs were broken down as follows:

- (1) Geological location and development, etc., 1951-52.
- (2) D. S. 2, General Drilling in the Mining Industry, 1950-52.



	<u>\$ per foot</u>	<u>%</u>
Payment to Contractor	7.10	48.8
Labour	1.05	7.2
Fuel	.12	0.8
Materials and Supplies	2.42	16.1
Services (3)	3.84	27.1
Total	<u>14.53</u>	<u>100.0</u>

Table A3-3 shows a breakdown of the exploratory drilling costs listed in Table A2-17 into the above components.

Table A3-3

Exploratory Drilling Cost Components - Alberta, 1947-52  
(Thousands of Dollars)

<u>Year</u>	<u>Contract Payment</u> (48.8%)	<u>Labour</u> (7.2%)	<u>Fuel</u> (0.8%)	<u>Materials &amp; Supplies</u> (16.1%)	<u>Services</u> (27.1%)	<u>Total</u>
1947	2,382	351	39	786	1,322	4,880
1948	4,340	639	71	1,431	2,409	8,890
1949	7,666	1,131	126	2,532	4,255	15,710
1950	7,806	1,167	130	2,609	4,388	16,200
1951	12,010	1,770	197	3,960	6,663	24,600
1952	16,800	2,477	275	5,540	9,308	34,400

Allocation of these cost components between Sectors is a relatively simple matter. Contract payments (to drillers) and Services are both provided by Sector II firms and will be more thoroughly broken down at a later point. It is safe to assume that labour and fuel payments were made to residents of Alberta or Alberta firms, so these two classes of payments fall into Sector III. Virtually all materials and supplies used in drilling wells are supplied by various service companies, leaving only casing, tubing and some bits to be supplied by the operator. If we assume, as seems reasonable, that the "materials and supplies" item includes casing, tubing and bits, which were not manufactured in Canada during this period, we may allocate this item to Sector V. Table A3-4 summarizes the results of the allocation just described.

(3) Including wellsite grading, mud, cementing, acidizing, testing, perforating, fishing, logging, core barrel rental and consultants' fees.





Table A3-4

Allocation of Exploratory Drilling Costs - Alberta, 1947-52.  
(Thousands of Dollars)

<u>Year</u>	<u>Expenditures</u>	<u>Receipts</u>				
	<u>Sector I</u>	<u>Sector II</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>	
1947	4,880	3,704	390	-	786	
1948	8,830	6,749	710	-	1,431	
1949	15,710	11,921	1,257	-	2,532	
1950	16,290	12,294	1,297	-	2,609	
1951	24,600	18,673	1,967	-	3,960	
1952	34,400	26,108	2,752	-	5,540	

4. DEVELOPMENT DRILLING COSTS.

Development drilling costs were broken down in the same manner as Exploratory drilling costs. The breakdown into components is shown in Table A3-5, while the allocation to Sector accounts appears in Table A3-6

Table A3-5

Development Drilling Cost Components - Alberta, 1947-52  
(Thousands of Dollars)

<u>Year</u>	<u>Contract Payments</u> (48.8%)	<u>Labour</u> (7.2%)	<u>Fuel</u> (0.8%)	<u>Materials</u>	<u>Services</u> (27.1%)	<u>Total</u>
				<u>&amp; Supplies</u> (16.1%)		
1947	3,875	572	64	1,278	2,151	7,940
1948	6,900	1,018	113	2,277	3,832	14,140
1949	15,128	2,232	248	4,991	8,401	31,000
1950	22,790	3,362	374	7,519	12,655	46,700
1951	27,426	4,046	450	9,048	15,230	56,200
1952	30,280	4,468	496	9,990	16,816	62,050

Table A3-6

Allocation of Development Drilling Costs - Alberta, 1947-52

<u>Year</u>	<u>Expenditures</u>	<u>Receipts</u>				
	<u>Sector I</u>	<u>Sector II</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>	
1947	7,940	6,026	636	-	1,278	
1948	14,140	10,732	1,131	-	2,277	
1949	31,000	23,529	2,480	-	4,991	
1950	46,700	35,445	3,736	-	7,519	
1951	56,200	42,656	4,496	-	9,048	
1952	62,050	47,096	4,964	-	9,990	

Year	1982	1981	1980	1979	1978	1977
Development	24,400	24,600	18,300	11,300	8,700	7,700
Exploration	2,700	2,700	1,300	1,300	1,300	1,300
Production	2,700	2,700	1,300	1,300	1,300	1,300
Transportation	2,700	2,700	1,300	1,300	1,300	1,300
Other	2,700	2,700	1,300	1,300	1,300	1,300
Total	38,800	38,800	24,900	16,900	14,300	13,300

# DEVELOPMENT DRILLING COSTS

Development drilling costs were broken down in the same manner as Exploration drilling costs. The breakdown into components is shown in Table A3-2, while the allocation to sector accounts appears in Table A3-3.

Table A3-2

## Development Drilling Cost Components - Alberta, 1947-52

Year	1947	1948	1949	1950	1951	1952
Development	2,700	2,700	2,700	2,700	2,700	2,700
Exploration	2,700	2,700	2,700	2,700	2,700	2,700
Production	2,700	2,700	2,700	2,700	2,700	2,700
Transportation	2,700	2,700	2,700	2,700	2,700	2,700
Other	2,700	2,700	2,700	2,700	2,700	2,700
Total	13,800	13,800	13,800	13,800	13,800	13,800

Table A3-3

## Allocation of Development Drilling Costs - Alberta, 1947-52

Year	1947	1948	1949	1950	1951	1952
Development	2,700	2,700	2,700	2,700	2,700	2,700
Exploration	2,700	2,700	2,700	2,700	2,700	2,700
Production	2,700	2,700	2,700	2,700	2,700	2,700
Transportation	2,700	2,700	2,700	2,700	2,700	2,700
Other	2,700	2,700	2,700	2,700	2,700	2,700
Total	13,800	13,800	13,800	13,800	13,800	13,800



## 5. PUMPING and LEASE EQUIPMENT COSTS

Of these costs, by far the greater part represent equipment costs, the rest being installation costs and freight. During this period, virtually all the equipment for oil-lease installations was imported. Equipment costs, therefore, have been treated as payments to Sector V. Installation costs comprise, mainly, wages paid to Albertans and profits accruing to small businesses situated here. Freight charges have been split between Canadian and foreign carriers on a 50-50 basis. The percentages used for allocation are as follows:

Equipment (Sector V)	82.5%
Installation (Sector III)	8.7%
Freight	8.8% (Sector IV - 4.4%) (Sector V - 4.4%)

These percentages are based on an analysis of the cost estimates used.

Allocation of these expenditures is shown in Table A3-7.

Table A3-7

Year	Allocation of Battery Costs - Alberta, 1947-52 (Thousands of Dollars)				
	Expenditures	Receipts			
	<u>Sector I</u>	<u>Sector II</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>
1947	1,352	-	118	59	1,175
1948	3,040	-	264	134	2,642
1949	7,602	-	662	334	6,606
1950	11,347	-	987	499	9,861
1951	12,521	-	1,089	551	10,881
1952	15,745	-	1,370	693	13,682

## 6. COST of GAS PLANTS, GATHERING SYSTEMS and RELATED EQUIPMENT

Cost of these facilities has been allocated to Sector II, as they are generally built by specialized contractors. Further allocation from Sector II to Sectors III, IV and V will be made in a later chapter.





## 7. OTHER DEVELOPMENT COSTS

These include the cost of such "offsite facilities" as field offices, warehouses, firefighting installations, hospitals, etc. For the present, these are also shown as a payment to Sector II to be broken down at a later point.

## 8. LEASE and WELL OPERATING EXPENSES

The following percentage breakdowns of well operating expense are based on available published figures from different sources:

	<u>Source of Estimate</u>	
	<u>Paine (4)</u>	<u>P.B.S. (5)</u>
Supervision	5%	28%
Labour	60%	
Fuel and Power	12%	4%
Materials, Supplies,		
Repairs, etc.	23%	45%
Taxes (Municipal)	-	11%
Surface Rentals	-	12%
	<u>100%</u>	<u>100%</u>

These two sets of figures, prepared some twelve years apart, reveal, through the increasing expenditures on "materials, supplies, repairs, etc." and decreasing expenditures on labour, the increased mechanization that has taken place in the oil field over the past decade and is still going on. The items for taxes and surface rentals are, of course, due to legal differences between Canadian and American operations. In the U.S., taxes in support of local or state governments often take the form of severance or sales taxes, while in Alberta, most municipalities levy a personal property tax. Again, in the U.S., mineral rights are held by the landowner so that a mineral lease usually contains right-of-entry provisions, while in Alberta the Crown usually owns the minerals and a separate lease from the surface owner is necessary

(4) Paine, Paul - Oil Property Valuation, N.Y. 1942, Percentages calculated from data on p.118.

(5) Provincial Bureau of Statistics estimates used in Table A2-21 (1953-54 figures)

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also shown as a payment to Section II to be made down at a later point, instead of at the time of the installation, being in, etc. For the present, there are no other changes in the proposed bill.

8. LEAD - 88 WEST. PREDATIVE. 88.8

The following percentage breakdown of total operating expenses for the year 1964 is based on verified figures from different sources:

1978	1978
1979	1979
1980	1980
1981	1981
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2540	2540</



to gain entry.

As the period covered by our study is somewhat earlier than than covered by the P.B.S. figures, we may assume a lower degree of mechanization and higher relative labour costs. The following breakdown was used:

Labour	33%
Fuel and Power	4%
Materials, etc.	40%
Taxes (Municipal)	11%
Surface Rentals	12%
	<u>100%</u>

This yields a distribution between Sectors as shown in Table A3-8.

Table A3-8

Percentage Allocation of Well Operating Cost - 1947-52

<u>Expenditures</u>		<u>Receipts</u>				
	<u>Sector I</u>	<u>Sector II</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>	
Labour	33	-	33	-	-	
Fuel & Power	4	-	4	-	-	
Materials, etc.	40	20	6	6	8	
Taxes (Municipal)	11	-	11	-	-	
Surface Rentals	<u>12</u>	<u>-</u>	<u>10</u>	<u>1</u>	<u>1</u>	
Total	<u>100</u>	<u>20</u>	<u>64</u>	<u>7</u>	<u>9</u>	

N.B. The portion of expenditures for materials, supplies, etc., going to Sector II included the cost of equipment rentals, workovers done by contractors, etc.

The resulting distribution of lifting costs is shown in Table A3-9.

Table A3-9

Allocation of Well Operating Costs - Alberta, 1947-52  
(Thousands of Dollars)

Year	Expenditures	Receipts				
	Sector I	Sector II	Sector III	Sector IV	Sector V	
1947	2,112	422	1,352	148	190	
1948	3,477	695	2,226	243	313	
1949	6,544	1,309	4,188	458	589	
1950	8,986	1,797	5,751	629	809	
1951	15,198	3,040	9,726	1,064	1,368	
1952	19,501	3,900	12,481	1,365	1,755	



As the period covered by the data is relatively short, it is not possible to make a comparison of the results of the present study with those of other studies. The results of the present study are shown in Table 1. The results of the present study are shown in Table 1. The results of the present study are shown in Table 1.

1950	1951	1952	1953	1954	1955
1956	1957	1958	1959	1960	1961
1962	1963	1964	1965	1966	1967
1968	1969	1970	1971	1972	1973
1974	1975	1976	1977	1978	1979
1980	1981	1982	1983	1984	1985

The results of the present study are shown in Table 1. The results of the present study are shown in Table 1. The results of the present study are shown in Table 1.

Table 1-1

Allocation of Well-Being Costs by Sector, 1947-51

Expenditures		Residuals		Total	
Sector I	Sector II	Sector III	Sector IV	Sector V	Total
1947	1948	1949	1950	1951	1947-51
1952	1953	1954	1955	1956	1952-56
1957	1958	1959	1960	1961	1957-61
1962	1963	1964	1965	1966	1962-66
1967	1968	1969	1970	1971	1967-71
1972	1973	1974	1975	1976	1972-76
1977	1978	1979	1980	1981	1977-81
1982	1983	1984	1985	1986	1982-86
1987	1988	1989	1990	1991	1987-91
1992	1993	1994	1995	1996	1992-96
1997	1998	1999	2000	2001	1997-01
2002	2003	2004	2005	2006	2002-06
2007	2008	2009	2010	2011	2007-11
2012	2013	2014	2015	2016	2012-16
2017	2018	2019	2020	2021	2017-21
2022	2023	2024	2025	2026	2022-26
2027	2028	2029	2030	2031	2027-31
2032	2033	2034	2035	2036	2032-36
2037	2038	2039	2040	2041	2037-41
2042	2043	2044	2045	2046	2042-46
2047	2048	2049	2050	2051	2047-51
2052	2053	2054	2055	2056	2052-56
2057	2058	2059	2060	2061	2057-61
2062	2063	2064	2065	2066	2062-66
2067	2068	2069	2070	2071	2067-71
2072	2073	2074	2075	2076	2072-76
2077	2078	2079	2080	2081	2077-81
2082	2083	2084	2085	2086	2082-86
2087	2088	2089	2090	2091	2087-91
2092	2093	2094	2095	2096	2092-96
2097	2098	2099	2100	2101	2097-01
2102	2103	2104	2105	2106	2102-06
2107	2108	2109	2110	2111	2107-11
2112	2113	2114	2115	2116	2112-16
2117	2118	2119	2120	2121	2117-21
2122	2123	2124	2125	2126	2122-26
2127	2128	2129	2130	2131	2127-31
2132	2133	2134	2135	2136	2132-36
2137	2138	2139	2140	2141	2137-41
2142	2143	2144	2145	2146	2142-46
2147	2148	2149	2150	2151	2147-51
2152	2153	2154	2155	2156	2152-56
2157	2158	2159	2160	2161	2157-61
2162	2163	2164	2165	2166	2162-66
2167	2168	2169	2170	2171	2167-71
2172	2173	2174	2175	2176	2172-76
2177	2178	2179	2180	2181	2177-81
2182	2183	2184	2185	2186	2182-86
2187	2188	2189	2190	2191	2187-91
2192	2193	2194	2195	2196	2192-96
2197	2198	2199	2200	2201	2197-01
2202	2203	2204	2205	2206	2202-06
2207	2208	2209	2210	2211	2207-11
2212	2213	2214	2215	2216	2212-16
2217	2218	2219	2220	2221	2217-21
2222	2223	2224	2225	2226	2222-26
2227	2228	2229	2230	2231	2227-31
2232	2233	2234	2235	2236	2232-36
2237	2238	2239	2240	2241	2237-41
2242	2243	2244	2245	2246	2242-46
2247	2248	2249	2250	2251	2247-51
2252	2253	2254	2255	2256	2252-56
2257	2258	2259	2260	2261	2257-61
2262	2263	2264	2265	2266	2262-66
2267	2268	2269	2270	2271	2267-71
2272	2273	2274	2275	2276	2272-76
2277	2278	2279	2280	2281	2277-81
2282	2283	2284	2285	2286	2282-86
2287	2288	2289	2290	2291	2287-91
2292	2293	2294	2295	2296	2292-96
2297	2298	2299	2300	2301	2297-01
2302	2303	2304	2305	2306	2302-06
2307	2308	2309	2310	2311	2307-11
2312	2313	2314	2315	2316	2312-16
2317	2318	2319	2320	2321	2317-21
2322	2323	2324	2325	2326	2322-26
2327	2328	2329	2330	2331	2327-31
2332	2333	2334	2335	2336	2332-36
2337	2338	2339	2340	2341	2337-41
2342	2343	2344	2345	2346	2342-46
2347	2348	2349	2350	2351	2347-51
2352	2353	2354	2355	2356	2352-56
2357	2358	2359	2360	2361	2357-61
2362	2363	2364	2365	2366	2362-66
2367	2368	2369	2370	2371	2367-71
2372	2373	2374	2375	2376	2372-76
2377	2378	2379	2380	2381	2377-81
2382	2383	2384	2385	2386	2382-86
2387	2388	2389	2390	2391	2387-91
2392	2393	2394	2395	2396	2392-96
2397	2398	2399	2400	2401	2397-01
2402	2403	2404	2405	2406	2402-06
2407	2408	2409	2410	2411	2407-11
2412	2413	2414	2415	2416	2412-16
2417	2418	2419	2420	2421	2417-21
2422	2423	2424	2425	2426	2422-26
2427	2428	2429	2430	2431	2427-31
2432	2433	2434	2435	2436	2432-36
2437	2438	2439	2440	2441	2437-41
2442	2443	2444	2445	2446	2442-46
2447	2448	2449	2450	2451	2447-51
2452	2453	2454	2455	2456	2452-56
2457	2458	2459	2460	2461	2457-61
2462	2463	2464	2465	2466	2462-66
2467	2468	2469	2470	2471	2467-71
2472	2473	2474	2475	2476	2472-76
2477	2478	2479	2480	2481	2477-81
2482	2483	2484	2485	2486	2482-86
2487	2488	2489	2490	2491	2487-91
2492	2493	2494	2495	2496	2492-96
2497	2498	2499	2500	2501	2497-01
2502	2503	2504	2505	2506	2502-06
2507	2508	2509	2510	2511	2507-11
2512	2513	2514	2515	2516	2512-16
2517	2518	2519	2520	2521	2517-21
2522	2523	2524	2525	2526	2522-26
2527	2528	2529	2530	2531	2527-31
2532	2533	2534	2535	2536	2532-36
2537	2538	2539	2540	2541	2537-41
2542	2543	2544	2545	2546	2542-46
2547	2548	2549	2550	2551	2547-51
2552	2553	2554	2555	2556	2552-56
2557	2558	2559	2560	2561	2557-61
2562	2563	2564	2565	2566	2562-66
2567	2568	2569	2570	2571	2567-71
2572	2573	2574	2575	2576	2572-76
2577	2578	2579	2580	2581	2577-81
2582	2583	2584	2585	2586	2582-86
2587	2588	2589	2590	2591	2587-91
2592	2593	2594	2595	2596	2592-96
2597	2598	2599	2600	2601	2597-01
2602	2603	2604	2605	2606	2602-06
2607	2608	2609	2610	2611	2607-11
2612	2613	2614	2615	2616	2612-16
2617	2618	2619	2620	2621	2617-21
2622	2623	2624	2625	2626	2622-26
2627	2628	2629	2630	2631	2627-31
2632	2633	2634	2635	2636	2632-36
2637	2638	2639	2640	2641	2637-41
2642	2643	2644	2645	2646	2642-46
2647	2648	2649	2650	2651	2647-51
2652	2653	2654	2655	2656	2652-56
2657	2658	2659	2660	2661	2657-61
2662	2663	2664	2665	2666	2662-66
2667	2668	2669	2670	2671	2667-71
2672	2673	2674	2675	2676	2672-76
2677	2678	2679	2680	2681	2677-81
2682	2683	2684	2685	2686	2682-86
2687	2688	2689	2690	2691	2687-91
2692	2693	2694	2695	2696	2692-96
2697	2698	2699	2700	2701	2697-01
2702	2703	2704	2705	2706	2702-06
2707	2708	2709	2710	2711	2707-11
2712	2713	2714	2715	2716	2712-16
2717	2718	2719	2720	2721	2717-21
2722	2723	2724	2725	2726	2722-26
2727	2728	2729	2730	2731	2727-31
2732	2733	2734	2735	2736	2732-36
2737	2738	2739	2740	2741	2737-41
2742	2743	2744	2745	2746	2742-46
2747	2748	2749	2750	2751	2747-51
2752	2753	2754	2755	2756	2752-56
2757	2758	2759	2760	2761	2757-61
2762	2763	2764	2765	2766	2762-66
2767	2768	2769	2770	2771	2767-71
2772	2773	2774	2775	2776	2772-76
2777	2778	2779	2780	2781	2777-81
2782	2783	2784	2785	2786	2782-86
2787	2788	2789	2790	2791	2787-91
2792	2793	2794	2795	2796	2792-96
2797	2798	2799	2800	2801	2797-01
2802	2803	2804	2805	2806	2802-06
2807	2808	2809	2810	2811	2807-11
2812	2813	2814	2815	2816	2812-16
2817	2818	2819	2820	2821	2817-21
2822	2823	2824	2825	2826	2822-26
2827	2828	2829	2830	2831	2827-31
2832	2833	2834	2835	2836	2832-36
2837	2838	2839	2840	2841	2837-41
2842	2843	2844	2845	2846	2842-46
2847	2848	2849	2850	2851	2847-51
2852	2853	2854	2855	2856	2852-56
2857	2858	2859	2860	2861	2857-61
2862	2863	2864	2865	2866	2862-66
2867	2868	2869	2870	2871	2867-71
2872	2873	2874	2875	2876	2872-76
2877	2878	2879	2880	2881	2877-81
2882	2883	2884	2885	2886	2882-86
2887	2888	2889	2890	2891	2887-91
2892	2893	2894	2895	2896	2892-96
2897	2898	2899	2900	2901	2897-01
2902	2903	2904	2905	2906	2902-06
2907	2908	2909	2910	2911	2907-11
2912	2913	2914	2915	2916	2912-16
2917	2918	2919	2920	2921	2917-21
2922	2923	2924	2925	2926	2922-26
2927	2928	2929	2930	2931	2927-31
2932	2933	2934	2935	2936	2932-36
2937	2938	2939	2940	2941	2937-41
2942	2943	2944	2945	2946	2942-46
2947	2948	2949	2950	2951	2947-51
2952	2953	2954	2955	29	

## 9. GAS PLANT OPERATING EXPENSE

Principal items of cash expense in gas plant operation include labour, materials and supplies, fuel and power. Allocation of these costs between Sectors indicates that 90% of the operating expense goes to Sector III, the balance to Sector IV (6).

The resulting allocation of expense is shown in Table A3-10.

Table A3-10

### Allocation of Gas Plant Operating Expense - Alberta, 1947-52 (Thousands of Dollars)

<u>Year</u>	<u>Expenditures</u>	<u>Receipts</u>			
	<u>Sector I</u>	<u>Sector II</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>
1947	838	-	754	84	-
1948	843	-	759	84	-
1949	847	-	762	85	-
1950	961	-	865	96	-
1951	1,148	-	1,033	115	-
1952	1,238	-	1,114	124	-

## 10. ADMINISTRATION and OVERHEAD COSTS

Allocation of administrative and overhead costs is shown in Table A3-11. Receipts by Sector II include rentals on office buildings, here assumed to be owned by "service companies". Receipts by Sector III include salaries, wages, fuel and power costs, materials and supplies and taxes, while Sectors IV and V receive a portion of head office administrative costs and research expenditures, Sector IV receiving in addition some tax payments.

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(6) Blaw Knox Company submission before Conservation Board, January, 1953, re Leduc Southern Gas Absorption Ltd. - Exhibit 23, Table 3.

B. GAS PLANT OPERATING EXPENSES

Principal items of cost account of gas plant operation are labor, materials and supplies, fuel and power. Allocation of these costs between sections indicates that 90% of the operating expenses are in Sector III, the balance to Sector IV (6).

The resulting allocation of expenses is shown in Table A3-10.

Table A3-10

Allocation of Gas Plant Operating Expenses - Atlanta, 1947-52

(Thousands of Dollars)

Year	Sector I	Sector II	Sector III	Sector IV	Sector V
1947	808	-	751	44	-
1948	848	-	759	48	-
1949	847	-	763	48	-
1950	851	-	807	50	-
1951	1,148	-	1,075	110	-
1952	1,238	-	1,116	128	-

10. ADMINISTRATION AND OVERHEAD COSTS

Allocation of administrative and overhead costs is shown in Table A3-11. Sectors I and II include rentals on office buildings, here assumed to be owned by "utility companies". Sectors III, IV and V include salaries, wages, fuel and power costs, materials and supplies and taxes. Sectors IV and V receive a portion of plant office administrative costs and research expenditures. Sector IV receives in addition the tax payments.

(2) The Gas Plant Operating Expenses are allocated to the various sectors of the plant as follows: Sectors I and II include rentals on office buildings, here assumed to be owned by "utility companies". Sectors III, IV and V include salaries, wages, fuel and power costs, materials and supplies and taxes. Sectors IV and V receive a portion of plant office administrative costs and research expenditures. Sector IV receives in addition the tax payments.



Allocation of Administrative and Overhead Costs - 1947-52.  
(Thousands of Dollars)

<u>Year</u>	<u>Expenditures</u>	<u>Receipts</u>			
	<u>Sector I</u>	<u>Sector II</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>
1947	2,288	600	985	140	563
1948	5,331	1,000	2,290	408	1,633
1949	11,778	2,400	5,100	855	3,423
1950	15,618	3,400	6,720	1,099	4,399
1951	18,423	4,600	7,910	1,182	4,731
1952	22,589	5,200	9,700	1,538	6,151

### 11. ROYALTIES

Royalty payments were allocated in a manner similar to lease rental payments. Published Crown royalty figures, plus one-half estimated "other freehold" royalty were credited to Sector III, C.P.R., C.N.R. and one-quarter "other freehold" to Sector IV, H.B.C. and one-quarter of "other freehold" to Sector V. The resulting allocation is shown in Table A3-12.

Table A3-12

Allocation of Royalty Payments - Alberta - 1947-52.  
(Thousands of Dollars)

<u>Year</u>	<u>Expenditures</u>	<u>Receipts</u>			
	<u>Sector I</u>	<u>Sector II</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>
1947	1,663	-	1,079	357	227
1948	3,558	-	2,338	760	460
1949	6,204	-	4,402	1,116	686
1950	7,358	-	5,550	1,194	614
1951	14,193	-	11,369	1,883	941
1952	18,113	-	14,008	2,873	1,232

### 12. INTEREST and DIVIDENDS

As mentioned in the Appendix to Chapter 2, interest and dividend payments were calculated from Financial Post data (7). From data in these

reports plus certain D.B.S. material (8), it was possible to arrive at fairly  
(7) Survey of Oils, Toronto, 1947-1954

(8) The Canadian Balance of International Payments 1926-1948, Ottawa, 1949.  
Canada's Balance of International Payments 1946-55, Ottawa, 1956. Inter-  
national Distribution of Ownership of the Petroleum Industry in Canada  
(Reference Paper No. 37), Ottawa, 1952.





realistic estimates of where securities were held. For the distribution between Alberta and other parts of Canada, location of underwriters, stock exchange listings and population distribution were taken into account. Allocation of interest and dividend payments was made on the following basis.

(a) Interest: Interest on foreign held debt was calculated at known rates. The balance was allocated between Alberta and the rest of Canada in a 1:9 ratio.

(b) Royalty Trust Distributions were allocated between Alberta, the rest of Canada and foreign countries on an 8:1:1 ratio.

(c) Dividend Payments of foreign countries were estimated on the basis of estimated foreign ownership, while domestic payments were split between Alberta and the rest of Canada in the ratio of 1:9.

The resulting allocation of payments between Sectors is shown in Table A3-13.

Table A3-13

Allocation of Interest and Dividend Payments - 1947-52.  
(Thousands of Dollars)

<u>Year</u>	<u>Expenditures</u>	<u>Receipts</u>				
	<u>Sector I</u>	<u>Sector II</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>	
1947	2, 271	-	789	1, 267	215	
1948	3, 109	-	862	1, 919	328	
1949	3, 680	-	738	2, 563	379	
1950	5, 567	-	845	3, 962	760	
1951	6, 202	-	831	4, 185	1, 186	
1952	7, 124	-	836	4, 540	1, 748	

13. INCOME TAXES

Two alternative approaches are possible to the problem of allocating income taxes between Sectors III and IV.

The first of these bases the allocation on the ratio between Federal government receipts and expenditures in Alberta, which, for the years

[illegible]

... ..

1968-1969

—1941. 1942. 1943. 1944. 1945. 1946. 1947. 1948. 1949. 1950. 1951. 1952. 1953. 1954. 1955. 1956. 1957. 1958. 1959. 1960. 1961. 1962. 1963. 1964. 1965. 1966. 1967. 1968. 1969. 1970. 1971. 1972. 1973. 1974. 1975. 1976. 1977. 1978. 1979. 1980. 1981. 1982. 1983. 1984. 1985. 1986. 1987. 1988. 1989. 1990. 1991. 1992. 1993. 1994. 1995. 1996. 1997. 1998. 1999. 2000. 2001. 2002. 2003. 2004. 2005. 2006. 2007. 2008. 2009. 2010. 2011. 2012. 2013. 2014. 2015. 2016. 2017. 2018. 2019. 2020. 2021. 2022. 2023. 2024. 2025. 2026. 2027. 2028. 2029. 2030. 2031. 2032. 2033. 2034. 2035. 2036. 2037. 2038. 2039. 2040. 2041. 2042. 2043. 2044. 2045. 2046. 2047. 2048. 2049. 2050. 2051. 2052. 2053. 2054. 2055. 2056. 2057. 2058. 2059. 2060. 2061. 2062. 2063. 2064. 2065. 2066. 2067. 2068. 2069. 2070. 2071. 2072. 2073. 2074. 2075. 2076. 2077. 2078. 2079. 2080. 2081. 2082. 2083. 2084. 2085. 2086. 2087. 2088. 2089. 2090. 2091. 2092. 2093. 2094. 2095. 2096. 2097. 2098. 2099. 2100. 2101. 2102. 2103. 2104. 2105. 2106. 2107. 2108. 2109. 2110. 2111. 2112. 2113. 2114. 2115. 2116. 2117. 2118. 2119. 2120. 2121. 2122. 2123. 2124. 2125. 2126. 2127. 2128. 2129. 2130. 2131. 2132. 2133. 2134. 2135. 2136. 2137. 2138. 2139. 2140. 2141. 2142. 2143. 2144. 2145. 2146. 2147. 2148. 2149. 2150. 2151. 2152. 2153. 2154. 2155. 2156. 2157. 2158. 2159. 2160. 2161. 2162. 2163. 2164. 2165. 2166. 2167. 2168. 2169. 2170. 2171. 2172. 2173. 2174. 2175. 2176. 2177. 2178. 2179. 2180. 2181. 2182. 2183. 2184. 2185. 2186. 2187. 2188. 2189. 2190. 2191. 2192. 2193. 2194. 2195. 2196. 2197. 2198. 2199. 2200. 2201. 2202. 2203. 2204. 2205. 2206. 2207. 2208. 2209. 2210. 2211. 2212. 2213. 2214. 2215. 2216. 2217. 2218. 2219. 2220. 2221. 2222. 2223. 2224. 2225. 2226. 2227. 2228. 2229. 2230. 2231. 2232. 2233. 2234. 2235. 2236. 2237. 2238. 2239. 2240. 2241. 2242. 2243. 2244. 2245. 2246. 2247. 2248. 2249. 2250. 2251. 2252. 2253. 2254. 2255. 2256. 2257. 2258. 2259. 2260. 2261. 2262. 2263. 2264. 2265. 2266. 2267. 2268. 2269. 2270. 2271. 2272. 2273. 2274. 2275. 2276. 2277. 2278. 2279. 2280. 2281. 2282. 2283. 2284. 2285. 2286. 2287. 2288. 2289. 2290. 2291. 2292. 2293. 2294. 2295. 2296. 2297. 2298. 2299. 2300. 2301. 2302. 2303. 2304. 2305. 2306. 2307. 2308. 2309. 2310. 2311. 2312. 2313. 2314. 2315. 2316. 2317. 2318. 2319. 2320. 2321. 2322. 2323. 2324. 2325. 2326. 2327. 2328. 2329. 2330. 2331. 2332. 2333. 2334. 2335. 2336. 2337. 2338. 2339. 2340. 2341. 2342. 2343. 2344. 2345. 2346. 2347. 2348. 2349. 2350. 2351. 2352. 2353. 2354. 2355. 2356. 2357. 2358. 2359. 2360. 2361. 2362. 2363. 2364. 2365. 2366. 2367. 2368. 2369. 2370. 2371. 2372. 2373. 2374. 2375. 2376. 2377. 2378. 2379. 2380. 2381. 2382. 2383. 2384. 2385. 2386. 2387. 2388. 2389. 2390. 2391. 2392. 2393. 2394. 2395. 2396. 2397. 2398. 2399. 2400. 2401. 2402. 2403. 2404. 2405. 2406. 2407. 2408. 2409. 2410. 2411. 2412. 2413. 2414. 2415. 2416. 2417. 2418. 2419. 2420. 2421. 2422. 2423. 2424. 2425. 2426. 2427. 2428. 2429. 2430. 2431. 2432. 2433. 2434. 2435. 2436. 2437. 2438. 2439. 2440. 2441. 2442. 2443. 2444. 2445. 2446. 2447. 2448. 2449. 2450. 2451. 2452. 2453. 2454. 2455. 2456. 2457. 2458. 2459. 2460. 2461. 2462. 2463. 2464. 2465. 2466. 2467. 2468. 2469. 2470. 2471. 2472. 2473. 2474. 2475. 2476. 2477. 2478. 2479. 2480. 2481. 2482. 2483. 2484. 2485. 2486. 2487. 2488. 2489. 2490. 2491. 2492. 2493. 2494. 2495. 2496. 2497. 2498. 2499. 2500. 2501. 2502. 2503. 2504. 2505. 2506. 2507. 2508. 2509. 2510. 2511. 2512. 2513. 2514. 2515. 2516. 2517. 2518. 2519. 2520. 2521. 2522. 2523. 2524. 2525. 2526. 2527. 2528. 2529. 2530. 2531. 2532. 2533. 2534. 2535. 2536. 2537. 2538. 2539. 2540. 2541. 2542. 2543. 2544. 2545. 2546. 2547. 2548. 2549. 2550. 2551. 2552. 2553. 2554. 2555. 2556. 2557. 2558. 2559. 2560. 2561. 2562. 2563. 2564. 2565. 2566. 2567. 2568. 2569. 2570. 2571. 2572. 2573. 2574. 2575. 2576. 2577. 2578. 2579. 2580. 2581. 2582. 2583. 2584. 2585. 2586. 2587. 2588. 2589. 2590. 2591. 2592. 2593. 2594. 2595. 2596. 2597. 2598. 2599. 2600. 2601. 2602. 2603. 2604. 2605. 2606. 2607. 2608. 2609. 2610. 2611. 2612. 2613. 2614. 2615. 2616. 2617. 2618. 2619. 2620. 2621. 2622. 2

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1944-1945

~~CONFIDENTIAL - SECURITY INFORMATION~~

DATE	TIME	LOCATION	WIND	TEMP	SEA	REMARKS
1961	10:00	1000	10	10	10	10
1961	11:00	1100	11	11	11	11
1961	12:00	1200	12	12	12	12
1961	13:00	1300	13	13	13	13
1961	14:00	1400	14	14	14	14
1961	15:00	1500	15	15	15	15
1961	16:00	1600	16	16	16	16
1961	17:00	1700	17	17	17	17
1961	18:00	1800	18	18	18	18
1961	19:00	1900	19	19	19	19
1961	20:00	2000	20	20	20	20
1961	21:00	2100	21	21	21	21
1961	22:00	2200	22	22	22	22
1961	23:00	2300	23	23	23	23
1961	24:00	2400	24	24	24	24

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1947-52, is practically unity. With this assumption, the entire tax revenue could be regarded as revenue for Sector III, as payments to Albertans equal revenue received. This tends to overlook two things:

(1) Oil companies operating in Alberta may have offices in Ontario and pay taxes through Ontario offices of the Department of National Revenue. This tends to question the validity of statistics on the ratio of Federal government spending and revenue in Alberta.

(2) More serious is the objection that had Alberta not developed an oil-producing industry after World War II, she would have been a "have-not" province, or one in which Federal spending exceeds receipts. It is, thus, possible to argue that much of the Federal spending in Alberta in this period would have taken place regardless of whether there was an oil industry or not. Existence of the industry enabled Alberta to pay its own way, but did not determine the level of spending in any great degree.

It is obvious that inclusion of Federal payments to Albertans on the above basis would tend to overestimate the effect of development in this industry on the Alberta economy to the extent that Federal expenditures would have been made anyway. Because of these objections, this approach has been rejected.

The alternative chosen rests on the following reasoning:

(1) Tax receipts by the Federal government were increased by the development of this industry.

(2) As a result, tax rental payments to the provinces were also increased, and Alberta shared in this increase.

Accordingly, income taxes have been allocated between the Federal government (Sector IV) and the provincial government (Sector III), based



1947-48, is practically empty. With this assumption, the entire tax revenue could be regarded as revenue for Alberta. It is payments to Alberta equal revenue received. This leaves to Alberta two thirds.

(1) Oil companies operating in Alberta may have offices in Ontario and pay taxes through Ontario offices or the Department of National Revenue. This tends to question the validity of estimates on the ratio of federal government spending and revenue in Alberta.

(2) There arises the question that had Alberta not developed on this processing industry, what would it be? The world has been a long time in coming, or one in which federal spending exceeds receipts. It is, then, possible to argue that much of the federal spending in Alberta in this period would have taken place regardless of whether there was an oil industry or not. Withholding of the industry enables Alberta to pay its own way, but does not determine the level of spending in any great degree. It is obvious that without it federal payments to Albertans on the above basis would tend to overstate the effect of development in this industry on the Alberta economy to the extent that federal expenditures would have been much higher. Because of these objections, this approach has been rejected.

The alternative chosen rests on the following reasoning:

- (1) Tax receipts by the Federal government were increased by the development of this industry.
- (2) As a result, the federal payments to the provinces were also increased, and Alberta shared in this increase.

Accordingly, income taxes paid to the federal government by the provinces (Sector IV) and the provincial government (Sector II), based

on the ratio that tax rental payments to Alberta bear to tax rental payments as a whole, applied to the proportion of Federal tax revenue paid out under tax rental agreements. These figures are shown in Table A3-14.

Table A3-14

Federal Tax Revenue and Tax Rental Payments 1947-52  
(Fiscal years, ending March 31, 1948-53)

	A. Tax Rental Paid to Alberta	B. Total Tax Rental Paid	C. Federal Succession Duty, Income and Corporation Tax Revenue	% A of C
1947	6	130	1,313	0.46
1948	13	84	1,368	0.95
1949	14	80	1,301	1.07
1950	12	93	1,557	0.77
1951	15	96	2,204	0.68
1952	32	303	2,594	1.19

It is believed that this method of allocation is as realistic as possible, bearing in mind the impossibility of determining from taxation statistics the source of the profits which are taxed. This basis of estimating may actually overstate the importance of this source of revenue to the provincial government, for, without oil, Alberta would be another have-not province and might have received Federal subsidies to ease the burdens of government.

However, it may also tend to underestimate the effect on Alberta as a whole, as more buoyant revenues may have had some tendency to increase spending in Alberta as well as in other parts of Canada.

Table A3-15 shows the results of an allocation made on the above basis.

Table A3-15  
Allocation of Income Taxes 1947-52  
(Thousands of Dollars)

	Expenditures		Receipts		
	Sector I	Sector II	Sector III	Sector IV	Sector V
1947	1,349	-	6	1,343	-
1948	1,600	-	15	1,585	-
1949	1,064	-	11	1,053	-
1950	1,437	-	11	1,426	-
1951	2,052	-	14	2,038	-
1952	3,717	-	44	3,673	-



A. Geophysical Contractors

(a) Income account

Income has been broken down on the basis of the following percentages:

<u>Geophysical Cost per Crew Month<sup>(1)</sup></u>		
	<u>\$</u>	<u>%</u>
Labour	6,400	32.0
Materials and Supplies	7,100	35.5
Depreciation	2,500	12.5
Profit	<u>4,000</u>	<u>20.0</u>
	<u>20,000</u>	<u>100.0</u>

Using these percentages, operating costs have been estimated as follows. Income taxes have been calculated at the rates shown in Table A2-27.

Table A5-1

Estimated Geophysical Income and Expense, Alberta, 1947-52  
(Thousands of Dollars)

	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Total Income	<u>2,772</u>	<u>7,830</u>	<u>17,775</u>	<u>22,480</u>	<u>32,375</u>	<u>37,060</u>
Labour	886	2,502	5,680	7,200	10,340	11,870
Materials and Supplies	984	2,785	6,305	7,980	11,480	13,160
Taxes	166	470	1,078	1,577	2,955	3,745
Profit after Tax	388	1,096	2,477	2,919	3,520	3,667
Total Cash	<u>2,424</u>	<u>6,853</u>	<u>15,540</u>	<u>19,676</u>	<u>28,295</u>	<u>32,442</u>
Depreciation	348	977	2,235	2,804	4,080	4,618
	<u>2,772</u>	<u>7,830</u>	<u>17,775</u>	<u>22,480</u>	<u>32,375</u>	<u>37,060</u>

(1) These percentages are estimates based on data given by Kastrop, J. E., World Oil (Vol. 132, No. 6) (May 1951) p. 55. The figures shown relate to seismic operations but have been used for all types as no information is available showing differences between types.





In allocating these expenditures to sector accounts, the following procedures were followed.

Labour costs were allocated to Sector III in their entirety. The major items of materials and supplies purchased in Alberta are gas, oil and repairs. Including other incidental local purchases, it is estimated that about 40% of materials and supplies expenditures was spent in Alberta. Other materials and supplies used include explosives, recording film, chemicals, rock bits, drill pipe and many minor items. Of the imports it is estimated that 40% were purchased in Canada, the balance imported from abroad. Materials and supplies then are split between Sector III - 40%, Sector IV - 24% and Sector V - 36%.

Allocation of profits was based on the number of crews operated by Canadian firms and foreign firms each year as shown in Table A5-2.

Table A5-2

Ownership of Geophysical Crews, Alberta, 1947-52<sup>(1)</sup>

<u>Year</u>	<u>Crews Operated</u>	<u>Ownership</u>		<u>Percent Canadian</u>
		<u>Canadian</u>	<u>Other</u>	
1947	20	5	15	25
1948	60	10	55	17
1949	90	15	75	17
1950	100	20	80	20
1951	120	25	95	21
1952	133	30	103	29

The Canadian crews were operated by Alberta firms. Profits have been split between Sector III and Sector V on the basis of the percentages appearing in Table A5-2. Taxes were divided on the basis used in Table A3-15. The resulting allocation of Geophysical firms' income account is shown in Table A5-3.

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(1) Based on data in Oil in Canada, Oct. 20, 1952, Nov. 17, 1952; C.P.A. Statistical Bulletin, Fall 1955; Canadian Oil & Gas Directory, 1953.



Table A5-3

Allocation of Geophysical Firms' Expense (Income Account)Alberta, 1947-52(Thousands of Dollars)

<u>Year</u>	<u>Item</u>	<u>Total</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>	<u>Depreciation</u>
1947	Labour	886	886	-	-	-
	Materials and Supplies	984	394	236	354	-
	Taxes	166	1	165	-	-
	Profit	388	97	-	291	-
	Depreciation	348	-	-	-	348
	Total	2,772	1,378	401	645	348
1948	Labour	2,502	2,502	-	-	-
	Materials and Supplies	2,785	1,115	668	1,002	-
	Taxes	470	5	465	-	-
	Profit	1,096	186	-	910	-
	Depreciation	977	-	-	-	977
	Total	7,830	3,808	1,133	1,912	977
1949	Labour	5,680	5,680	-	-	-
	Materials and Supplies	6,305	2,520	1,515	2,270	-
	Taxes	1,078	11	1,068	-	-
	Profit	2,477	420	-	2,057	-
	Depreciation	2,235	-	-	-	2,235
	Total	17,775	8,631	2,582	4,327	2,235
1950	Labour	7,200	7,200	-	-	-
	Materials and Supplies	7,980	3,190	1,920	2,870	-
	Taxes	1,577	12	1,565	-	-
	Profit	2,919	583	-	2,336	-
	Depreciation	2,804	-	-	-	2,804
	Total	22,480	10,985	3,485	5,206	2,804
1951	Labour	10,340	10,340	-	-	-
	Materials and Supplies	11,480	4,590	2,760	4,130	-
	Taxes	2,955	20	2,935	-	-
	Profit	3,520	710	-	2,810	-
	Depreciation	4,080	-	-	-	4,080
	Total	32,375	15,660	5,695	6,940	4,080
1952	Labour	11,870	11,870	-	-	-
	Materials and Supplies	13,160	5,260	3,170	4,730	-
	Taxes	3,745	45	3,700	-	-
	Profit	3,667	1,062	-	2,605	-
	Depreciation	4,618	-	-	-	4,618
	Total	37,060	18,237	6,870	7,335	4,618





(b) Capital Expenditures

In 1946 there were 15 geophysical parties in operation in Alberta. The estimated age structure of this population was as follows at January 1, 1947.

Under one year	2
One to two years	4
Two years and over	9
	<u>15</u>

In estimating the capital expenditures made on geophysical equipment, it has been assumed that the average life of such equipment is three years. This is, of course, a simplification, as some items of equipment, particularly vehicles, are replaced almost annually, while certain scientific apparatus has a much longer life than three years. However, the life span of much apparatus, e.g.: recording equipment, is kept quite short by obsolescence, and three years seems to be an average life figure widely accepted in the industry.

Physical demand for new "Units" (a unit is defined here as including the entire equipment required by a crew) has been estimated from figures on peak crews operating each year and is shown in Table A5-4. Replacement demand is shown in Table A5-5.

Table A5-4Demand for New Geophysical UnitsAlberta, 1947-52

	<u>Peak Units in Use</u>	<u>Annual Increase</u>
1947	20	5
1948	60	40
1949	90	30
1950	100	10
1951	120	20
1952	133	13



Table A5-5Replacement and Total Demand for Geophysical UnitsAlberta, 1947-52

Replacement of Units Bought:	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
1944 and earlier	9	-	-	9	-	-
1945	-	4	-	-	4	-
1946	-	-	2	-	-	2
1947	-	-	-	5	-	-
1948	-	-	-	-	40	-
1949	-	-	-	-	-	30
Total Replacement Demand	9	4	2	14	44	32
Add New Units (Table A5-4)	5	40	30	10	20	15
Total Demand	14	44	32	24	64	47

Estimated capital expenditures on geophysical units were estimated on the basis of the following cost estimates. These relate to seismograph units in particular. However, although gravity units are cheaper, airborne magnetometer units are much more expensive, and it is felt that the use of the seismic cost estimates does not lead to much distortion, especially in view of the preponderance of this type of operation. Total estimated capital expenditures appear in Table A5-7.

Table A5-6Estimated Cost of Geophysical Unit (Seismic)Alberta, 1947-52

1947	60,000
1948	65,000
1949	75,000
1950	80,000
1951	85,000
1952	90,000

Table A5-7Estimated Capital Expenditures, Geophysical Contractors
Alberta, 1947-52  
 (Thousands of Dollars)

<u>Year</u>	<u>Units Purchased</u>	<u>Price Per Unit</u>	<u>Total Expenditures</u>
1947	14	60	840
1948	44	65	2,860
1949	32	75	2,400
1950	24	80	1,920
1951	64	85	5,440
1952	47	90	4,230





(c) Allocation of Capital Expenditures to Sector Accounts

Principal items of equipment for a seismic unit and the sector from which each is purchased are listed below:

Sector III (Alberta)

Dealers' profit on Automotive Units, special truck bodies, trailers, camps, etc.

Sector IV (Rest of Canada)

Automotive Units, Cable.

Sector V (Rest of World)

Geophones, Recording Units, Amplifiers, Surveying Instruments, Shothole Drills.

This breakdown forms the basis of our cost distribution.

Allocation between sectors is based on the following percentages and is shown in Table A5-9.

Table A5-8

Percentage Allocation of Capital Expenditures  
by Geophysical Contractors - 1947-52

<u>Sector</u>	<u>Percent</u>
III	19.3
IV	36.2
V	44.5

Table A5-9Allocation of Geophysical Capital Expenditures to Sector Accounts, 1947-52

(Thousands of Dollars)

<u>Year</u>	<u>Total</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>
1947	840	162	304	374
1948	2,860	552	1,035	1,273
1949	2,400	463	869	1,068
1950	1,920	370	695	855
1951	5,440	1,050	1,970	2,420
1952	4,230	816	1,530	1,884



(d) Sources of Funds

Net funds required, since expenses were covered by earnings, include only those portions of capital expenditures not covered by depreciation charges, plus changes in working capital.

Working capital estimates were prepared by estimating total requirements on a six weeks' expenditures basis. A first estimate of the increase was prepared on the basis of these estimated requirements. These were then adjusted to eliminate extreme year to year fluctuations. This method was used for calculating working capital requirements for all service company groups.

Capital requirements not met by depreciation are assumed to be equity investment and come apparently from two sources:

- (1) Direct investment by U.S. firms.
- (2) Investment by individuals resident in Canada, chiefly Albertans.

There are no Canadian public companies engaged in geophysical prospecting, and of the Canadian firms in this field nearly all are owned by Alberta residents.

Equity investment has been divided between these two groups on a basis to reconcile with the ownership data in Table A5-2. Depreciation accruals were divided on the basis of ownership at January 1, and additional requirements estimated to make investment reconcile with unit ownership. Table A5-10 shows the resulting estimates of cash sources for geophysical contracting firms.





Table A5-10

Sources of Funds, Geophysical Contractors (Sector II)

Alberta, 1947-52

(Thousands of Dollars)

<u>Year</u>	<u>Capital Expenditures</u>	<u>Increase In Working Capital</u>	<u>Gross Requirements</u>	<u>Depreciation</u>	<u>Net Requirements</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>
1947	840	100	940	348	592	-	-	592
1948	2,860	738	3,598	977	2,621	374	-	2,247
1949	2,400	925	3,325	2,235	1,090	264	-	826
1950	1,920	1,550	3,470	2,804	666	159	-	507
1951	5,440	680	6,120	4,080	2,040	252	-	1,798
1952	4,230	1,110	5,340	4,618	722	460	-	262



B. Drilling Contractors(a) Income Account

Contract income has been broken down on the basis of the percentages shown in Table A5-11, resulting in the breakdown shown in Table A5-12. In Table A5-13, these cost breakdowns are allocated to sector accounts. Labour is allocated to Sector III as are Fuel, Repairs, Administration, etc. An arbitrary 10% - 20% - 70% split of Materials and Supplies between Sectors III, IV and V has been made. Income Tax has been split between Sector III and IV on the same basis as used in Table A3-15, above. Profits were allocated between Sector III and Sector V on the basis of ownership of rigs in use as indicated in Table A5-14.

Table A5-11Analysis of Revenue and Expense, Drilling ContractorsAlberta, 1947-52

	Percentages					
	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Revenue	100.0	100.0	100.0	100.0	100.0	100.0
Wages, Salaries and Employee Benefits	21.8	21.3	26.2	31.9	28.2	31.2
Materials and Supplies	19.2	18.3	24.2	29.5	26.4	28.3
Fuel	4.3	3.8	4.7	5.4	4.9	5.3
Repairs	6.7	5.9	7.4	8.5	7.5	8.1
Administration, Moving, etc.	7.1	6.4	7.9	9.0	8.0	8.1
Depreciation	6.2	5.8	7.7	9.3	8.3	9.0
Total Expense	65.3	61.5	78.1	93.6	83.3	90.0
Income Taxes	10.4	11.5	7.2	2.2	7.6	5.2
Profit after Tax	24.3	27.0	14.7	4.2	9.1	4.8
	100.0	100.0	100.0	100.0	100.0	100.0

Source: Estimated from data appearing in: Provincial Bureau of Statistics, op. cit. D. B. S. Contract Drilling in the Mining Industry, Annual Issues. Binning, R. L., and Corey, B. H., in Oil in Canada, 3 Nov. 1952, p. 60.





Table A5-12

Revenues and Expenses of Drilling Contractors

Alberta, 1947-52

(Thousands of Dollars)

	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Revenue:	6,257	11,240	22,794	30,696	39,436	47,080
Labour	1,363	2,394	5,972	9,792	11,121	14,689
Materials and Supplies	1,202	2,057	5,516	9,055	10,411	13,324
Fuel	269	427	1,071	1,658	1,932	2,495
Repairs	419	663	1,687	2,609	2,958	3,813
Administration, Moving,etc.	444	719	1,801	2,763	3,155	3,813
Income Taxes	652	1,292	1,641	675	2,997	2,448
Profit after Tax	1,520	3,036	3,351	1,289	3,589	2,260
Total Cash Expense	5,869	10,588	21,039	27,841	36,163	42,842
Depreciation	388	652	1,755	2,855	3,273	4,238
Total Expense	6,257	11,240	22,794	30,696	39,436	47,080



Allocation of Cash Expense of Drilling ContractorsAlberta, 1947-52(Thousands of Dollars)

	<u>Total</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>
<u>1947</u>				
Labour	1,363	1,363	-	-
Materials and Supplies	1,202	120	240	842
Fuel	269	269	-	-
Repairs	419	419	-	-
Administration, etc.	444	444	-	-
Tax	652	3	649	-
Profit	1,520	912	-	608
Total 1947	5,869	3,530	889	1,450
<u>1948</u>				
Labour	2,394	2,394	-	-
Materials and Supplies	2,057	206	512	1,339
Fuel	427	427	-	-
Repairs	663	663	-	-
Administration, etc.	719	719	-	-
Tax	1,292	12	1,280	-
Profit	3,036	2,146	-	890
Total 1948	10,588	6,567	1,792	2,229
<u>1949</u>				
Labour	5,972	5,972	-	-
Materials and Supplies	5,516	552	1,104	3,860
Fuel	1,071	1,071	-	-
Repairs	1,687	1,687	-	-
Administration, etc.	1,801	1,801	-	-
Tax	1,641	18	1,623	-
Profit	3,351	2,366	-	985
Total 1949	21,039	13,467	2,727	4,845
<u>1950</u>				
Labour	9,792	9,792	-	-
Materials and Supplies	9,055	906	1,812	6,337
Fuel	1,658	1,658	-	-
Repairs	2,609	2,609	-	-
Administration, etc.	2,763	2,763	-	-
Tax	675	5	670	-
Profit	1,289	853	-	436
Total 1950	27,841	18,586	2,482	6,773
<u>1951</u>				
Labour	11,121	11,212	-	-
Materials and Supplies	10,411	1,041	2,082	7,288
Fuel	1,932	1,932	-	-
Repairs	2,958	2,958	-	-
Administration, etc.	3,155	3,155	-	-
Tax	2,997	20	2,977	-
Profit	3,589	2,391	-	1,198
Total 1951	36,163	22,618	5,059	8,486
<u>1952</u>				
Labour	14,689	14,689	-	-
Materials and Supplies	13,324	1,332	2,665	9,327
Fuel	2,495	2,495	-	-
Repairs	3,813	3,813	-	-
Administration, etc.	3,813	3,813	-	-
Tax	2,448	29	2,419	-
Profit	2,260	1,460	-	800
Total 1952	42,842	27,631	5,084	10,127





Table A5-14  
Ownership of Drilling Rigs in Alberta, 1947-52

<u>Year</u>	<u>Total</u>	<u>Canadian</u>	<u>Other</u>	<u>New Rigs Added</u>
1947	50	30	20	30
1948	82	38	24	32
1949	85	60	25	3
1950	127	84	43	42
1951	183	122	61	46
1952	155	100	55	(28)

Source: Oil in Canada, September 15, 1952, P. B. S. Oil Industry Statistics  
1946-53

(b) Capital Expenditures

In 1946, the Provincial Bureau of Statistics reported that there were 20 drilling rigs operating in Alberta. Nearly all of these were locally owned. The following year, the Leduc discovery caused an influx of rigs belonging to American contractors. While records available are sketchy, American rigs appear to have been about one-third of the total in the province for the period under review. 1952 costs of rigs then in use range from \$75,000 to \$400,000 and over. No accurate figures are available, but 1952 costs for the average drilling rig in Western Canada could not have been far from \$150,000. The following is an estimate of cost of an average rig in the other years.

1947	-	\$104,000
1948	-	\$117,000
1949	-	\$125,000
1950	-	\$128,000
1951	-	\$141,000

Estimates of capital expenditures are highly conjectural, not only because of the inadequate estimates of unit costs but because of the constant flow of rigs across provincial and international borders. (This problem also exists in the case of seismic units, but they appear to have been more stationary.) Not all the increase in numbers of rigs in Alberta represent new rigs, and the decrease taking place in 1952 represents a movement of rigs out of the province. However, if we impute an investment for new rigs moved in and a disinvestment for rigs moved out, a fairly reasonable estimate of the actual



impact of drilling contractors' expenditures on the provincial economy is obtained.

Replacement expenditures on rigs are another question mark. During this period, demand grew so rapidly that it is fairly certain that no rigs were scrapped. Instead, they were repaired and kept running. There were no changes in technology as far reaching as those causing obsolescence of seismic equipment. Some capital outlays were necessitated to replace trucks, motors, mud tanks, and other equipment on rigs. These have been estimated at the equivalent of 10% of the stock of rigs in existence at the start of the year. Table A5-15 indicates estimated capital expenditures by drilling firms and their allocation. For purposes of allocation between sectors, it has been assumed that of the total spent, 10% accrued to Alberta supply companies etc., while the rest represented imports from the U.S. The 1952 disinvestment represents a movement of rigs into other provinces, and is indicated as a capital export.

Table A5-15

Capital Expenditures, Drilling Contractors

	<u>Alberta, 1947-52</u>					
	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Rigs at Jan. 1st	20	50	82	85	127	183
Replacement of Equipment, Rig - Equivalents	2	5	8	9	13	18
New Rigs Added	30	32	3	42	46	(28)
Total	32	37	1	51	59	(10)
Unit Cost (\$M)	104	117	125	128	141	150
<u>Estimated Capital Expenditures, \$M</u>	3,328	4,329	1,375	6,528	8,319	2,700
Sector III	333	433	138	653	832	270
Sector IV	-	-	-	-	-	-
Sector V	2,995	3,896	1,237	5,875	7,487	2,430
<u>Capital Export</u>						
Sector IV	-	-	-	-	-	(4,200)





(c) Sources of Funds

Table A5-16 indicates the sources of funds raised by drilling contracting firms to meet their capital expenditures.

Funds provided by Sector III and V took, almost exclusively, the form of equity interests in private companies. Very few (less than 5) of the drilling contractors are publicly held companies, and the nature of the business does not lend itself to the extending of long term credit. Some considerable amount of short term installment credit was provided by supply companies to new entrants. The allocation between Sectors III and V is based on the estimated ownership of rigs by American and Canadian companies.



Table A5-16

## Sources of Funds, Drilling Contractors

Alberta, 1947-52

(Thousands of Dollars)

Year	Capital Expenditures	Increase In Working Capital	Gross Requirements	Depreciation	Net Requirement	Sector III	Sector IV	Sector V
1947	3,328	250	3,578	388	3,190	1,964	-	1,226
1948	4,329	787	5,116	652	4,464	2,911	-	1,553
1949	1,375	1,741	3,116	1,755	1,361	896	-	465
1950	6,529	1,134	7,662	2,855	4,797	3,130	-	1,677
1951	8,319	790	9,109	3,273	5,836	3,788	-	2,048
1952	2,700	1,713	4,413	4,238	175	120	-	55
1952 (Capital Movement*)	(4,200)	-	(4,200)	-	-	-	(4,200)	-

\* This represents a movement of rigs from Alberta into other provinces and may be regarded as a disinvestment in Alberta. Instead of a source of funds Sector IV becomes a recipient. These negative figures are indicated by brackets ().





C. Structure Test Drilling(a) Income Account

Income of core drilling contractors has been broken down on the same basis used for operators of full scale rigs and shown in Table A5-12. The resulting estimates of expense are shown in Table A5-17. Allocation to sectors is given in Table A5-18. Practically all structure test drilling was done by local firms.

Table A5-17

Income and Expenses, Structure Test Drilling Contractors  
1947-52

(Thousands of Dollars)

	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
<u>Revenues</u>	<u>72</u>	<u>492</u>	<u>972</u>	<u>2,532</u>	<u>4,524</u>	<u>4,560</u>
<u>Expense</u>						
Labour	16	105	254	805	1,277	1,424
Materials and Supplies	14	90	235	745	1,193	1,290
Fuel	3	19	46	137	222	242
Repairs	5	29	72	215	339	370
Overhead, etc.	5	31	77	228	362	370
Depreciation	4	29	40	136	275	411
Total Expense	47	303	714	2,266	3,668	4,107
Income Taxes	7	56	88	96	384	237
Profit after Tax	18	133	160	170	472	216
Total	<u>72</u>	<u>492</u>	<u>972</u>	<u>2,532</u>	<u>4,524</u>	<u>4,560</u>



Table A5-18

Allocation of Cash Expenditures of Structure Test DrillersAlberta, 1947-52(Thousands of Dollars)

	<u>Total</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>
<u>1947</u>				
Labour, Fuel, Repairs and Administration	29	29	-	-
Materials and Supplies	14	1	3	10
Income Tax	7	-	7	-
Profit	18	18	-	-
	<u>68</u>	<u>48</u>	<u>10</u>	<u>10</u>
<u>1948</u>				
Labour, Fuel, Repairs and Administration	184	184	-	-
Materials and Supplies	90	9	18	63
Income Tax	56	-	56	-
Profit	133	133	-	-
	<u>463</u>	<u>326</u>	<u>74</u>	<u>63</u>
<u>1949</u>				
Labour, Fuel, Repairs and Administration	449	449	-	-
Materials and Supplies	235	24	47	164
Income Tax	88	-	88	-
Profit	160	160	-	-
	<u>932</u>	<u>633</u>	<u>135</u>	<u>164</u>
<u>1950</u>				
Labour, Fuel, Repairs and Administration	1,385	1,385	-	-
Materials and Supplies	745	75	149	521
Income Tax	96	-	96	-
Profit	170	170	-	-
	<u>2,396</u>	<u>1,630</u>	<u>245</u>	<u>521</u>
<u>1951</u>				
Labour, Fuel, Repairs and Administration	2,200	2,200	-	-
Materials and Supplies	1,193	119	239	835
Income Tax	384	3	381	-
Profit	472	472	-	-
	<u>4,249</u>	<u>2,794</u>	<u>620</u>	<u>835</u>
<u>1952</u>				
Labour, Fuel, Repairs and Administration	2,406	2,406	-	-
Materials and Supplies	1,290	129	258	903
Income Tax	237	2	235	-
Profit	216	216	-	-
	<u>4,149</u>	<u>2,753</u>	<u>493</u>	<u>903</u>





(b) Capital Account

No information is available about the number of core drilling rigs actually utilized for this activity. The rigs themselves are generally interchangeable with the rigs used for drilling shot holes for seismograph operations. Rigs used for that purpose have already been included in the estimates for geophysical companies. Table A5-19 shows the estimated number of rigs used for core drilling, based on 8 working months per year for each rig.

Table A5-19Structure Test Drills Used for Core DrillingAlberta 1947-52

<u>Year</u>	<u>Total in Use<sup>(2)</sup></u>	<u>New Drills Required</u>
1947	1	-
1948	5	4
1949	10	5
1950	26	16
1951	47	21
1952	48	1

Table A5-20 shows estimated levels of unit costs, estimated capital expenditures and their allocation. The allocation assumes that the trucks on which the drills were mounted were made in Canada and the drills imported. Expenditures in Sector III represent margins of local distributors.

Table A5-20Estimated Capital Expenditures, Structure Test Drilling Contractors
Alberta 1947-52  
(Thousands of Dollars)

<u>Year</u>	<u>Cost per Unit</u>	<u>Units</u>	<u>Total Cost</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>
1947	10	-	-	-	-	-
1948	11	4	44	4	10	30
1949	12.5	5	73	8	16	49
1950	13	16	208	23	46	139
1951	14	21	298	33	66	199
1952	15	1	15	1	4	10

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(2) Based on crew-months estimates, Table A2-15.



(c) Sources of Funds

Table A5-21 indicates sources of funds required by structure test drilling contractors. It is believed that all funds were equity investment by Alberta residents.

Table A5-21Sources of Funds, Structure Test Drilling ContractorsAlberta, 1947-52

<u>Year</u>	<u>Capital Expenditure</u>	<u>Increase in Working Capital</u>	<u>Gross Requirement</u>	<u>Depreciation</u>	<u>Sector III</u>
1947	-	6	6	4	2
1948	44	50	94	29	65
1949	73	85	158	40	118
1950	208	220	428	136	292
1951	298	280	578	275	303
1952	15	40	55	411	(356)

It is worthy of note that subsequent to 1952, structure test drilling activity fell off rapidly as it proved relatively unsuccessful. Consequently the 1952 surplus of depreciation over requirements provided a means for the withdrawal of capital from this portion of the industry.





D. Well Servicing Companies, etc.

This group includes companies providing cementing, drillstem testing, diamond coring, directional drilling, well stimulation, fishing and similar services as well as the services of engineering and geological consultants.

(a) Income Account

Income has been broken down on the basis shown in Table A5-22. The resulting estimates are shown in Table A5-23, and allocated to sector accounts in Table A5-24.

The primary basis for the breakdown of expenditure (Table A5-22) is the data contained in the Provincial Bureau of Statistics' tabulation<sup>(3)</sup>. Virtually none of the companies in this field in Canada are publicly held and any estimate of their earnings is subject to a fairly wide margin of error. It should be noted here that the concept of service expenditures as used in this study appears to be broader than that used in the Provincial Bureau's report. It is suspected that many of the respondents included service expenditures under drilling costs. As a result, totals as shown here are considerably higher.

Table A5-22

Analysis of Revenue and Expense, Well Servicing Contractors

<u>Alberta, 1947-52</u>	<u>%</u>
Wages, Salaries and Employee Benefits	38
Materials and Supplies	20
Fuel and Electricity	5
Repairs	5
Administration and General Expense	8
Depreciation	5
Profit before Tax	19*
Total Income	<u>100</u>

\* Tax rate varies.

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(3) P. B. S. Op. Cit.



Table A5-23

Revenue and Expense of Well Servicing ContractorsAlberta, 1947-52(Thousands of Dollars)

	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Wages, etc.	1,480	2,636	5,307	7,159	9,475	11,409
Materials and Supplies	779	1,387	2,793	3,768	4,986	6,004
Fuel and Electricity	195	347	698	942	1,247	1,501
Repairs	195	347	698	942	1,247	1,501
Administration and General	312	555	1,117	1,507	1,995	2,402
Income Tax	221	394	976	1,253	2,155	2,970
Profit after Tax	518	923	1,778	2,327	2,591	2,736
Total Cash Expense	3,700	6,589	13,267	17,898	23,686	28,523
Depreciation	195	347	698	942	1,247	1,501
Total Revenue = Total Expense	3,895	6,936	13,965	18,840	24,933	30,024

Table A5-24

Allocation of Well Servicing Expense by SectorsAlberta, 1947-52(Thousands of Dollars)

	<u>Total</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>
<u>1947</u>				
Wages and Salaries	1,480	1,480	-	-
Materials and Supplies	779	390	156	233
Fuel and Electricity	195	195	-	-
Repairs	195	100	50	45
Administration and General	312	312	-	-
Income Tax	221	2	219	-
Profit after Tax	518	207	-	311
Total	3,700	2,686	425	589
<u>1948</u>				
Wages and Salaries	2,636	2,636	-	-
Materials and Supplies	1,387	693	277	417
Fuel and Electricity	347	347	-	-
Repairs	347	180	90	77
Administration and General	555	555	-	-
Income Tax	394	4	390	-
Profit after Tax	923	369	-	554
Total	6,589	4,784	757	1,048
<u>1949</u>				
Wages and Salaries	5,307	5,307	-	-
Materials and Supplies	2,793	1,400	557	836
Fuel and Electricity	698	698	-	-
Repairs	698	380	180	138
Administration and General	1,117	1,117	-	-
Income Tax	876	9	867	-
Profit after Tax	1,778	7,711	-	1,067
Total	13,367	9,622	1,604	2,041





Table A5-24 (Continued)

	<u>Total</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>
1950				
Wages and Salaries	7,159	7,159	-	-
Materials and Supplies	3,768	1,880	755	1,133
Fuel and Electricity	942	942	-	-
Repairs	942	500	240	202
Administration and General	1,507	1,507	-	-
Income Tax	1,253	10	1,243	-
Profit after Tax	2,327	931	-	1,396
Total	17,898	12,929	2,238	2,731
1951				
Wages and Salaries	9,475	9,475	-	-
Materials and Supplies	4,986	2,500	995	1,491
Fuel and Electricity	1,247	1,247	-	-
Repairs	1,247	650	350	247
Administration and General	1,995	1,995	2,140	-
Income Tax	2,155	15	2,140	-
Profit after Tax	2,581	1,032	-	1,549
Total	23,686	16,914	3,485	3,287
1952				
Wages and Salaries	11,409	11,409	-	-
Materials and Supplies	6,004	3,002	1,200	1,802
Fuel and Electricity	1,501	1,501	-	-
Repairs	1,501	800	390	311
Administration and General	2,402	2,402	-	-
Income Tax	2,970	36	2,934	-
Profit after Tax	2,736	1,094	-	1,642
Total	28,523	20,244	4,524	3,755

(c) Capital Account

Capital expenditures of firms in this class have been estimated as follows, on the basis of depreciation accruals.

Table A5-25

Capital Expenditures, Well Servicing FirmsAlberta, 1947-52(Thousands of Dollars)

1947	300
1948	1,010
1949	2,240
1950	1,750
1951	2,000
1952	1,700



Table A5-26Allocation of Capital Expenditures, Well Servicing FirmsAlberta, 1947-52

(Thousands of Dollars)

<u>Year</u>	<u>Total</u>	<u>Sector III</u> <u>(10%)</u>	<u>Sector IV</u> <u>(30%)</u>	<u>Sector V</u> <u>(60%)</u>
1947	300	30	90	180
1948	1,010	101	303	606
1949	2,240	224	672	1,344
1950	1,750	175	525	1,050
1951	2,000	200	600	1,200
1952	1,700	170	510	1,020

Sources of funds utilized by this group were as follows. For this exposition 100% dividend payout and subsequent re-investment is assumed.

Allocation of profits and source of funds were made on the basis of what data was available in trade publications concerning ownership of various companies. It appears that during the period in question all cementing and logging services, and all directional drilling was done by American firms while most other services were provided by local companies. A 60-40 split between the former and the latter has been assumed. There appears to have been no firms in this category owned in other parts of Canada. An allowance for working capital has been made, based on the level of expenditures.

E. Oilfield Construction Contractors

In addition to the specialized services we have been discussing, oilfield development requires the construction of field offices, garages, roads, tank footings, bridges, culverts and other items of a general construction nature. Usually this work is done by general contractors, though, of course,





Table A5-27

Sources of Funds, Well Servicing Firms

Alberta, 1947-52

(Thousands of Dollars)

Year	Capital Expenditures	Increase In Working Capital	Gross Requirement	Depreciation	Net Requirement	Sector III	Sector IV	Sector V
1947	300	300	600	195	405	162	-	243
1948	1,010	482	1,492	347	1,145	458	-	687
1949	2,240	730	2,970	698	2,272	909	-	1,363
1950	1,750	1,155	2,905	942	1,963	785	-	1,178
1951	2,000	965	2,965	1,247	1,718	687	-	1,031
1952	1,700	806	2,506	1,501	1,005	402	-	603



some general contractors specialize in oilfield work. Table A5-28 indicates the breakdown of expenditures by these firms used in preparing the estimates which follow:

Table A5-28

Content of Oilfield Construction Firms' Expenditures<sup>(4)</sup>

Labour	31%
Materials, Supplies and Fuel	51%
Overhead	5%
Income Tax	4%
Profit	5%
Depreciation	4%
	<u>100%</u>

Table A5-29

Revenue and Expenditures of Oilfield Construction Firms

Alberta, 1947-52

(Thousands of Dollars)

	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
Wages and Salaries	222	370	1,333	1,512	1,383	1,705
Materials, etc.	365	609	2,193	2,488	2,275	2,805
Administration	36	60	215	244	223	275
Income Tax	29	48	172	195	178	220
Profit	36	60	215	244	223	275
Total Cash Expense	<u>688</u>	<u>1,147</u>	<u>4,128</u>	<u>4,683</u>	<u>4,282</u>	<u>5,280</u>
Depreciation	27	48	172	196	178	220
Total Revenues = Total Expense	<u>715</u>	<u>1,195</u>	<u>4,300</u>	<u>4,879</u>	<u>4,460</u>	<u>5,500</u>

Table A5-30 indicates the breakdown, by sectors of construction expenditures. The only major item requiring allocation is materials, supplies, fuel etc. Availability of local materials depends of course on the nature of materials used for the activity in question. Fuel, sand, gravel, cement, brick and some lumber was available locally. All structural steel, on the other hand, was imported while plumbing and electrical fixtures, furnaces, culverts, etc. were brought in from other parts of Canada. No accurate information is available

(4) Labour and materials based on 1951-54 actual data from D. B. S., Construction in Canada, 1952-54, Ottawa, 1954, Table 5. Others estimated.





about the product-mix used by this sector of the construction industry. However, estimates of 40, 50 and 10 percent respectively for Sectors III, IV and V do not appear to be far out of line.

Table A5-30  
Allocation of Expenditures, Oilfield Construction Firms  
Alberta, 1947-52  
 (Thousands of Dollars)

	<u>Total</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>
<u>1947</u>				
Wages and Salaries	222	222	-	-
Materials, etc.	365	146	183	36
Administration	36	36	-	-
Income Tax	29	-	29	-
Profit	36	36	-	-
Total	<u>688</u>	<u>440</u>	<u>212</u>	<u>36</u>
<u>1948</u>				
Wages and Salaries	370	370	-	-
Materials, etc.	609	244	305	60
Administration	60	60	-	-
Income Tax	48	-	48	-
Profit	60	60	-	-
Total	<u>1,147</u>	<u>734</u>	<u>353</u>	<u>60</u>
<u>1949</u>				
Wages and Salaries	1,333	1,333	-	-
Materials, etc.	2,193	877	1,096	220
Administration	215	215	-	-
Income Tax	172	2	170	-
Profit	215	215	-	-
Total	<u>4,128</u>	<u>2,642</u>	<u>1,266</u>	<u>220</u>
<u>1950</u>				
Wages and Salaries	1,512	1,512	-	-
Materials, etc.	2,488	995	1,244	249
Administration	244	244	-	-
Income Tax	195	2	193	-
Profit	244	244	-	-
Total	<u>4,683</u>	<u>2,997</u>	<u>1,437</u>	<u>249</u>
<u>1951</u>				
Wages and Salaries	1,383	1,383	-	-
Materials, etc.	2,275	910	1,138	227
Administration	223	223	-	-
Income Tax	178	1	177	-
Profit	223	223	-	-
Total	<u>4,282</u>	<u>2,740</u>	<u>1,315</u>	<u>227</u>
<u>1952</u>				
Wages and Salaries	1,705	1,705	-	-
Materials, etc.	2,805	1,122	1,403	280
Administration	275	275	-	-
Income Tax	220	3	217	-
Profit	275	275	-	-
Total	<u>5,280</u>	<u>3,380</u>	<u>1,620</u>	<u>280</u>



Since these firms constitute a small fraction of the Province's general contracting industry, it is impossible to estimate their capital expenditures with any degree of reliability. It has been assumed instead that capital expenditures equal depreciation accruals for this group, and that capital expenditures were equally divided between other parts of Canada and the U.S. The resulting allocation of capital expenditures is shown in Table A5-31. The assumption that capital expenditures equal depreciation eliminates the necessity of considering outside sources of funds.

Table A5-31

Estimated Capital Expenditures, Oilfield Construction Firms

Alberta, 1947-52

(Thousands of Dollars)

<u>Year</u>	<u>Sector IV</u>	<u>Sector V</u>
1947	14	13
1948	24	24
1949	86	86
1950	98	98
1951	89	89
1952	110	110

F. Office Rentals

No information directly bearing on the amount of office rentals paid by the oil industry is available. These estimates must therefore be regarded with a great deal of caution. They are based on the D.B.S. report "Construction in Canada", and on business tax assessment for the City of Calgary <sup>(5)</sup>, which gives a fairly good index of total rentals paid for commercial property in Calgary (including imputed rentals for owner occupied property). The resulting estimates were checked with estimates of rental derived

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(5) City Clerk, Municipal Manual, Calgary, 1957, p. 74.





from the estimated number of administrative employees, making an allowance for space occupied per employee. The comparison indicates that the rental estimates lie in a reasonable range.

(a) Income Account

Table A5-32 indicates the estimated allocation of rental income received by office building owners.

Table A5-32

Revenue and Expenses of Office Building Owners

Alberta, 1947-52

(Thousands of Dollars)

	<u>1947</u>	<u>1948</u>	<u>1949</u>	<u>1950</u>	<u>1951</u>	<u>1952</u>
<u>Revenue</u>	400	600	900	1,200	1,600	2,000
<u>Expense</u>						
Maintenance, Property Taxes, etc.	140	210	315	420	560	700
Interest	80	120	180	240	320	400
Income Tax	36	54	90	126	221	312
Profit	84	126	180	234	259	288
Total Cash	340	510	765	1,020	1,360	1,700
Depreciation	60	90	135	180	240	300
Total Expense	400	600	900	1,200	1,600	2,000

Allocation of these expenditures between sectors, as shown in Table A5-33, has been made on the following assumptions:

- (a) Maintenance, property taxes, etc. are paid to recipients within the province (Sector III).
- (b) Interest is paid to Canadian firms not resident in Alberta such as life insurance companies, pension funds, trust companies, etc. (Sector IV).
- (c) Income tax is paid to Alberta and the federal government (Sectors III and IV) on the basis indicated earlier in Table A3-14.



- (d) Profits accrue 60% to residents and 40% to non-residents and are paid out as they accrue. The 60% seems high but the total includes owner-occupied buildings.

Table A5-33

Allocation of Expenditures, Income Account, Office Building Owners

Alberta, 1947-52

(Thousands of Dollars)

	Expenditures		Receipts	
	Sector II	Sector III	Sector IV	Sector V
1947				
Maintenance, Taxes, etc.	140	140	-	-
Interest	80	-	80	-
Income Tax	36	-	36	-
Profits	84	50	34	-
Total	340	190	150	-
1948				
Maintenance, Taxes, etc.	210	210	-	-
Interest	120	-	120	-
Income Tax	54	1	53	-
Profit	126	76	50	-
Total	510	287	223	-
1949				
Maintenance, Taxes, etc.	315	315	-	-
Interest	180	-	180	-
Income Tax	90	1	89	-
Profit	180	108	72	-
Total	765	424	341	-
1950				
Maintenance, Taxes, etc.	420	420	-	-
Interest	240	-	240	-
Income Tax	126	1	125	-
Profit	234	140	94	-
Total	1,020	561	459	-
1951				
Maintenance, Taxes, etc.	560	560	-	-
Interest	320	-	320	-
Income Tax	221	1	220	-
Profit	259	155	104	-
Total	1,360	716	644	-
1952				
Maintenance, Taxes, etc.	700	700	-	-
Interest	400	-	400	-
Income Tax	312	4	308	-
Profit	288	173	115	-
Total	1,700	877	823	-





(b) Capital Expenditures

Estimated cost of new office buildings constructed by or for oil companies in Alberta is as follows (Thousands of Dollars). These estimates are based on the estimated rental value of the properties.

1947	Nil
1948	1,000
1949	1,500
1950	1,500
1951	2,000
1952	2,000

Estimated allocation of these expenditures on the basis outlined in Table A5-34 is given in Table A5-35.

Table A5-34Basis of Allocation, Building Costs<sup>(6)</sup>Alberta, 1947-52

	Percentages			
	<u>Sector II</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>
Labour	33	33	-	-
Materials	45	12	25	8
Other	22	15	7	-
	100	60	32	8

Table A5-35Allocation of Capital Expenditures, Office BuildingsAlberta, 1947-52

(Thousands of Dollars)

	<u>Expenditures</u>	<u>Receipts</u>		
	<u>Sector II</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>
1947	-	-	-	-
1948	1,000	600	320	80
1949	1,500	900	480	120
1950	1,500	900	480	120
1951	2,000	1,200	640	160
1952	2,000	1,200	640	160

(6) Based on D. B. S., Construction in Canada 1955-57, Ottawa 1957, p. 11.



(c) Sources of Funds

Net capital requirements, equal to capital expenditures less depreciation accruals which are assumed to be applied to amortization of existing debt, came from mortgages on the properties in question and from the owners' equity investment. No details are available on the extent of mortgage financing. However, nearly all appears to have come from financial institutions outside the province, an unknown portion of whose funds derived from Albertans' savings, while much of the equity financing came from residents. It is estimated that in total 70% of the required funds came from Sector IV, the balance from Sector III.

Table A5-36Sources of Funds - Office Building ConstructionAlberta, 1947-52

		Less				
	<u>Expenditures</u>	<u>Depreciation</u>	<u>Requirements</u>	<u>Sector III</u>	<u>Sector IV</u>	<u>Sector V</u>
1947	-	60	(60)	(18)	(42)	-
1948	1,000	90	910	273	637	-
1949	1,500	135	1,365	410	955	-
1950	1,500	180	1,320	396	924	-
1951	2,000	240	1,760	528	1,232	-
1952	2,000	300	1,700	510	1,190	-





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